



## NOTICE OF REDEMPTION AND TERMINATION OF CONVERSION RIGHTS

BRIDGESTONE CORPORATION  
Formerly Bridgestone Tire Co., Ltd.  
(Kabushiki Kaisha Bridgestone)  
(the "Company")

U.S. \$70,000,000

5½ per cent Convertible Bonds due 1996 (the "Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with the provision of the Trust Deed dated 23rd February 1988 between Bridgestone Tire Co., Ltd. (the "Company") and The Fuji Bank and Trust Company under which the above-described Bonds were constituted, the Company has determined that the Bonds shall be redeemed on June 1988 at a rate of U.S. \$70,000,000 principal amount of Bonds at a redemption price at 102.5% of the principal amount thereof, together with accrued interest to such date of redemption which will amount to U.S. \$137.50 per \$5,000 principal amount of the Bonds.

The payment of the redemption price and the accrued interest will be made on and after June 30, 1988 upon presentation and surrender of the Bonds, together with all coupons, unpaid interest and any other amount due thereon, to the principal office of The Fuji Bank or Tokyo Trust Company as Principal Paying Agent for the Bonds in New York City, 100 Broadway, New York 10006 or at the principal office in the city indicated below of any of the following Paying Agents:

Daiwa Guaranty Trust Company, The Long Term Bank of Japan, Limited, London, Morgan Guaranty Trust Company of New York, Brussels, The Fuji Bank, London, Deutsche Bank AG, Frankfurt, London, The Bank of America, N.A., Luxembourg, Mitsubishi, Tokyo Trust Company as Principal Paying Agent for the Bonds in New York City, 100 Broadway, New York 10006 or at the principal office in the city indicated below of any of the following Paying Agents:

On and after June 30, 1988, interest on the Bonds will cease to accrue. The Bonds may be converted into shares of Common Stock of the Company at a conversion price (with Bonds taken at their principal amount translated into Japanese Yen) at a rate of Yen 224.15 equals U.S.\$1.

The Company's Common Stock is issuable only in Units of 1,000 shares or integral multiple thereof, and will be issued in the United States only.

Each holder who wishes to convert his Bonds shall convert his Bonds, together with all unmatured coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a notice of conversion in the form which is available from any of the Conversion Agents. SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON JUNE 30, 1988.

For the avoidance of doubt, the principal amount of the Bonds will be the principal amount of the Company on the Date of Issue, Exchange on May 19, 1988, being the latest available date prior to the publication of this notice, was Yen 1500 per share. The aggregate principal amount of the Bonds outstanding as of May 19, 1988 was \$135,000,000.

BRIDGESTONE CORPORATION  
By: The Bank of Tokyo Trust Company  
as Principal Paying Agent

Dated: May 27, 1988

CORRECTION NOTICE  
TRANSAMERICA CORPORATION  
U.S. Dollars 30,000,000.-  
Floating Rate Notes due 1990  
(Coupon No. 7)

Pursuant to Note conditions, Notice is hereby given that for the Interest Period from 13th May 1988 to 14th Nov 1988 an Interest Rate of 8½% per annum will apply.

Amount per coupon = U.S. Dhs 2,071.61  
Payable on 14 Nov 1988

(NB: This advertisement supersedes previous notices published in May, 1988)

Reference Agent:  
The Long Term Credit Bank of Japan Ltd.,  
London BranchSOLVAY & Cie Société Anonyme  
Registered Office: 32, rue du Prince Albert, Ixelles (Brussels)  
Brussels Trade Register no 5554

Shareholders are hereby invited to attend:

1) The Ordinary General Meeting which will be held on Monday 6th June 1988 at 10 a.m. to transact the following business:

## AGENDA

1. Report of the Board of Directors and report of the External Auditors on the operations of the financial year 1987.

2. Approval of the Annual Accounts for the financial year 1987 - Appropriation of profits and declaration of dividends.

3. Release to be given to the Directors and Auditors for their acts during the financial year.

4. Board of Directors:

a) Appointment of Solvay as Director to complete the term of office of Mr. Paul Wehrer, who has tendered his resignation. - Appointment of three Directors to replace Mr. Wehrer. Claude Lévy, Jean-Jacques van de Berg and André Gosselin who have tendered their resignation and are being eligible have offered themselves for re-election for a new term of office of six years.

b) Change in the remuneration of the Directors.

5. External Auditors:

a) Reduction in the number of External Auditors from two to one, following the retirement at the age limit of Mr. Pierre van Mook. - Change in the remuneration of the External Auditor.

b) Appointment of a substitute External Auditor.

6. Other business:

7) The Extraordinary General Meeting which will be held on Monday 6th June 1988, following the close of the Ordinary General Meeting, to transact the following business:

## AGENDA

1. Special report of the Board of Directors on the following items on the agenda.

2. Increase of the share capital from 12,000m. Bf to 30,000m. Bf without issue of new shares by incorporation of the amounts booked under the headings "Invente Premiums", "Revaluation surplus", "Tax-exempt reserves" and "Available reserves".

III. Approval of an authorized share capital comprising four branches: - the first, to allow workers, employees, middle management and executives of Solvay &amp; Cie and of the companies belonging to the Solvay Group to participate in the capital, on the occasion of the 125th anniversary of Solvay &amp; Cie - the second, to pay for contributions in kind or personal contributions, the third, to pay for contributions in kind, partly under the form of convertible bonds, partly in shares with warrants - the fourth, to increase the share capital by capitalization of reserves and on the occasion of the 125th anniversary of Solvay &amp; Cie, to issue cumulatively five shares in the proportion of one new share for twenty old shares. Approval, in consequence, of a new statutory provision (article 10bis) authorizing the Board of Directors to decide, if necessary not with standing the pre-emption rights, on such share capital increases.

IV. Other statutory modifications:

21. Article 6: Modification of the amount of the share capital taking into account the increase to be decided on under item II of the agenda.

22. Article 6: Modification of the text to take account, in particular, of the fact that the old C shares are now fully paid up. Introduction of a classification in the definition of the notion "pre-emption rights".

23. Article 8c: (second paragraph) Modification of the period of time, to increase it from thirty to sixty days.

24. Article 9c: Introduction of a second paragraph anticipating the removal or possible modification by the legislator of article 76 of the Belgian company law.

27. Article 63: Removal of this transitional article which has become null and void.

The special report, mentioned in item I of the agenda of the Extraordinary General Meeting, is available at the Registered Office. Those, the people proving that they are holders of bearer shares will be entitled to take knowledge of the report and ask for a copy of it.

The Board of Directors respectfully reminds the shareholders that, in order to stand these meetings, if their shares are bearer shares, they will have to lodge the shares temporarily and have them blocked at the Registered Office of the company or at one of the establishments listed below, by Tuesday 31st May 1988 at the latest:

- In Belgium: Generale de Banque  
Brussels Lambert  
Kredietkant  
Credit General- In Germany: Deutsche Bank  
- In France: Crédit Lyonnais &  
Crédit Basque & la Mutualité Industrielle- In Italy: SPA/DSI  
- In Luxembourg: Banque Generale du Luxembourg

- In the Netherlands: Agricola Bank Nederland

- In Great Britain: J. Henry Schroder Wag & Co. Ltd.  
Barings Bage Ltd.

- In Switzerland: Credit Suisse

The Foreign banks named above have the faculty, in their respective countries, to associate with other establishments where Solvay shares can also be validly lodged. The use of these establishments will be published in due time in each country.

On the other hand, if their shares are registered, the holders must notify the company in writing, by Tuesday 31st May 1988 at the latest, of their intention to attend this meeting, indicating the number of shares they hold or represent.

Similarly, in conformity with article 28 of the Articles of Association, proxies must reach the Registered Office by Tuesday 31st May 1988 at the latest.

Debenture holders wishing to attend this meeting are asked to comply with the same formalities as those imposed on shareholders (Article 37 of the Articles of Association).

Finally, in conformity with Article 76 of the Belgian company law, every shareholder is entitled, on production of his share, to obtain free of charge a copy of the annual accounts, of the report from the Board of Directors, and of the reports from the External Auditors.

The Board of Directors

## EUROPEAN NEWS

## Brussels may face legal action over BSC aid

BY WILLIAM DAWKINS IN BRUSSELS

THE RISK of a legal clash between the West German steel industry and the European Commission loomed yesterday when Brussels rejected a complaint from the country's main producers' association against state aid for the British Steel Corporation.

However, the Commission accepted another complaint by the West German Iron and Steel Federation alleged last month that BSC had received too much state aid from the UK Government, so contravening tight European Community restrictions on government assistance. The federation was preparing its formal response yesterday, but it has already warned that it might fight the Commission in the European Court for failing to enforce state aid rules, a move which would complicate BSC's privatisation prospects.

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## Religious stakes draw heavy Irish betting

By Kieran Cooke in Dublin

EVER SEEN a flying nun? Or a racing rabbit? Or perhaps a galloping monsignor? They'll be there this weekend at the interdenominational Clergy Person's race in Trim, County Meath, the Republic of Ireland.

The bookies have already reported heavy betting on what promises to be one of the unusual horse races ever. First past the post will receive a thousand pounds.

Mr Michael Reagan is a local solicitor and organiser of this delicate moulding of the cloth and turf. "We've got a gaggle of nuns taking part," he said. "So far we've had 182 enquiries from various convents round the country, but we'll only be picking the cream of the bunch."

All entrants will be raising money for charity. At the moment Sister Anne Neylan of the Daughters of Charity is favourite in the nuns category. Sister Neylan, who worked as a stable girl before deciding on a more spiritual way of life, is up on Sweet Divine.

Overall race favourite so far is the local parish priest, Fr Declan Smith, who is riding Divine Intervention. However, there are doubts about Fr Smith's staying power. Last year, when in the lead, he headed over on the final bend and, in the process, brought down Fr Pat Carney on Roman Folly.

In so doing, 17-stone Fr Willy Hennessy, Dean of Discipline at St Kieran's College in Kilkenny, romped home on Wing and a Prayer.

Fr Hennessy will not be competing this weekend. "I'm bitterly disappointed but I have an ordination to go to and feel it better take precedence," he said.

But there are plenty of other hopefuls. A late entry is 74-year-old Dr David Sigloff, who is representing the London Jewish community. Dr David Tomkiss is taking part on behalf of Dublin's Adelaide synagogue. Substantial sums are rumoured to be placed on his horse Walling Wall.

"Everything is now in apple pie order," says Mr Reagan. There's a bit of a cm in the ground from the recent rain and we shouldn't have too many cracked clerical heads."

The interdenominational race is over one and a half miles along the banks of the Boyne river, where the Protestant William of Orange defeated the Catholic Jacobites in 1693. This weekend a different, but none the less keen, battle will be waged.

## Hazel Duffy analyses the decision on the criteria required for regions of western Europe to qualify for basic economic aid EC raises hopes of providing more funds for its poorer members

MINISTERS OF THE European Community are hopeful of an early agreement, perhaps in the next few weeks, on the main framework for enlarged funds aimed at narrowing the gap between the richer and poorer regions of the community.

The funds, which will have Ecu 14,400 (154,000) at their disposal in 1989, represent the biggest spending power on a Community basis after that spent on supporting the Common Agricultural Policy.

This week, foreign ministers in Brussels agreed the basis on which under-developed regions will qualify for assistance. On the highly sensitive issue of which criteria should be adopted to define the industrial regions

which will receive aid, the German presidency of the Council has tabled compromise proposals on those put forward originally by the European Commission in a bid to get agreement before next month's summit.

The new proposals, if agreed, could expand the industrial areas eligible for aid from the European Regional Development Fund.

The qualification of 15 per cent unemployment above the Community average over the last three years would be modified to "higher than the Community average."

Certain industrial areas in France and Germany would come within the latter definition. Areas which have suffered industrial

decline for the last 15 years, instead of 10 as originally proposed, will qualify. Hard hit areas such as Merseyside and Strathclyde in the UK will come within the net on this basis.

Special urban areas with unemployment at least 50 per cent over the Community average will come in. Reference to affected areas which have suffered industrial decline has been substituted for aiding those affected by the contraction of specific industries.

The proposals are likely to be supported by the Spanish government in the interests of securing agreement. Its support is critical, given that the enlarging of the so-called structural funds - agreed at the February summit

The funds represent the largest promised spending power on a Community basis after that paid out to support the Common Agricultural Policy

- was intended to help the Mediterranean countries develop faster in the light of the expected greater benefits flowing to the industries of the northern countries from the internal market.

Greece and Portugal, however, are still pressing to be given precise details of how much they will receive from the funds.

Some 80 per cent of the three funds - the Regional Fund, Social Fund and Agricultural Fund - which will be doubled by 1993, will go to the less developed regions. These have been defined as those which have 75 per cent or less of the Community's average Gross Domestic Product per

land, mid Wales and parts of

Devon and Cornwall, and two

more areas of Spain were this

week included.

Spain will probably emerge as the country which will top the pay-out from the Regional Fund, followed by Italy, and the UK.

Given the greater flexibility in

definition of qualifying industrial

areas implicit in the latest pro-

posals, the European Commission is likely to press for more say in the actual implementation of the funds.

Its concern is that the whole of Greece, Ireland, Portugal, Northern Ireland, most of the southern part of Italy, the overseas territories of France, and parts of Spain. In Britain, the Highlands and Islands in Scot-

land, mid Wales and parts of Devon and Cornwall, and two more areas of Spain were this week included.

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the country which will top the

pay-out from the Regional Fund,

The Commission would like to see this nearer 35 per cent. The Social Fund, which provides help towards alleviating long term unemployment and training of young people, will not be carved up on a regional basis.

The criteria for implementing the Agricultural Fund - aimed at promoting development in rural areas which are losing out under the reform of the Common Agricultural Policy - have yet to be determined but are not expected to hold up agreement to the overall restructuring of the funds.

## Romania plan angers Hungary

By LESLIE COLLI

HUNGARY'S media are maintaining a barrage of attacks on Romania, highlighting one of the bitterest bilateral disputes ever to be conducted in public by two Warsaw Pact members.

Romania is alleging that the Hungarian leader, Mr Nicolae Ceausescu, aims to "liquidate" thousands of villages, including many inhabited by ethnic Hungarians and Germans.

Hungarian press reports said 6,000 villages were slated for elimination under the plan. Many of the villages were in

Transylvania, where most of its kith and kin has gone down well with ordinary Hungarians, at time when they face an unpopular austerity programme.

Mr Ceausescu said in April he wanted to cut the number of villages in the country by almost half and instead create "agro-industrial centres".

He said the goal was to level living standards in towns and villages, but Hungary believes the purpose is to resettle ethnic Hungarians in Romanian cities.

## Borders to open for Pope's Vienna visit

By JUDY DEMPSEY IN VIENNA

ALL THE BORDERS will be opened completely during the Pope's visit to Vienna, Mr Alois Mock, the Austrian Foreign Minister and Vice-chancellor said yesterday in Budapest, at the start of an official visit.

Pope John Paul II will visit Austria between June 23 and 26

and it is expected that at least 60,000 Hungarians will travel across the borders to see him.

Visa requirements between both countries were dropped several years ago. Since January 1, Hungarians have no longer needed the special exit visas to travel abroad. They can also retain their passports rather than

## REPORT POINTS TO RISKS OF TRYING TO 'FINE TUNE' ECONOMIC ACTIVITY

### OECD underlines limits of monetary policy

By SIMON HOLBERTON

MONETARY POLICY should be aimed at sustaining the integrity of the financial system and of preventing excessive volatility in financial markets, a study by the economics department of the Organisation of Economic Co-operation and Development concludes.

The study, which is the result of an analysis of the effects on real economic activity of monetary policy in seven large and three small OECD countries, claims that attempts by monetary authorities to "fine tune" economic activity run the risk of having perverse effects on prices and output.

In the aftermath of financial market deregulation, of the de-control of credit and interest rates, and of the move to floating exchange rates, the OECD study concludes that there are few, if any, verifiable relationships between the operation of monetary policy in the 10 countries

and the level of output, employment and prices.

It highlights, however, the importance of the financial markets' expectations of policy to short-run changes in interest rates and exchange rates. Monetary authorities should act in a

way which does not create uncertainty about the general direction of policy.

"Monetary policy effects are likely to be most predictable in an environment where the authorities are able to convince market participants that they are pursuing a credible medium-term strategy which they fully intend to stick to," the study says.

Its authors are firm in the view that monetary policy should not be designed to take on the responsibility for correcting the cyclical instability of output and employment.

In terms of the regulation of output, the study concludes that

inflation. They note, however, that within the OECD those countries with money growth higher rates tend to have higher average rates of inflation, and this reflects a medium-to-long-term relationship between money and inflation.

Unemployment does not appear to be responsive to monetary policy. This may reflect the weak relationship between money and output in some countries, and output and employment in others. At face value, this suggest that high rates of unemployment cannot be related to the tight money policies which many OECD countries operated in the early 1980s.

Recent research suggests, however, that monetary policy may be relevant for the equilibrium rate of unemployment and that it may exert an asymmetric influence in being more effective in raising than lowering unemployment.

## France tackles cash needs of state companies

By GEORGE GRAHAM IN PARIS

FRANCE'S new Socialist Government is considering allowing state-owned companies to issue non-voting securities in order to raise fresh capital.

The broad policy is to maintain the status quo: an end to the privatisations already carried out, but no renationalisation of those already privatised.

Several companies which remain in the state sector, however, are in need of new funds in order to finance their expansion programmes, especially their overseas acquisitions. They include the aluminium group Pechiney and the chemicals producer Rhone-Poulenc.

Some of the state-owned banks, although adequately capitalised, for the time being, are also likely to need new funding over the next few years to meet the stiffer prudential ratios now being discussed by bank regulators.

There are three options for state companies in need of money, according to Mr Pierre Bérégovoy, the Finance Minister.

The first candidate for a fresh issue of Cis is likely to be Rhone-Poulenc, which has spent around FF120bn in the past two years on capital investments and acquisitions, principally the agro-chemicals business of Union Carbide and the inorganic chemicals

activities of Stéphier, and is currently engaged through its subsidiary Institut Merieux in a bid for CDC Life Sciences, a Canadian insulin producer.

Most of the capital injections from the state appear unlikely.

But Mr Bérégovoy said yesterday that further issues of non-voting certificates of investment (Cis) could be authorised up to the level of 40 per cent of the company's capital.

State companies were first allowed to issue Cis under the last Socialist Government, but with a limit of 25 per cent of their capital. Following the privatisation legislation introduced under Mr Jacques Chirac, an increase to 40 per cent appears possible without changing the law.

The minister emphasised that authorising a capital increase which could put 40 per cent of a state company in private hands was not at all the same thing as putting 40 per cent of the existing capital on the market.

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activities of Stéphier, and is currently engaged through its subsidiary Institut Merieux in a bid for CDC Life Sciences, a Canadian insulin producer.

The Government has announced that it is maintaining the relatively tight FF1715bn (210.7bn) central government budget deficit target announced by Mr Chirac's administration, so

direct capital injections from the state appear unlikely.

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Around the ordinary share certificates may be deposited with foreign branches of Italian authorized banks.

for the Board of Directors  
Michele Principe  
Chairman

FINANCIAL TIMES

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Capital stock Lit. 3,600,000,000,000 fully paid

### NOTICE CONVENING THE ORDINARY GENERAL MEETING

The Shareholders of STET - Società Finanziaria Telefonica p.a. are hereby notified that the Ordinary General Meeting will be held in the Conference Room of the Company's headquarters in Via Bartola 34, Turin, at 9.30 a.m. on the 8th of June, 1988 and, if necessary, a second meeting will be held on the 23rd of June, 1988, at the same time and place, to discuss and resolve the following:

### AGENDA

1. Board of Directors' Report and Statutory Auditors' Report; Financial Statements for the year ended 31st December 1987; relevant resolutions.
2. Auditors' remuneration for the financial year 1987.
3. Appointment of independent auditors for the certification of the Company's Financial Statements for 1988, 1989 and 1990.
4. Appointment of independent auditors for the certification of the Group's Consolidated Financial Statements for 1988, 1989 and 1990.

The Shareholders shall have the right to attend the Meeting provided that, at least five days before the established date for the Meeting, they have deposited their ordinary shares with the Company's Securities Department in Turin, Via Bartola 28 or with Head Office in Rome, Corso d'Italia 41, or with any other duly authorized departments, as well as through Monti Titoli S.p.A., for the shares managed by it.

Around the ordinary share certificates may be deposited with foreign branches of Italian authorized banks.

The Company's Financial Statements, the relevant enclosures, the reports of the Board of Directors, Statutory Auditors and Independent Auditors, the Group's Consolidated Financial Statements and the relevant Independent Auditor's Report will be available for the Shareholders at the Offices in Turin and Rome from the morning of the 2nd of June.



## IS THIS A PRIVATE FIGHT OR CAN ANYONE JOIN IN?

Against the background of the no-man's-land that makes up much of our cities today, the curious form of sectarianism known as the 'public and private sectors' seems somehow faintly absurd.

The split of a 'them' and 'us' is the last thing anyone needs.

# We've been so successful we've had to close down three of our offices.

On 9th May 1988, Commercial Union closed down three of their offices to make way for a supermarket.

Stocked, not with sliced bread, but with the next best thing: some of Commercial Union's finest underwriting brains.

Allow us to explain.

On the date in question, CU's reinsurance company, our International Risks operation and our UK Underwriting Room shut up shop and set up home together under one roof.

And not just under one roof - but on one floor.

Apart from a little domestic haggling over the colour of the carpets, the move passed off without a hitch.

The fact is, our people had been rushed off their feet.

So much so that they desperately needed more room to expand.

The floor in question is the 'Podium Floor' in Commercial Union's St Helen's Building.

We're calling it, appropriately enough, The London Underwriting Room.

And from now on that's where insurance brokers will find an extensive range of underwriting resources for the commercial market, domestic and foreign, direct and reinsurance.

The same principle as a supermarket, in fact. The three operations, though fully combined, will keep the same teams. (Apart from anything else, there's the annual inter-departmental golf tournament to consider.) Nevertheless, this new facility will provide endless scope for the cross-fertilization of ideas.

Consider the benefits when an insurance broker is handling a complex risk.

Our experts in the various fields will be able to discuss the problem with him face to face, then actually work together to produce the most appropriate solution.

It's also remarkable how closing a few doors can open up a whole lot more.

Because, looking a little way into the future, The London Underwriting Room will be ideally placed to provide a comprehensive service for insurance brokers as the single European market develops.

Making invisible earnings for UK insurance even more visible than before.

But human resources aren't  all we're pumping in.

Commercial Union is investing a lot of money in the project.

Much of this has financed technology to make the service even faster and more efficient than before.

(Seven miles of cable have been installed under the floor alone.)

We have over 50 specialist underwriters on the floor, which makes for the largest company underwriting facility in any one location.

All of which is helping us write a bold new chapter in commercial underwriting.

For Commercial Union, of course, it will mean a lot more, well, commercial union. In fact, it could lead to lots of new openings.

We won't make a drama out of a crisis.

## AMERICAN NEWS

## Speculation of tighter monetary policy by Fed

BY JANET BUSH IN NEW YORK

SPECULATION is mounting that the US Federal Reserve has decided to tighten monetary policy in an attempt to head off inflation.

Fed policy was the major talking point in the US Treasury bond market yesterday, a day which saw the release of contradictory figures on growth and inflation in the first three months of this year.

The bond market's reaction to the figures was confused with traders first responding positively to a downward revision in the GNP deflator, a key indicator of inflation, but then falling in reaction to a strong upward revision in growth to 3.9 per cent from 2.3 per cent reported last month.

There appeared to be some scepticism about the low deflator figure, given a run of figures announced during the period showing steady gains in consumer and producer prices.

Against this background, traders were focussed on a very high Fed Funds rate which the US Federal Reserve made no attempt to bring down by adding reserves to the banking system.

Fed Funds traded at 7% per cent all morning yesterday and then edged up to 7 1/2 per cent as

mid-session, their highest level apart from some jumps for technical factors since October 19.

The Fed's failure to operate in the market yesterday morning prompted speculation that, in response to confirmation of rapid growth in the first quarter, the Fed had moved up its target range for Fed Funds and may now be trying to keep Funds at around the 7% per cent level.

Some bond economists were not prepared to commit themselves to a view on Fed policy until the release late yesterday of the latest Fed figures on reserves.

There were reports circulating in the market yesterday that there had been some problems with the distribution of reserves at several New York banks on Wednesday, which had pushed Funds up to 7% per cent. There is a possibility that this technical hitch had put upward pressure on the Fed Funds rate yesterday as well.

Mr Maria Florini Barreiro, an economist at Drexel Burnham Lambert, said in her market commentary yesterday morning: "We will wait to see if Fed Funds trade off this afternoon and, if they do not, we would have to conclude that the Fed has tightened up to 7 1/2 per cent."

## Surging exports lift US growth to 3.9%

BY NANCY DUNNE IN WASHINGTON

THE US economy, boosted by surging exports and consumption, expanded by a robust annual rate of 3.9 per cent in the first quarter of the year, the US Commerce Department said yesterday.

The expansion of the nation's output of goods and services far exceeded economists' expectations and the Department's original estimate which put growth at 2.3 per cent.

"The economy is on a roll," said Mr Allen Sinai, chief economist for the Boston Co. "It is amazingly strong and resilient for such an ageing expansion."

Mr Sinai said he was revising his estimate of growth for all of 1988 up to 3.5 per cent. Noting the political implications for November's general elections, he said: "It looks like President Reagan is going out in a blaze of glory on the real economy."

The report immediately fed concerns about inflation and a further tightening by the Federal Reserve Board. Exports of goods and services increased \$16.7bn in the quarter, compared with an increase of \$2.5bn in the fourth quarter of 1987, producing the sharpest drop in the trade deficit in eight years.

The quarterly trade figures, released by the Department on Wednesday, indicated that the weak dollar had so stimulated

exports that the real trade deficit for the quarter fell from \$42.1bn to \$35.7bn.

Consumer demand and business investment were healthy as well. Capacity utilisation is already running at its highest level in eight years and industrial production was up sharply in April.

Economists are also expressing scepticism about the Commerce Department's lowering of the implicit price deflator, used to calculate the GNP, which fell from 2.4 per cent to 1.7 per cent. They say it considerably understates the quarter's inflation rate and they point to a fixed-weight deflator which rose at 3.8 per cent, as a more accurate gauge.

"The pace of economic growth is much too fast to bring us any relief on the inflation front and interest rates in the short run," said Mr Joseph Carson, an economist at Chemical Bank.

For the short term at least, the report reveals a thriving economy. Real personal consumption spending increased \$26.3bn during the quarter, in contrast to a decrease of \$1.1bn in the fourth quarter of 1987.

Durable goods purchased increased by 12.2bn; non-durable purchases rose by \$3.8bn; and spending on services increased \$10.1bn, compared with an increase of \$7.5bn.

## Fresh blow for Bush as aide quits

By Lionel Barber in Washington

FURTHER evidence that Vice President George Bush's presidential campaign is in trouble emerged yesterday when his chief spokesman, Mr Peter Teeley, said he intended to resign.

Mr Teeley, a veteran of the national campaigns for the Vice President, advised other Bush advisers of cutting him out of critical decisions and limiting his access to Mr Bush, the likely Republican presidential nominee.

However, it seems equally likely that Mr Teeley, who favoured a more aggressive campaigning style to overcome Mr Bush's decline in the polls, lost out to other campaign officials who preferred a "wait and see" approach.

Mr Teeley wanted the Vice President to be a more independent figure from the Reagan administration. For example, he advised Mr Bush to distance himself from the US Attorney General Mr Ed Meese who faces a string of ethics charges. Other key Bush aides including Mr Craig Fuller, chief of staff, are said to have opposed Mr Teeley, arguing that to break ranks five months before the November presidential election would smack of panic.

Like Mr Bush, they believe that the precipitous decline in his popularity over the past two months will reverse itself once the press begins to focus on the shortcomings of Governor Michael Dukakis of Massachusetts, the favourite for the Democratic presidential nomination.

Mr Teeley said he intends to stay on as spokesman until the Bush campaign finds a replacement. For the past two months, it has proved a thankless job with Mr Bush becoming increasingly angry about what he believes is negative press coverage.

## Optimism on troubled US thrif

By MR DANNY WALL, chairman of the Federal Home Loan Bank Board, told the Senate Banking Committee yesterday that the troubled Federal Savings &amp; Loan Insurance Corporation had adequate resources to cover problems in the troubled thrif

His optimistic assessment contrasts with views put forward by other analysts recently. Yesterday, Mr William Seidman, Federal Deposit Insurance Corporation chairman, told the same committee that the cost of resolving the crisis would range between \$20bn and \$50bn and he suggested that a taxpayer bailout of the FSLIC would probably be necessary.

Mr Wall told the committee the FSLIC would have about \$30bn to help problem institutions in the next 10 years. He estimated that \$22.7bn would be necessary to resolve the problems of the 229 troubled thrif in FSLIC's case load, plus another 252 thrif that are insolvent under Generally Accepted Accounting Principles (GAAP) but not insolvent under more liberal regulatory accounting principles.

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## Noriega revels in the role of David to the US Goliath

BY DAVID GARDNER

IN MEXICO CITY

"NORIEGA is like a baseball team that has been mathematically eliminated but has to play out the rest of the season" was the sort of comment which tripped from the lips of US officials dealing with Panama until recently, as they sought to explain why the military leader seemed to have acquired an option for innumerable extra innings.

Over the past six weeks, as Gen Noriega has visibly enjoyed the spectre of US emissaries shuttling back and forth between Washington and Panama City, he seems to have been unable to resist increasing his demands in response to each apparent concession from the Administration.

Thus, last Friday, he publicly demanded explicit US recognition of Mr Manuel Sois Palma, his handpicked civilian president, before substantive

negotiations could begin. Earlier, he had intimated that he would also require the departure of the US ambassador to Panama and his abrasive deputy, Mr John Maisto.

But Gen Noriega's willingness to resist is based not only on a potent survival instinct but on confidence that the three-month crisis has moved in his favour.

Domestically, he has found a level at which the country can subsist despite the ruin of the economy by US sanctions. The opposition, which never had

more than bit parts in the drama, has been reduced to the role of spectator. The Panama Defence Forces, galvanised by fears that it would be politically neutered if Gen Noriega were driven out on US terms, has so far backed his attempts to restructure its command and rebuild its cohesion.

Externally, Gen Noriega is revelling in the role of David imperial Goliath, noting the shift of Latin American sentiment against a US seen to be destroying the economy of an allied country for reasons it has never spelt out. Furthermore, he continues to believe that he has supporters in the Pentagon and the Central Intelligence Agency and even the Drugs Enforcement Administration, upset at the wrecking of a vital strategic relationship in the region.

More tenuously, two of his advisers

claim Gen Noriega has "explicit information" which could damage Vice President George Bush, the likely Republican presidential candidate, whom the General once described as his friend. Two months ago, he boasted that he could determine the outcome of the US election, but subsequently laughed this off as a bit of a Panamanian psychological warfare.

Externally, the situation now seems mired in the two sides' "psy-war" and speculation must now turn to whether Gen Noriega has overplayed his hand.

Panamanian sentiment had turned against Washington because of its inability to get rid of Gen Noriega by the succession of deadlines it kept announcing as the crisis unfolded. Mr Ernesto Perez Valladares, a former Finance and Planning Minister, secre-

tary general of the military-allied Democratic Revolutionary Party and now an outspoken critic of the general, explained that "you're forced to work in support of an unlikeable guy because the US not only closed all the doors (through the drug indictments) but nailed down the windows (through sanctions). It's getting to the point in the Panamanian mind where the problem is ceasing to be Noriega and becoming the Gringos".

The Reagan Administration now appears to be banking on the Panamanians, and particularly the PDF, concluding that Gen Noriega has foolishly rejected the politically costly concessions it was prepared to make and will turn on him for, as Mr Shultz phrased it, "putting his own interest" ahead of his country's.

## Fed's 'dilemma' over cheques

THE PAPER CHEQUE is an expensive form of payment that is overused in today's society and steps should be taken to encourage greater use of cheaper electronic payment methods, Mr Manuel Johnson, Federal Reserve Board Vice Chairman, said yesterday.

The Fed vice-chairman cited two main reasons for "overutilisation" of cheques - the market's failure to allocate the cost of float to the cheque writer and banks' failure to price payments services to promote use of the most efficient payments method.

Mr Johnson predicted that for the foreseeable future, "the cheque will continue to be overutilised."

Given that this is the case, the dilemma centres on the appropriate balance between the banking industry is, therefore, to develop new processing techniques to

migrate the cheque system toward electronics."

He suggested that perhaps the time has come for to establish a "sunset date" for institutions to convert to electronic systems, citing by the New York automated clearing house in its mandate to New York member institutions to convert from manual tape exchanges to data transmissions by 1990.

Another challenge facing the fed and the banking industry involves reducing the risks associated with large dollar payment networks, Mr Johnson said.

A solution to this problem is currently being debated.

## Colombia puts troops on alert

COLOMBIAN armed forces were

put on a state of alert yesterday to face possible emergencies caused by peasant protest marches in the north of the country.

According to Defence Minister Rafael Samudio, General Roberto Santos, reported from Bogota.

"We have taken all the measures at a military level and have ordered all armed forces to be put on a state of alert to meet any situation of emergency," he said, after a meeting of senior army officials in Bogota.

In several provinces of the north, peasants were trying to march on the cities to protest against violence and Government's neglect of rural areas.

The situation was especially

tense around the oil centre of Barrancabermeja, 300km north of Bogota, where oil industry workers have voted for a two-day strike to protest against the assassination of a trade union leader on Wednesday.

Army officials said the marches were organised by left-wing guerrillas who have blown up road bridges, gas pipelines and electricity pylons near Barrancabermeja and in other parts

of the country.

Under the alert, troops are quartered in barracks and army reserves could be called up.

In Bogota yesterday, 40 people seized the Mexican embassy and demanded to talk with the attorney general and directors of the

ADVERTISEMENT

## GLOBAL INTEGRATION OF JAPANESE MANAGEMENT

## Yamaichi: Tapping into its Global Reach

In line with the heady expansion of Japan's capital markets over the past five years, Yamaichi Securities has emerged as a world leader in securities dealing, fund management and new issues activity. Areas such as funds management and M&A have been targeted for growth, and staffing levels have been expanded.

Now, Yamaichi Securities is increasingly active in world capital markets, offering investors and clients access to its skills both in the Tokyo market as well as in all other major markets worldwide.

Hitoshi Tanaka, Yamaichi Securities' managing director in charge of Europe and the Middle East, together with Haruo Sato, the head of Yamaichi International (Europe) Limited outlined the group's performance and aspirations.

By Brian Robins

Hitoshi Tanaka, Managing Director in charge of Europe and Middle East



### Placing power highlighted

"We expect major Japanese companies to seek increasingly to meet capital needs through relatively lower-cost external placings, and also to exploit acquisition opportunities presented by more lowly-rated paper in economies with weaker currencies," he forecasts.

Yamaichi's placing expertise was well demonstrated earlier this year when it brought a large \$500 million equity warrant issue to market for Nissan Motors. The success in bedding down this issue effectively signalled the re-opening of the warrant market, ending a lengthy hiatus period since the October stockmarket downturn. Subsequently, Yamaichi has been very active in this sector, bringing a number of successful issues totalling over \$1.6 billion.

Yamaichi's success here parallels its penetration of the Euromarkets where it is a sizeable player both in the new issues market and the secondary market.

Its expertise extends much fur-

ther, however, in line with the diversification of investments of Japan's manufacturers, Yamaichi has expanded its M&A capability.

### Cross-border M&A

International M&A is an area of rapidly growing interest and activity for Japanese companies. It is widely recognised that Yamaichi Securities is the leader of M&A activity in Japan and also established M&A teams in the USA (New York) and Europe (London). The European team is the strongest amongst the Japanese securities houses and the most likely to succeed in this fiercely competitive market.

The team comprises Japanese and European professionals and advises clients from both

cultures. On the European side, a large number of companies have approached Yamaichi to identify Japanese purchasers and advise on other business tie-up arrangements. On the Japanese side, Yamaichi is recognised as having one of the most powerful corporate finance client bases in Japan. The European M&A team is advising these clients in respect of European acquisitions, joint venture agreements, equity participations and other business tie-up arrangements.

"We have a very strong M&A business in Japan, and Yamaichi is the most active group in this area," says Hitoshi Tanaka. "Now, we are looking much more at cross-border transactions."

In Europe, the attraction of the steady integration of EC member countries prior to 1992 is evident.

"We believe the progressive dismantling of frontiers and controls will both attract increasing interest from potential Japanese corporate buyers and parallel interest on the part of smaller and less internationally competitive European companies seeking new strength in the form of friendly and supportive backers," says Haruo Sato.

In line with this, Yamaichi already holds a number of mandates on behalf of European companies seeking potential purchasers.

Yamaichi Securities is actively canvassing European groups for mandates, with considerable success.

Yamaichi Capital Management (Europe) Co, which is one of their operations, managed the fund for a number of UK and European pension funds. In addition, Yamaichi-Murray Johnstone

Limited, a joint venture with the Murray Johnstone Group, has been set up, providing international investment advice for worldwide portfolio management.

In a recent strategic move, Yamaichi also teamed up with a Thai Bank and a number of South Korean securities houses for the placing of an issue by a newly launched Thai investment fund, clearly signalling the global reach of its expanding operations. Similarly, it has teamed up with a number of medium-sized securities groups in the US, to aid in the distribution of securities.

For foreign investors the role of Japanese advice is of increasing importance, given the resilience of its capital markets over the past six months.

Equally, Yamaichi is seeking to expand its role in equity markets worldwide, with London a clear target.

"In London, we are building up our UK and European equity business, servicing not just Japanese investors, but also European institutions as well as Australian and Asian investors" says Hitoshi Tanaka.

"Also, we are now assessing the importance of UK gilts which has been a relatively modest part of Yamaichi's overall activities. But, being in the UK, we want to be a major player. The market is already very competitive and margins are thin, so we need to build up our institutional client base in order to develop our business in this area."

"However, we

## OVERSEAS NEWS

## Gadaffi launches peace initiative for OAU summit

BY VICTOR MALLETT IN ADDIS ABABA

THE LIBYAN leader, Colonel Muammar Gadaffi, has launched a surprise initiative aimed at reconciling with Chad and other African countries.

An announcement by Col Gadaffi that he had decided to recognise the Chad Government and to release Chadian prisoners of war received a cautious welcome from Chadian President Hissene Habre.

Col Gadaffi described his offer as "a gift to Africa" when he met African ambassadors in the Libyan capital Tripoli on Wednesday, the 25th anniversary of the Organisation of African Unity.

According to a message sent by Col Gadaffi to the OAU summit in Addis Ababa, Chadian prisoners would be released to be repatriated by the OAU.

Libya has also declared its readiness to restore normal relations with seven other African countries, including Zaire, Ivory Coast and Kenya, once regarded as hostile because of their ties with Israel. Kenya, however, immediately denied that relations were being restored.

President Habre, who is attending the OAU summit, welcomed the offer but warned that the Libyan leader was apt to make contradictory statements. He expressed little enthusiasm for Col Gadaffi's proposal that he should meet the Chadian opposition leader, Mr Goukouni Oued-

## Third of Afghan farmland 'destroyed'

By Christina Lamb in Peshawar

THE TRUE extent of the destruction of agriculture in Afghanistan, the basis of the economy, is slowly emerging as the Soviet army withdraws from the country.

At least a third of the land has been destroyed. On the farms that are still worked, yields have dropped by 35 per cent, mainly because of lack of fertilisers and new seed and because of the destruction of irrigation channels.

The number of cattle has decreased by 55 per cent, the number of goats and sheep by 66 per cent and the number of horses by 45 per cent.

There is an urgent need to find 400,000 to 500,000 pairs of oxen, crucial to the 80 per cent of farmers who rely on them for ploughing and tilling.

The scale of destruction has emerged from a survey conducted under the supervision of Dr Aslam Gul, former chairman of the Department of Agronomy at Kabul University.

Around 20,000 farmers were interviewed inside and outside Afghanistan by 68 trained Afghan refugees who travelled the length and breadth of the country during the last year.

They found that food production had declined to nearly half the level before the Soviet invasion in December 1979. Dr Gul says: "This is because of the largely unreported war against the agricultural system, involving the deliberate systematic destruction of animals and agriculture in the 80 per cent of the country controlled by the resistance."

The US warned yesterday that the constant repetition by Singapore of baseless charges against Israel and its diplomats could only damage relations.

In its strongest statement since Singapore demanded the withdrawal three weeks ago of a US diplomat accused of urging Singaporeans in private to become opposition candidates in the general election, the State Department again strongly denied that it had in any way interfered in Singapore's domestic politics.

"The public campaign being waged by the Government of Singapore and its allegations of wrongdoing are groundless," it said. Attacks on US diplomats were "gratuitous" and unfounded.

Brigadier General Lee Ehsen Loong, the Minister of Trade and Industry, has again hinted of a plot by the US Central Intelligence Agency and described American interference in Singapore as "blatant".

## Philippines reports 7.6% first-quarter GNP growth

BY RICHARD GOURLAY IN MANILA

GROSS national product in the Philippines grew by 7.6 per cent in the first quarter of 1988 compared with 5.5 per cent in the same period last year.

The figure, released by the National Economic Development Authority (Neda) yesterday, follows statistics showing a five-fold increase to \$3.6m pesos (\$440m) in investments registered with the government Board of Investment and sharp increases in sales from companies such as San Miguel Corp, the country's dominant consumer group.

The investment figures are distorted by registration of investments that have yet to take place, such as a proposed \$220m Taiwanese petrochemical complex.

They show, however, that the economy is still riding a strong consumer-led recovery.

There was also an increase of 11 per cent in private construction spending, mainly in Manila, bankers said.

## East Rand Gold and Uranium Company Limited

(Incorporated in the Republic of South Africa)

Registration No. 71/07001/06

### Overall results boosted by the new Daggafontein plant

Extracts from the review by the Chairman Mr E P Gush

#### Financial results and comments

This has been a reasonably successful year for your company and profit available for distribution increased by 15 per cent to R48.6 million. This was the first year of production for the new Daggafontein plant and consequently overall results were significantly affected - gold production increasing by 27 per cent to 11,026 kilograms. Revenue from gold and silver increased by 36 per cent to a new high of R327.9 million and total operating costs increased by 39 per cent to R227.0 million. Overall profit margins narrowed as the rand gold price increase of only 8 per cent was lower than the increase in working costs.

Operating profit was R7.6 million lower at R109.1 million and taxation at R16.7 million was significantly higher than the previous year's largely because capital expenditure was almost halved to R45.7 million. Of this, R4.0 million was provided by the remaining balance of the debenture funds raised in 1984 for the purpose of financing Daggafontein and other projects. Taking into account loan repayments of R1.4 million, a total of R43.1 million was appropriated from current earnings leaving R49.6 million available for distribution.

Most of the capital expenditure was incurred to sustain operations at Ergo Division although a large amount was also spent on the completion of the Daggafontein project. Expenditure in the current year is expected to be R51.3 million, of which R43.8 million will be spent by the Ergo Division.

It is expected that during the current year throughput in all divisions will increase slightly, with a concomitant increase in gold production.

#### Markets

The average London gold price fixings continued their upward trend and the average fixing for the year to March 31 1988 increased by 20 per cent over the previous year, to \$459 per ounce. This increase in the price flowed largely from the continuing decline in the value of the US dollar, which fell during this period by 8 per cent and 14 per cent against the Deutsche mark and the Japanese yen respectively. Against this background of a weakening US dollar, the rand also strengthened during the year to a high of R1.92 to the dollar at the end of 1987, thereby reducing the beneficial effect to South African producers of the improved dollar price. As a consequence, the average gold price received by Ergo for the year to March 1988 was R29.678 per kilogram, only 8 per cent up on the price received for the previous year.

Physical demand for gold in 1988 has been strong, particularly in the Far East, where Japan continues to import gold for both investment and jewellery purposes, and where changes in both government policy and tax legislation in Taiwan have given rise to very substantial gold purchases by that country in recent months. However, with newly-mined gold forecast to continue to increase in coming years, the role of the investor remains crucial to the

absorption of surplus bullion on the market. In this respect the role of gold as a supplement to investments in the stock and bond markets, and as a hedge against currency fluctuations, is becoming increasingly important and is encouraging that the additional supplies brought on to the market recently have been so well absorbed.

The uranium market will continue to lack direction while the 1986 US court order forbidding the purchase of non-US uranium by American utilities remains under appeal, although the draft US/Canadian Free Trade Treaty, if ratified, would do much to neutralise market distortions caused by this embargo by guaranteeing Canadian uranium access to the US market. Both the outcome of the US court case and the ratification of the trade treaty are expected during 1988. Prices of uranium oxide have eased somewhat during the past year and are not expected to firm in the near future.

Uranium sales by Ergo returned to lower levels during the year after the previous year's advanced deliveries against long-term contracts.

Sulphuric acid sales were maintained at previous levels, although the fertilizer industry remains depressed, with considerable under-utilisation of production capacity. The ongoing problems in this industry make it likely that prices for sulphuric acid will remain under pressure.

#### Industrial relations

Anglo American Corporation maintains its belief in the need for and role of responsible unions but is increasingly concerned about the pattern of violence, intimidation and work stoppages. The Corporation will continue to engage the NUM on the strict adherence to agreed behaviour and codes of conduct in order to safeguard individual workers' freedom of association and choice in the workplace, and ensures that the violence and intimidation associated with labour disputes can be properly dealt with. The Anglo American Group Employee Shareholder Scheme was launched in March 1988. The response from eligible employees at Ergo has been gratifying and to date over 90 per cent have elected to take up the offer of five Corporation shares at no cost to themselves. The scheme, which is aimed at enabling employees to participate in the process of wealth creation and enterprise ownership, will initially run for five years with the number of shares to be issued being determined from year to year in the light of prevailing conditions.

## ergo

London Office: 40 Holborn Viaduct EC1P 1AJ.

Andrew Whitley reports on the forced closure of a Hebrew-language newspaper

## Muzzled press becomes Israeli cause célèbre



A press photographer is attacked by an Israeli soldier in the West Bank. Restrictions were later imposed on coverage

sation, was never likely to capture the political middle ground.

The crackdown - on both the extreme left and the Jerusalem-based Palestinian press - began soon after Mr Yitzhak Shamir began his second term as prime minister. The right-wing leader also handles the interior ministry portfolio, giving himself direct responsibility for all security-related matters inside Israel, including annexed East Jerusalem.

Beginning with the expulsion in November 1986 of Mr Abram Hantov, editor of the popular daily *A-Shab'*, the once lively Arabic-language press has been increasingly muzzled. Today, the four main dailies have been so tamed that West Bank Arabs are forced to rely for news about the unrest in the occupied territories on the Arabic service of Radio Monte Carlo and on clandestine Palestinian radio stations.

Since last December at least 30 Palestinian journalists, including a member of the Derech Hamitzot staff, have been placed in administrative detention, imprisoned without trial, or the right of appeal for six months.

Mr Shamir, a mainstream, pro-PLO publication, has had its license withdrawn and its sister news agency, the Palestine Press Service, has been summarily closed down.

The Israeli press, on balance, has given a very good account of itself over the past six months, exposing many human rights abuses by soldiers in the territories Israel captured in 1967 and a willingness to deal directly with the Palestine Liberation Organ-

about

the treatment she had received.

The

whispered accusation that the Jews arrested were all linked to the radical Democratic Front for the Liberation of Palestine - and were therefore undeserving of public sympathy - was planted long before charges were finally brought against four women members of the group this week. A fifth, Mrs Lanav, was released without being charged, complaining bitterly

about the treatment she had received.

A fringe group of Israeli radicals has always flirted with the Palestinian left and with international communism. Politically, the ultra-leftists reached their apogee of national respectability in 1969, winning two Knesset seats. But their anti-establishment platform based on an end to the occupation of the territories Israel captured in 1967 and a willingness to deal directly with the Palestine Liberation Organ-

## US warning to Singapore

By Roger Matthews in Singapore

THE US warned yesterday that the constant repetition by Singapore of baseless charges against Israel and its diplomats could only damage relations.

One of the most difficult obstacles to the reconstruction of agriculture is the number of mines planted by all sides to the war throughout the country. Dr Gul estimates that the six were picked up one at a time over the past three months and reportedly subject to severe interrogation procedures, including prolonged periods of sensory deprivation.

All the while, leaks about their alleged activities were carefully spread in the normally vigilant

## Boost for Sino-Soviet relations

By QUENTIN PEEL IN MOSCOW

THE WITHDRAWAL of 50,000 Vietnamese troops from Kampuchea could clear the way for the normalisation of relations between the Soviet Union and China, with a new round of talks to be held next month, officials said in Moscow yesterday.

The sudden announcement of the Vietnamese withdrawal, made in Hanoi, is seen by observers in Moscow as directed more towards improving relations with Peking than as a gesture for the US-Soviet summit meeting which begins on Sunday.

Mr Mikhail Gorbachev, the Soviet leader, has several times invited Mr Deng Xiaoping, the Chinese leader, to meet him anywhere at any time, suggesting that they should meet to iron out

problems rather than insist that the problems be resolved first.

But Mr Deng has always refused, saying that Moscow had to resolve some major problems, notably Kampuchea, beforehand.

Although there was some scepticism in the West about what the announcement really means, it was warmly welcomed in Moscow yesterday by Mr Igor Rogachyov, the Deputy Foreign Minister responsible for Asian relations, although he insisted that the Soviet Union had not tried to bring any pressure to bear on the Vietnamese and Kampuchean governments.

He hoped the move, including the withdrawal of the remaining Vietnamese troops to at least 40 miles from the Thai border,

would both reassure Thailand, and encourage Peking to open talks with Hanoi on the normalisation of relations.

As for Soviet-Chinese relations, he agreed that these still depended on settlement of the outstanding issue of military confrontation along the Sino-Soviet border.

The Chinese Government has always said that normalisation of relations would depend on the removal of the "three obstacles": the Soviet occupation of Afghanistan, Vietnamese occupation of Kampuchea, and the concentration of Soviet troops along the Chinese frontier.

He hoped the move, including the withdrawal of the remaining Vietnamese troops to at least 40 miles from the Thai border,

## Joint peace force pact for Beirut

By Nora Boussiney in Beirut

SYRIA and Iran have at last agreed on the intervention by a joint Lebanese-Syrian disengagement and observation force to halt 20 days of bitter and bloody conflict between the rival Moslem Shi'ite factions, Amal and Hezbollah, in the southern suburbs of Beirut.

Mr Nabil Berri, the leader of the mainstream Amal movement, announced in Beirut on his arrival from Damascus that "Syrian Arab forces and Lebanese internal security forces (police) would start deploying in the suburbs as of tomorrow (Friday) to stop the fighting."

An independent Iranian observer said that the Syrian and Iranian heads of state had agreed on a "radical solution to the tragedy of Beirut's southern suburbs" where Amal more than 80 per cent of the battle-scarred slums to the Tehran-backed Hezbollah.

The breakthrough in stalled negotiations involving Amal, Hezbollah, and senior Iranian and Syrian officials signalled an end to the plight of some 600,000 people driven out of their homes by the intensity of combat.

Sheikh Mohammed Hussein Fadlallah, the leading Shi'ite cleric, said the solution was probably "crafted in a manner to save face for all parties concerned" and expressed his belief that the force involved would be mostly symbolic, involving observers rather than troops.

The independent Iranian observer who had spoken with Iranian officials said that a detailed plan had been drawn up to dispatch a "disengagement and observer force" to separate the warring factions.

Hezbollah fighters in the suburbs told reporters they had received word unofficially that no Syrian troops would enter - only "Syrian military observers and Lebanese gendarmes", known in Beirut as the internal security force, were seen as satisfactory to all sides.

Mr Selim Hoss, Lebanon's acting premier, visited the Syrian capital on Wednesday and is reported to have made an official request to the Syrian leadership to devise a security plan for the suburbs.

## Pretoria moves on interest rates

By JIM JONES IN JOHANNESBURG

SOUTH African bankers have to be politically motivated and thrown into confusion by the government's decision to intervene to prevent sharp increases in interest rates.

The decision, taken by the cabinet earlier this week, was disclosed in Cape Town yesterday by Mr Stoffel van der Merwe, the Minister of Information, who said a brake would be put on the rate of increase.

Bankers in Johannesburg say direct intervention could severely distort the economy and would have to involve credit rationing. They said that intervention would be contrary to the Government's own commitment to economic deregulation.

The cabinet's decision appears

repayment commitments.

The Reserve Bank has indicated that a further increase in the bank rate is possible towards the end of June, to be followed by another later in the year.

Mr Van der Merwe said speculation on interest rate increases was unhealthy as it could become self-fulfilling.

Dr Gerhard de Kock, the Reserve Bank governor, hopes higher domestic interest rates will persuade importers to use foreign trade finance and that this would relieve pressure on the current account of the balance of payments towards the end of the year.

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## ANC holds more secret talks

By QUENTIN PEEL IN JOHANNESBURG

PROMINENT white anti-ap

## WORLD TRADE NEWS

## Yeutter presses for Uruguay talks mandate

BY NANCY DUNNE IN WASHINGTON

MR CLAYTON Yeutter, the US Trade Representative, will seek authorisation from Congress to negotiate in the Uruguay round of international trade talks, even if Congress fails to pass a second trade bill containing that authority.

Mr Yeutter said the authorisation was vital to the success of the round, under the General Agreement on Tariffs and Trade. He would also seek authorisation for US adoption of the new internationally-approved harmonised tariff system.

He tacitly acknowledged the difficulty of getting a second trade bill through Congress this year, just a day after President Ronald Reagan vetoed the first one, which had contained the mandate for the Gatt talks.

Mr Yeutter said a failure by Congress to grant negotiating authority this year might mean a delay in completing the trade talks.

"At some point, our negotiating partners will become frustrated with the lack of authorisation.

## US modifies its stance on farm subsidies

BY DAVID BUCHAN IN ATHENS

THE US yesterday modified its stance in trade negotiations under the General Agreement on Tariffs and Trade that all farm subsidies be phased out over 10 years, while retaining its goal for long-term reform of world agriculture.

Addressing a congress of European grain traders in Athens, Mr Richard Lynn, US Agriculture Secretary, said the US would like to have some long-term alternatives to the US plan from its negotiating opponents, chiefly the European Community, in the Uruguay round of the Gatt talks.

He invited the EC to propose a longer phase-out period than the 10 years called for by the US and over which subsidies would be required to be reduced by less than 100 per cent.

Mr Lynn has already hinted that the Administration's position was not engraved in stone.

## Gatt fosters freedom in services trade

THE SHAPE of an international agreement to liberalise trade in services is starting to emerge from the Uruguay Round of the General Agreement on Tariffs and Trade. Or so western participants readily assure a still rather sceptical outside world.

They are pinning their hopes on a paper presented to Gatt service negotiators last week by the US, which has drawn negotiators from the industrial world closer together, though it still begs the question of how to draw developing countries into the liberalisation process.

In its paper the US laid out a three-step approach to the liberalisation process, which, in contrast to its previous broad-brush approach, went a considerable way towards reconciliation with the gradualism advocated by the European Community (EC) and other industrial countries.

Under the new US proposal, negotiators would seek first to agree on a general set of rules for liberalising service industries.

Following the US presentation, one European delegate declared that, by taking building blocks from US, EC, Canadian and Japanese proposals, it had become possible to develop a consensus. This consensus, however, is still confined to the rich countries of the Organisation for Economic Co-operation and Development (OECD). Only lip service has been paid so far to the interests of the developing countries.

The US and its allies want Third World nations to state now which of their services industries they would agree to include in a multilateral agreement. Developing countries want to know the contents of the agreement before they define sectors.

To make it easier for governments not willing to compromise their positions openly at this stage, the US last week suggested that they notify anonymously the Gatt secretariat of those sectors they would like to see covered by the liberalisation process.

A list could then be compiled of service sectors which most governments were prepared to see opened up to international competition.

Development is one of several fundamental unsettled issues that were not dealt with at last week's negotiating session. The others include a crucial issue of definition: should liberalisation be limited to cross-border sales or should it also include transactions that involve moving factors of production, labour or capital, across borders?

The issue of labour movement, in particular, offers a crucial trade-off possibility for developing countries in the negotiations.

For example, the right of Mexican workers to sweep Texas streets or of Korean construction

## US presses S Korea to open its markets

BY LIONEL BARBER IN WASHINGTON

THE Reagan Administration yesterday stepped up pressure on the Seoul government to open its markets and cut its current account surplus.

Mr Charles Dallara, a senior US Treasury official, urged South Korea to liberalise its trade policies, let its exchange rate appreciate against the dollar, and scrap curbs on direct foreign investment.

Mr Dallara's comments to the US-Korea Society in New York amounted to a blueprint for change covering the equity market, agricultural produce, banking, footwear and steel.

He singled out the Seoul's policy of letting the won depreciate to boost exports. "Korean producers do not need extra advantages to remain competitive in the world economy," he declared.

South Korea's savings rates had created current account surpluses of \$4.6bn in 1986 and \$9.8bn in 1987. "This suggests the need for Korea to review its policies."

Mr Dallara noted that the trade imbalance between the US and South Korea had grown rapidly, and warned Koreans against holding to a traditional policy.

and that the US was prepared to be flexible.

The real problem was getting the EC to agree on a long-term goal on agriculture trade.

There was no immediate response to the apparent US olive branch from Mr Frank Andriessen, EC agricultural minister, who addressed the congress after Mr Lynn.

The EC official stressed the community's long-term commitment to its internal agricultural reforms, but stressed that the EC was still more interested in short-term solutions on agricultural trade whose "benefits would come sooner rather than later".

A spokesman for the US Trade Representative said the EC's short-term proposals to reduce production did not address the central issues. "We have never been told the European negotiating position and we need to know it."

## Epson hits out in EC anti-dumping row

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

JAPANESE companies are not usually given to strong public protests about moves such as yesterday's provisional anti-dumping action on computer printers.

But Epson, the world market leader in this sector, is a smallish private company with, it explains, somewhat more freedom than most to comment. Yesterday, it was leaving no room for doubt about its anger over the European Commission's decision.

The dumping action made no sense, said Mr Don Pitchbeck, Epson's UK managing director. It was hitting the Japanese, even though their prices were higher than those of other South East Asian manufacturers.

It was supposed to be helping European manufacturers which were invisible in the market place, and it would make printers in Europe much more expensive

than elsewhere in the world.

Because of the threat of the anti-dumping duties, Japanese printers were already costing substantially more in Europe than, for example, the US - one of Epson's models was selling at a discounted price of \$200 in the UK and just \$200 (£110) across the Atlantic.

"What is the poor European consumer going to do? We have imposed these highly profitable prices which we don't want to charge because of the anti-dumping case, and now customers are going to have to pay even more."

Epson's reaction underscores the frustration of Japanese companies over the reaction of their trading partners in an industrial sector which is virtually invented at the end of the 1980s.

At that time, the printing business was mainly concentrated on large machines, but the development

of the personal computer market created the opportunity for smaller personal units that would copy directly from a screen.

The Japanese, led by Epson, moved into this business, selling on a world scale, and quickly establishing a dominant position. No less than 14 manufacturers have moved into Europe.

"These moves have resulted in a massive restructuring of the European industry," says Mr Al Springsteel, an analyst at Dataquest. "Up to a year ago there were 15 dot matrix printer manufacturers in Europe. In the last 12 months, the Japanese have put up another 10."

Mr Springsteel calculates that as the UK will eventually emerge as the main beneficiary, in terms of factories and jobs, of this flow of investment.

It has been clear to the Japanese for some time that this success was not regarded kindly in

the EC. Well before yesterday's decision in Brussels, Japanese companies had begun to switch a large amount of their production into Europe.

Other leading producers are Star, Oki, Brother and Citizen. Elsewhere in Europe, the main investments have been in West Germany, Spain and Holland.

The speed of this investment has been dictated by the fear that local manufacturing will be no protection against the anti-dumping levies.

The Japanese managers are aware they need to increase the local content of their European products to levels where they will not be eligible for import duties. To do that, they say, takes time.

Epson says that if it has to pay duty on its UK-produced products, it will increase its outgoings by about £12m a year.

## Boeing wins second 757 airliner order in two days

BY RODERICK ORAM IN NEW YORK

BOEING yesterday won its second large order in two days for 757 airliners, virtually guaranteeing both the success of the model and the demise of its 737 project which it had been pursuing with Japanese manufacturers.

United Airlines, the Chicago-based carrier owned by Allegheny, said it would buy 30 757s with options for 30 more. They will be powered by PW2000 engines made by the Pratt and Whitney subsidiary of United Technologies of the US. The total value of

60 aircraft, engines and spares was more than \$2bn. American Airlines had ordered 50 aircraft with options for 50 more on Wednesday, all powered by Rolls-Royce engines.

American had praised the British engines as the most reliable and efficient for the aircraft.

United said it had chosen Pratt and Whitney engines, however, for a variety of reasons, including commonality of parts since most of its 367-aircraft fleet already use the same manufacturers' engines.

Rolls Royce said it had completed the order but had no immediate comment on the outcome.

United will finance the Boeing purchase in part by the sale of its McDonnell-Douglas DC-8-71 airliners which it had refurbished and equipped with new engines in recent years. It has an agreement in principle to sell 29 of the aircraft and 14 spare CFM56-2 engines to GFA Group, the aircraft lessor based in Shannon, Ireland.

Mr Stephen Wolf, chairman of United, said the airline could use more 757s but was unable to buy them until its reduced cost structure. United, which is the subject of a takeover offer from its pilots' union, is locked in a battle with some groups of its employees to cut costs.

Boeing halted work on its 757 project last summer because American Airlines had been the only carrier to show interest in the proposed advanced technology 160-seat aircraft.



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# Nikko's Perspective On Global Investment Strategies

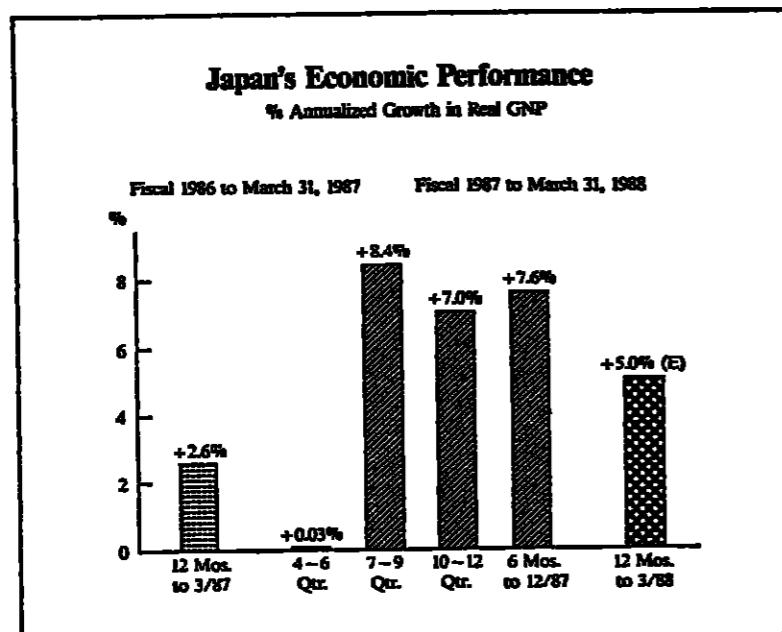
20 YEARS OF DEDICATION  
**70th**

## High-Growth Prospects of the Japanese Economy

By almost any measure, the Japanese economy is now in a period of sustained growth. Look at the indicators. Rising incomes, low inflation, reduction in income taxes. All of these are behind the strong growth in consumer spending in Japan. There's more. A further factor is stimulative fiscal policy. A construction boom is on as well, with housing starts at record high levels. And recoveries in corporate profitability and domestic demand are fueling gains in Japanese corporate investment spending. All these upturns are clearly outdistancing the declines in net exports.

Important changes are taking place. What this really means is that major structural changes are taking place in the Japanese economy. The key is a marked shift from export-led growth to economic expansion based on domestic demand. Stimulative fiscal policy, tax reform, and low interest rates should also continue. Declines in exports may mean that trade frictions will ease. And, other factors, such as Japan's high savings rate and its status as the leading creditor nation, mean that the financial underpinnings are sound.

An optimistic forecast. Looking at the whole picture, our view is that Japan will likely record very high growth over the long term, well ahead of recent years. But more importantly, if you conclude that Japan's economic growth profile is attractive, how can you participate as well?



## Uptrends in Japan's Capital Markets

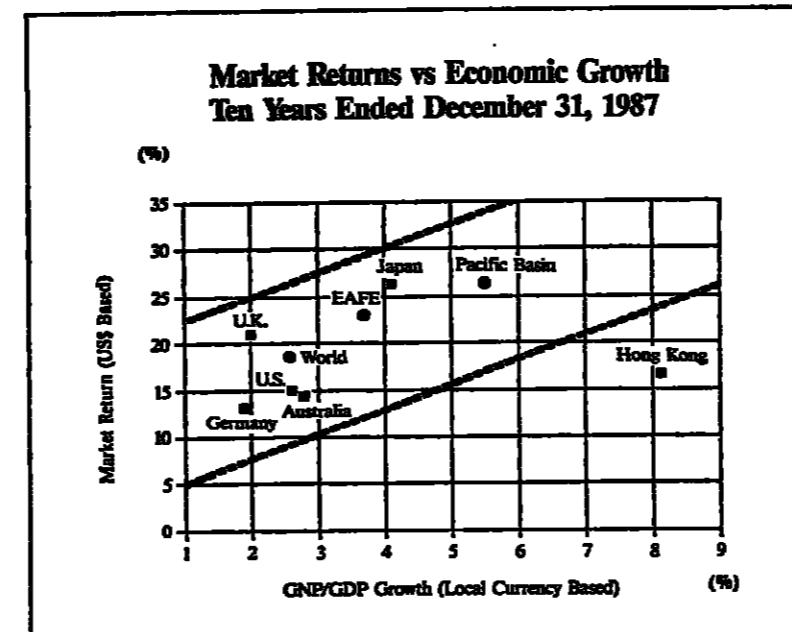
The upturn in the Japanese economy is welcome news for investors. For many reasons. Economic growth will continue to improve corporate profitability in Japan. In fact, all key indicators seem to suggest that Japan's capital markets will be positively affected.

A word about P/Es. What about the fact that many say P/E (price earnings) ratios on the Tokyo Stock Exchange (TSE) are too high, and poised for a fall? Let's set the record straight. In fact, several factors explain seemingly high P/E ratios in Japan. One issue is the differences in accounting standards: non-consolidation of earnings and declining balance depreciation methods used in Japan tend to under-report actual earnings. Another clear factor is the very low interest rate level in Japan.

Analysis shows that P/E ratios tend to be closely correlated to interest rates. And with Japanese interest rates substantially lower than U.S. rates, for example, it's clear that Japanese P/E ratios would naturally trend higher.

Growth is what it's all about. But the critical point to appreciate is the significant growth potential offered by Japan. Over the last decade, Japan has shown a higher rate of GNP growth compared to any other industrialized country. And, as we've seen, the outlook is similarly bright.

To sum up, a strong case can be made that after adjustment Japanese stocks may in fact be undervalued compared to the U.S. market. And if the prospect is for further strides forward in Japan's capital markets, what are the implications for global investment strategies?



## State-of-the-Art in Active & Passive Investment Strategies

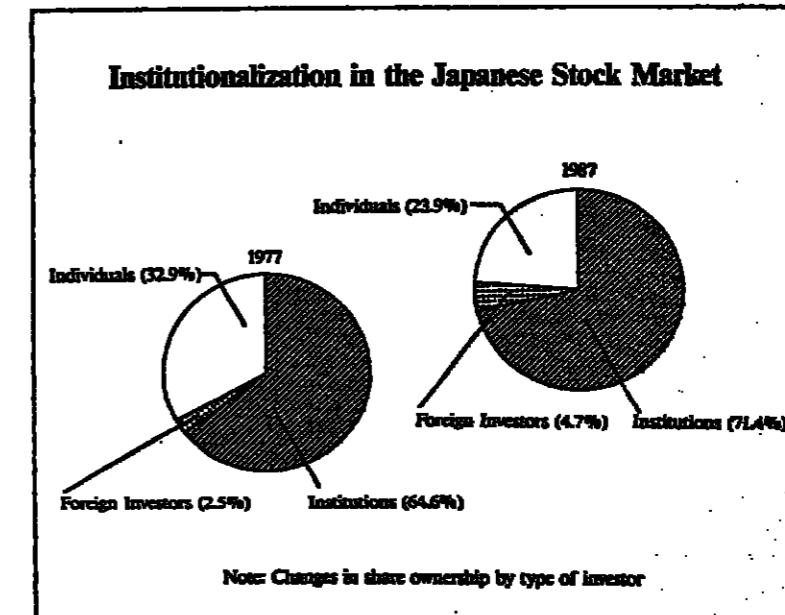
Keying in on market trends. A quantitatively based approach to both active and passive fund management strategies makes sense for several reasons. In Japan, for example, the process of institutionalization of capital markets is proceeding at a good pace. The compelling implication is that Japan's capital markets will, as a result, continue to become more efficient.

Other points to emphasize are the twin processes of globalization and deregulation. In a global capital market, the number of factors that investment professionals must tackle continues to rise at a breathtaking pace. In addition, a new wave of financial products designed for risk management, such as Japan's new TOPIX futures and options markets, offers considerable promise.

Striving for excellence. Taken together, these factors suggest a simple but powerful idea. Quantitatively based approaches, built on modern portfolio theory and implemented on advanced information processing systems, offer significant advantages to ever more sophisticated international investors. In Tokyo and elsewhere around the world, investment technology is being successfully applied to both active and passive portfolio management strategies.

A widening range of quantitatively based strategies. For example, index funds have been designed to closely track the performance of key indexes. It's also possible to tilt index funds toward statistically significant factors to produce additional returns. New innovations in portfolio insurance target downside protection and upside participation. Most recently, bond indexes are coming into their own in Japan.

Resumption of Japan's economic growth. A healthy capital market. And state-of-the-art approaches to active and passive portfolio management. Excellent reasons to put Japan on your buy list. And an even better reason to make sure your investment banker is well positioned to nail down your advantage.



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## Tax is chargeable on devalued trust investment property

INLAND REVENUE  
COMMISSIONERS v  
MACPHERSON AND ANOTHER

House of Lords  
(Lord Keith of Kinkel,  
Lord Templeman, Lord Griffiths,  
Lord Oliver of Aylmerton,  
and Lord Joicey of  
Tullichettle);  
May 19 1988

DEVALUATION OF trust property resulting from an agreement between trustees and a person connected with a potential beneficiary, is chargeable to capital transfer tax if the agreement intentionally preceded an appointment in the beneficiary's favour and so formed part of a scheme to confer a gratuitous benefit on him.

The House of Lords so held when dismissing an appeal by trustees from a Court of Appeal decision that capital transfer tax was payable on a capital distribution arising from an agreed devaluation of trust property.

LORD JAUNCEY said that on June 5 1981 investments were set

on Mr and Mrs Roberts' children and remoter issue.

By the end of the 1980s a number of valuable pictures had come

to be included in the settled prop-

erty. They were kept in houses

owned by Mr and Mrs Roberts.

On July 30 1970 Mr Roberts

undertook custody, care and

insurance of the pictures, and

agreed to pay £100 annually for

such enjoyment as he might

derive from them. In 1975 the

High Court approved an arrange-

ment varying the trusts whereby

Mr Roberts was permanently

excluded from beneficial interest.

After the introduction of cap-

ital transfer tax by the Finance

Act 1975, the trustees took two

steps which gave rise to the pre-

sent appeal:

First, on March 29 1977, they

entered into an agreement with

Mr Roberts to vary the 1970

agreement. His liability for in-

surance and loss of the pictures was

limited, and the annual £100 pay-

ment was reduced to £40.

Second, on March 30 1977, they

executed a deed appointing all

the pictures, subject to and with

the benefit of the 1970 agree-

ment as varied in 1977, on trusts under

which Mr Roberts' son, Timo-

thy, took a protected life interest

in possession.

The effect of the 1977 agree-

ment was to reduce the value of

that part of the settled property

comprising the pictures. It was a

perfectly proper transaction for

the trustees to make.

The Crown claimed that capital

transfer tax was payable by the trustees in respect of the diminution in value of the settled property.

The 1975 Act provided for capital transfer tax to be charged on transfers of value. Section 20(4) provided that a transfer of value was "any disposition" as a result of which the value of the transferor's estate was less.

It was reduction in value to his estate, rather than any benefit to the transferee, which gave rise to the charge.

To remove business transactions from liability, section 20(4) provided that "a disposition is not a transfer of value if . . . it was not intended, and was not made in a transaction intended to confer gratuitous benefit on any person and either - (a) that it was made in a transaction at arm's length between persons not connected with each other, or (b) that it was such as might be expected to be made in a transaction at arm's length between persons not connected with each other . . .". In this subsection "transaction" includes a series of transactions and any associated operations.

Paragraph 6(4) of Schedule 5 to the Act charged tax on a capital distribution as on the value transferred by a chargeable transfer.

Paragraph 6(3) provided that when no interest in possession subsisted in settlement property, where a transaction was made between the trustees and someone connected with a person beneficially entitled to an interest, or a person for whose benefit any of the settled property might be applied, and as a result of the transaction the value of the property was less, "a capital distribution shall be treated as being made out of the property . . . unless the transaction is such that, were the trustees beneficially entitled to the settled property, it would not be a transfer of value."

The Crown contended that the 1977 agreement between the trustees and Mr Roberts, being a person connected with Timothy for whose benefit the property might be applied, it was a transaction within paragraph 6(3). It therefore gave rise to tax under paragraph 6(4).

The trustees contended that no charge to tax arose, since the transaction was such that were they beneficially entitled to the settled property, it would not be a transfer of value.

There was no warrant for construing section 20(4) so narrowly

in the application of the statutory hypothesis. There was no doubt that for the purposes of paragraph 6(3) the 1977 agreement was the transaction which devalued the settled property. There was nothing in 6(3) or 20(4) to require that the event which resulted in devaluation of the settled property must be looked at in isolation from all other events.

If the extended meaning of "transaction" were read into the opening words of section 20(4), the working became: "a disposition is not a transfer of value if it is shown that it was not intended and was not made in a transaction including a series of transactions and any associated operations intended to confer any gratuitous benefit . . .".

It was clear that the intention to confer gratuitous benefit qualified both transactions and associated operations. If an associated operation was not intended to confer such a benefit it was not relevant for the purpose of the subsection. That was not to say that it must necessarily confer a benefit, but it must form a part of and contribute to a scheme which did confer such a benefit.

It was common ground that the appointment conferred a gratuitous benefit on Timothy. The appointment would not have been made if the 1970 agreement had not been varied by the 1977 agreement.

It followed that the 1977 agreement was not only effected with reference to the appointment, but was a contributory part of the scheme to confer a benefit on Timothy.

So viewed there could be no doubt that the 1977 agreement, being the disposition for purposes of section 20(4), was made in a transaction, consisting of the agreement and the appointment, intended to confer a gratuitous benefit on Timothy.

Once it was accepted that the statutory hypothesis did not exclude consideration of the appointment, it followed inevitably that the trustees had failed to satisfy the test in section 20(4). The appeal was dismissed.

Their Lordships agreed.

For the trustees: Robert Walker QC and Brian Green (Curry & Co)

For the Crown: John Monks (Solicitor, Inland Revenue)

Rachel Davies  
Barrister

## TESCO PLC

(Registered in England No. 445790)

### Notice of adjourned meeting of the holders of the £115,000,000 4 per cent. Convertible Bonds 2002 (the "Bondholders" and the "Bonds" respectively)

In accordance with the terms and conditions of the Bonds, notice is hereby given that the meeting of the Bondholders convened for 25th May, 1988 by the notice dated 3rd May, 1988 published in the Financial Times was adjourned through lack of a quorum and that the adjourned meeting of the Bondholders will be held at Tesco House, Delamere Road, Cheshunt, Herts EN8 9SL, on Thursday 9th June, 1988 at 3 p.m., for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:

#### EXTRAORDINARY RESOLUTION

THAT this meeting of the holders of those of the £115,000,000 4 per cent. Convertible Bonds 2002 of Tesco PLC now outstanding (the "Company" and the "Bonds" respectively) constituted by the Trust Deed dated 26th March, 1987 (the "Trust Deed") made between the Company and Guardian Royal Exchange Assurance plc (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby - (1) generally and unconditionally authorises and gives consent to the Company at any time and from time to time to make market purchases (within the meaning of Section 18(3) of the Companies Act 1985) on The Stock Exchange in London of Ordinary shares of 6p each in the capital of the Company for cancellation subject to and in accordance with any authority from time to time granted by resolution of the Bondholders; PROVIDED that the minimum price which may be paid for such shares is the par value of such shares from time to time and the maximum price which may be paid for such shares is an amount equal to 5 per cent. above the average of the middle market quotations thereto as derived from The Stock Exchange Daily Official List for the 30 business days before the purchase is made, in each case exclusive of expenses; (2) sanctions and approves each and every modification or derogation of the provisions of the Trust Deed and of the rights attaching to the Bonds and each and every compromise or arrangement in respect of the rights of the Bondholders or of the Company appertaining to the Bonds as it may be involved in the implementation of any such purchases and cancellations; and (3) authorises the Trustee to incur in, execute and do any act, document or thing to give effect to such authorisation, consent, sanction and approval and each every such modification, abrogation, compromise arrangement.

By Order of the Board  
M. J. Small  
Secretary

Dated 27th May, 1988  
Registered Office: Tesco House, Delamere Road, Cheshunt, Herts EN8 9SL

Copies of a letter dated 27th April, 1988 from the Chairman of the Company giving details of the proposed purchase by the Company of its own shares, are available for collection, and copies of the Trust Deed constituting the Bonds are available for inspection, by Bondholders in each case during normal business hours on any weekday (excluding Saturdays and public holidays) at the offices of Phillips & Drew Securities Limited, 120 Moorgate, London EC2M 6XP and the specified offices of the Paying and Conversion Agents set out below up to and including the date of the adjourned meeting and at the adjourned meeting itself. In that letter, the Company sought its shareholders' and convertible stockholders' authority to make market purchases of up to 74,169,254 of its Ordinary shares subject to the price limitations set out in the above Extraordinary Resolution, such authority in the case of the shareholders, this authority has now been given. The Trust Deed provides that such purchases require the consent of the Bondholders by Extraordinary Resolution. The consent contained in the above Extraordinary Resolution will not require annual renewal or be limited to purchases of an overall maximum number of Ordinary shares in order to relieve the Company of the administrative burden of convening further meetings of Bondholders.

In accordance with normal practice the trustees for the Bondholders, Guardian Royal Exchange Assurance plc, express no opinion as to the merits of the above Extraordinary Resolution. It has, however, authorised it to be stated that, on the basis of the information contained herein and in the letter referred to above, it has no objection to the firm in which such Extraordinary Resolution is presented to the Bondholders for their consideration.

The quorum for the adjourned meeting is two or more persons present, not thereafter, giving voting instructions in respect of the principal amount of the Bonds held or represented by them.

The Extraordinary Resolution, if duly passed, will be binding on all Bondholders whether or not they were present or represented at the adjourned meeting and whether or not they voted in favour. To be passed, the 10 business days required for the adjourned meeting to be convened for the purpose of the Extraordinary Resolution requires a majority consisting of not less than one-fifth part of the Bonds every three-fourths of the votes cast in respect of it, whether on a show of hands or on a poll.

A Bondholder wishing to stand and vote at the adjourned meeting in person must produce at the adjourned meeting either the Bond or a valid voting certificate or valid voting certificates issued by a Paying Agent in respect of the Bonds, in respect of which he wishes to vote.

A Bondholder may either stand on his behalf or give a power of attorney to a Paying Agent to stand and vote at the adjourned meeting in respect of the Bonds held or represented by him. The power of attorney must be in writing and must be signed by the Bondholder and witnessed by a solicitor or a Notary Public. On a poll every Bondholder must produce a Bond or voting certificate issued by a Paying Agent held or under its control by CEDEL S.A. or Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euro-clear System or any other persons approved by it, for the purpose of obtaining voting certificates or, until the time being

#### PRINCIPAL PAYING AGENT AND PRINCIPAL CONVERSION AGENT

The Chase Manhattan Bank, N.A.,  
Woolgate House, Coleman Street, London EC2P 2HD

#### OTHER PAYING AGENTS AND CONVERSION AGENTS

Chase Manhattan Bank Luxembourg S.A.,  
47 Boulevard Royal,  
Luxembourg

Banque Bruxelles Lambert S.A.,  
24 Avenue Maréchal  
B-1050 Brussels

Chase Manhattan Bank (Switzerland),  
63 Rue du Rhône,  
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electronically managed 6 cylinder engine yielding 221 bhp.

Up to seven on board computers monitor key functions.

Mirrors, locks, windows and seats are electrically powered.

The cabin is furnished with hand-polished walnut veneer and

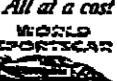
individually selected hides.

The 3.6 can murmur along at a shade below 140 mph\*.

Where legal and road conditions permit, of course. All at a cost

which, bearing in mind its forebears, should be con-

sidered an investment, rather than an indulgence.



## MANAGEMENT

MAY HAS been something of a bitter month for Northern Engineering Industries (NEI), the Newcastle-based heavy engineering company.

At the same time as it proudly watched the fast-nearing completion of work on its 220m power station project at Rihand in India, it had to stand by while its arch rival, GEC Turbine Generators, put the final touches on a bid to build a lucrative second station on the same site.

A British Government decision last year ousted NEI in favour of GEC as the designated contractor for the second Rihand station. Now, as the first phase of their mammoth project draws towards a successful conclusion, that decision seems all the more unfair to NEI executives.

Yet, as the dust settles on the long tussle between the two companies, it is clear that the whole saga provides a rare object lesson on how companies should manage relations with Government. The UK put £115m of aid into the first phase and is expected to dole out a similar amount for the second.

The received wisdom in industry is that GEC supplanted NEI in Rihand simply through the tireless and consistent lobbying for which it is renowned. In fact that is an over-simplification.

In the early stages of the project NEI was plagued by a succession of difficulties largely outside its own control, but a common thread to most accounts of its experience is that it paid too little attention to the need to nurture smooth relations with both the UK and the Indian authorities.

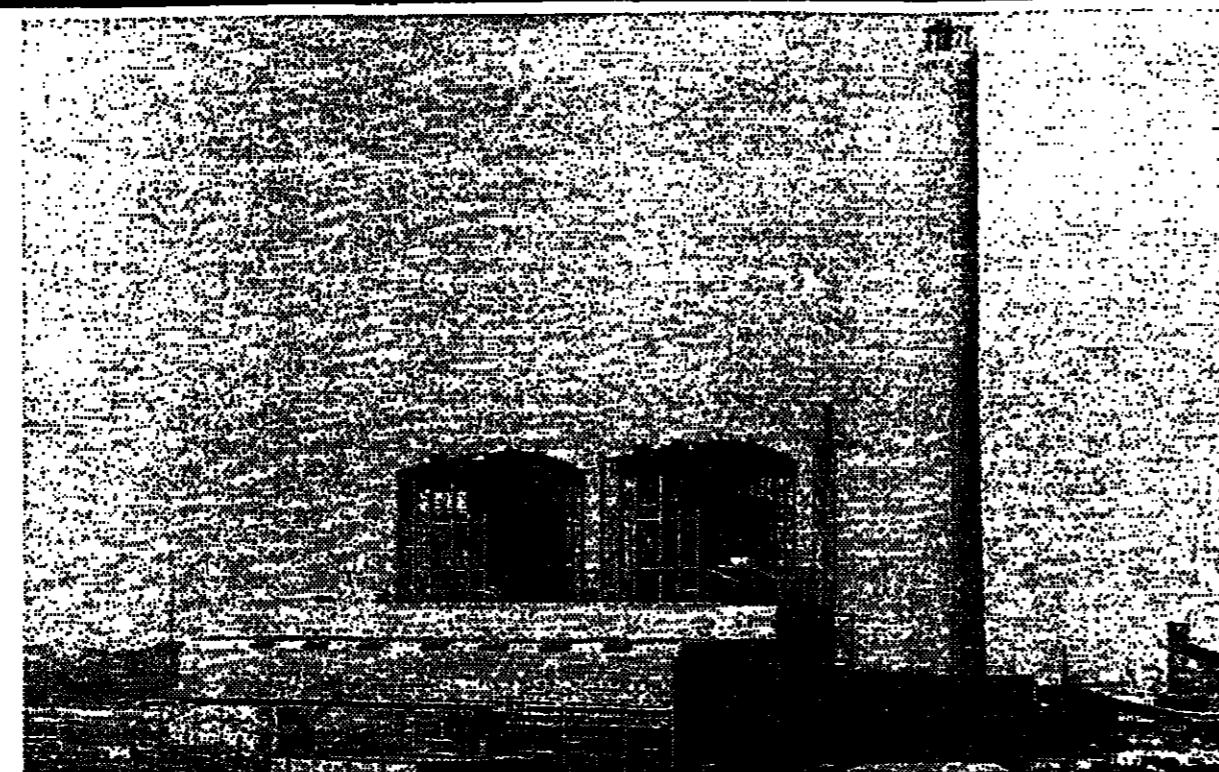
The Rihand site, 750 km south-east of New Delhi, was chosen with World Bank support because of its proximity to coal reserves and a plentiful supply of cooling water from the man-made Rihand lake, although it is 70km from the nearest railhead. There was no infrastructure there when the project started and there is still no telephone connection from the outside world.

According to Brian Nugent, the NEI executive now in charge of Rihand, the water level of the lake changes 20 m between seasons, the boilers had to be 40 per cent larger than normally expected because of the environmental conditions and the coal "is the worst quality we've ever dealt with." Yet none of these mitigating factors played much of a part when delays arose and the UK Government decided to nominate GEC as its chosen contractor for the second station.

That decision, says Graeme Anderson, NEI's deputy chairman, "was undoubtedly a political one, and I'm not sure that the advice on which ministers took the decision was altogether sound."

In the event three main factors conspired to upset the company's case:

• NEI was originally pressed to sign its contract with India's National Thermal Power Corporation (NTPC) to coincide with a meeting between Britain's Prime Minister, Margaret Thatcher, and the then Indian Prime Minister, Indira Gandhi, in late 1982. It was a rush-job, the contract was too loosely drawn, agreement was not complete on specifications, and as a result, it was not until January 1984 that ground was broken on the site.



NEI's Rihand power station in India nears completion — but the company failed to win the contract for a second plant

## Anatomy of a power game

**Peter Montagnon** explains why NEI failed to be chosen to build a second power station at Rihand in India — while rival GEC walked off with the contract

• NEI took a long time to establish a good working relationship with its Indian client. It argued with NTPC over specifications and standards. NTPC was also responsible for civil works on the site and its contractors, over which NEI had no control, ran behind time, adding to the delays.

• Finally, Anderson adds, the whole contract became caught up in domestic Indian politics. Local resentment about the amount of work going to a British company meant that, when it came to the second phase, Indian officials could not actively support NEI as a lead contractor.

To some degree, NEI now admits that these problems were partly of its own making. "We would accept that there were areas within the Rihand project where our management should have been stronger. We have learned more about civil works on this contract than on any previous one," says Nugent.

Anderson says the original contract was a hastily drawn one "with more concessions in it than we would have had if we'd been allowed more time." NEI could have paid more attention to its image within the Indian political community, he adds.

Businessmen familiar with the workings of Whitehall say this succession of difficulties put NEI at a major disad-

vantage. Government officials pride themselves on their objective judgements but they also instinctively mistrust organisations that acquire a reputation for causing them trouble. When selecting contractors, they like winners. At the time when the decision on the second phase was made, NEI which had irritated the Indian authorities with its performance, simply did not look like a winner.

That is not to say that the decision to choose GEC as the lead contractor was an easy one. Such decisions never are, and officials dislike having to make them. They are politically difficult because there is always at least one disappointed party and they lay the Government open to criticism that taxpayers' money in the form of aid is being set aside for the benefit of one particular company.

Technically, the position of lead contractor is known as "chosen instrument". Being the chosen instrument means that the company concerned is put in an exclusive position. It becomes the sole UK company eligible to claim aid support for the project in question. It may reserve around a quarter of the work for itself and choose the subcontractors for the rest, though it will have to justify its choices to the Department of Trade and Industry (DTI).

In some sectors, such as water and civil engineering, industry itself frequently manages to decide which company shall lead a bid. Indeed, with the first Rihand station, NEI emerged as the lead contractor after negotiations with GEC and Babcock. Given the intense competition between NEI and GEC and the worldwide shortage of work in the power sector this was not possible for the second phase.

Though the Overseas Development Administration increasingly has a say in such decisions, the key department is still the DTI. The "chosen instrument" decision is taken formally by ministers on the advice of the Overseas Projects Board (OPB), which is made up of leading representatives of commerce and industry and is currently chaired by Don Holland, chairman of Babcock & Wilcox. Yet the OPB itself is heavily influenced by the advice it receives from the DTI, and that is where lobbying comes in.

Bob Davidson, the soft-spoken but forceful Scot who heads GEC Turbines, is reluctant to speak about the Rihand affair, but he does acknowledge the importance of government relations. "It's imperative that we're in regular contact and touch with government at different levels. I don't regard that as

lobbying. These are formal discussions surrounding the project."

Certainly few executives used to dealing with Whitehall believe much is to be gained by ingratiating themselves with officials through invitations to occasions like Wimbledon, Ascot or Glyndebourne. But, as NEI discovered, it is also not enough to depend for one's image on the quality of final product alone. That reputation has to be cultivated and explained at senior level.

Government officials maintain strict standards of fair play in their relations with industry, but they also expect their interlocutors to present an intelligent case. Personalities too, inevitably play an important part in forming their perceptions. As one banker with long experience in the field puts it: "Civil servants are highly intelligent people who are open to persuasion. You've got to make sure the case is well argued."

Before the second Rihand decision was taken, both companies were asked to provide a written brief, setting out their case, which the DTI then evaluated with the help of consultants. GEC stressed its track record in the Castle Peak power station project in Hong Kong and the strength of its existing project management team. NEI put in what Anderson describes as "an engineer's submission" stressing the advantages of replication of the first phase from which NEI had gained a wealth of experience.

NEI's fate was communicated to Anderson during a brief meeting in London with Giles Shaw, then the minister responsible. The following day Anderson left for Rihand to tell NEI staff on site what had happened — a task made all the more difficult by the fact that they were confidently expecting the decision to have gone the other way.

NEI says it has learned a lot from this experience. Nowadays it pays much closer attention to relations with government. It reckons to see every new UK Ambassador on his appointment, wherever he is posted. A couple of years ago it recruited a senior DTI official, Ken Bunting, to manage its government relations.

That effort is now clearly paying off. Within Whitehall, there is a growing recognition of the way in which NEI turned round the first Rihand project in the end. Despite the difficulties, the power station was capable of committing power into the Indian grid only 66 months after the contract was signed. This may compare with an original schedule of 52 months, but it is still six months less than it took in the case of Drax B in Yorkshire which was built in much easier circumstances.

But that realisation has come too late for NEI to lead the second phase. At the end of the day that choice boiled down to the Government's instincts on which company was most likely to win the contract.

Meanwhile, GEC still faces competition for the actual contract from Siemens of West Germany in partnership with Bharat Heavy Electricals of India. Confident though British officials are that they sought to be objective, there could be egg on a lot of faces if the contract were to go to West Germany.

## Where are they now? . . . here's where

Michael Skapinker drops in on a reunion of the London Business School's first MBA graduates

ON A WARM evening in London last week yet another Class of 1988 gathered to talk about the world when the world was young and everything seemed possible.

For many of this group, everything was possible. Few look disappointed. The bourgeoisie's staying power is no mystery to them. The proletarian's impulsive desire for credit cards and privatised shares delights them.

Perhaps they are a little too hard on themselves. They have not all settled for life at the top of a large corporation, as the auto-biographical notes they prepared for the occasion reveal.

David Mahony tells his classmates that he is "resolutely self-employed. The dozen companies on whose boards I sit have only me as their common link. They range from pic to a two-man band, from very high technology to no technology whatsoever. I have been through four flotations, four restructurings and every point in between."

### Own company

Richard Thompson reveals that he lives in Gloucestershire, running Cotswold Communications, a company he owns with his wife. The company, which they started from scratch in 1981, supplies computer systems and other high technology equipment to businesses in the area.

Unlike many of those graduating from business schools today, a substantial number of the group have opted for jobs in manufacturing, rather than consultancy or financial services. John Morris is based in Leicester as sales and marketing director of TI Duxford Tubet, a specialist manufacturer of thick-walled steel tubes. Michael Southworth is managing director of Spooner Industries.

Bruce Lloyd, on the other hand, spends "most time relaxing and enjoying life." He is a freelance consultant, a member of the executive committee of several small charities, a trustee of the Cumber Arts Centre, and chairman of the British Institute of Management. He is the author of many articles, including *Corruption — where do you draw the line?* and *Zen and the Art of Questioning*.

"The older I get," he writes, "the more I feel there's so much more to life than making money." Spoken like a true child of the Age of Aquarius.

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On January 1, 1988, Asea and Brown Boveri merged to form Asea Brown Boveri, the largest energy engineering company in the world.

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## UK NEWS

## Doubts on industry ability to sustain resurgence

BY NICK GARNETT

THE ABILITY of British manufacturing companies to translate recent improvements in efficiency, output and profits into a sustainable resurgence is questioned by two reports published yesterday.

Interviews with 100 chief executives and managing directors in large and medium-sized companies carried out this year on behalf of PA, the consultancy group, shows that more than three-quarters believe a resurgence is taking place.

PA says, however, that an analysis of the response of these managers to questions on their companies' research and development, product strategy and manufacturing technology casts doubt on whether their programmes are good enough to keep them competitive.

The second report, by the University of Manchester and the Science and Engineering

Research Council, examines the quality of 24 factory buildings in the UK which have introduced advanced manufacturing equipment and compares them with plants in West Germany, Italy, Sweden and Japan.

British factories are generally older, smaller and more cramped than those abroad, the report says and this seriously weakens the effectiveness of new production machinery.

"In the face of high quality, well-designed facilities in Europe and Japan, there is a real need for new concepts, new facilities and new approaches in the design of facilities for advanced manufacturing technology in the UK," the report argues.

"It seems clear that UK industry should pay much greater attention to its buildings if it wishes to operate effectively in a competitive world."

The PA study is based on inter-

## Ministry accused on Trident plant delays

Financial Times Reporter

MPS from all parties yesterday severely criticised the Ministry of Defence for "demonstrably inaccurate" evidence on the construction of a nuclear complex for the production of Trident warheads.

The Defence Select Committee also attacked the MoD's "lack of frankness" over severe delays in sonar equipment development for Trident submarines.

The criticisms came in a committee report on the Trident programme which Mr Martin O'Neill, Labour's defence spokesman, described as "a sorry tale of mismanagement".

The MoD had told the Select Committee in January 1986 that construction of new facilities at atomic weapons plants was progressing satisfactorily.

But when giving evidence before the Committee two months ago, MoD officials admitted the Aldermaston A30 complex - originally scheduled for service this year - would not start production until the end of 1987.

To supply warheads for the first Trident submarine, HMS Vanguard, due in service in 1984, much greater use would have to be made of an existing plant from the Polaris era, adding up to £10m to the programme costs, said the report.

On development of sonar equipment, the report said: "For three years the Government has made reports on the progress of the sonar suite which did not include important facts about serious problems and delays which had arisen. This is unacceptable."

## Inner-city groups challenged

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

AN ATTACK on the handling of inner-city regeneration by the London Docklands and Merseyside corporations, the first of their kind, were set up in 1981. They play a key role in the Government's strategy to rejuvenate inner cities.

Among the lessons the Audit Office has drawn from the London and Merseyside experiences is that, if urban development corporations are to work properly, they need to be large enough for effective planning.

In its discreetly worded report, it urges the Department of the

Environment to strike a balance between leaving development corporations free to pursue day-to-day management and effectively controlling the use of public funds. The need for firm control "is all the greater with the recent increase in the number of UDCs and the extra funds allocated to regeneration."

*"Department of the Environment: Urban Development Corporations - report by the Comptroller and Auditor General; May 1988. HMSO: £4.80."*

## Cricket appeals for a wider audience

THAT MOST traditional of English sporting bodies, the Test and County Cricket Board, wants to be a player in the new commercial world of satellite and cable television, Raymond Snoddy writes.

In the Pavilion Long Room at Lords, the spiritual home of cricket, amid ancient portraits and bats of famous amateurs such as W.G. Grace, the administrators of the English game yesterday unveiled a very commercial plea for the "privatisation of the cricket on television."

The board, therefore, wants to be a partner in the operation of any fifth channel decided by the Government.

It also wants to talk to all the operators of new cable and satellite channels, as well as the BBC and ITV, to discuss when cricket should be televised when the present three-year contract with the BBC, worth about £1.2m a year, runs out at the end of the 1989 season.

"We believe strongly in the liberalisation of television and we hope that over the years we will get a very sensible and adequate financial return back to the game for us to maintain the standards we believe are essential," Mr Bernie Coleman, chairman of the board's television working group, said yesterday.

Coming so soon after British Satellite Broadcasting's plans to buy first rights to television coverage of British football matches the report, delivered by hand yesterday to Mr Martin Hussey, chairman of the BBC, and Mr Michael Checkland, his director general will seem like a very fierce bouncer.

Over the last 90 years, the work of the DGAA has lifted thousands of kindly men and women (many whose lives have been devoted to caring for others) from the mental and physical abyss of bereavement, financial crisis and approaching厄运. In every part of the country we have been helping to keep them in their own homes, but, when necessary, in one of ours.

Few other charities provide quite the same service for quite the same kind of people. Especially we need the "will power" of legacies to help us continue and expand our work. Please use some of yours in this very worthwhile cause.

We are a sincere, prudent and immensely caring charity, and we promise to use your bequest very carefully and well.

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(Please make cheques payable to "DGAA")

When you are deciding how your will can benefit others, spare a special thought for a charity that's different.

Different because it helps the kind of people who previously never dreamed of seeking charity for themselves, even in their direst straits. Mostly they are educated people - very much like you - who have been struck down by cruel blows of fate they could never have foreseen.

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## UK NEWS

## Building societies warned on plans for future status

BY DAVID BARCHARD

MR PETER LILLEY, Economic Secretary to the Treasury, yesterday reinforced warnings to building societies to proceed cautiously when considering conversion into limited companies.

Speaking at the Building Societies Association annual conference in Torquay, Mr Lilley said borrowers and lenders should not be "unfairly induced" into supporting the change.

It appeared to be a reference to suggestions that building societies trying to convert might offer their members some kind of financial incentive to vote for it. A change would have to be approved by 75 per cent of the voters in a ballot in which at least 20 per cent of all members took part.

Mr Lilley said he believed there could be a continuing future for mutual societies and he cited the example of the life assurance industry in which mutual and limited companies existed side by side in the market.

His words, coming only 24 hours after a similar warning by Mr Michael Bridgeman, head of

the Building Societies Commission, are bound to raise questions about the Government's attitude to building societies shedding mutual status.

Mr Lilley reaffirmed the Government's formal neutrality on the issue but the warnings are bound to give some of the likely candidates for conversion pause for thought. So far, only the Abbey National has announced plans to become a company.

Mr Tony Stoughton-Harris, RSA chairman, told the conference that building societies had regained a 70 per cent share of the mortgage market, compared with less than 50 per cent in the middle of last year.

He expected building societies would lend more than £500m this year, 50 per cent more than in any previous year, and his speech reflected a current surge of confidence among building societies about the prospects for the movement.

"It is virtually certain that there will be a record level of net receipts this year," he said. However, he felt the Government had not gone far enough in easing the limits on unsecured lending.

## Banks move to blacklist serious loan defaulters

By David Barchard

CUSTOMERS who default on loans from eight high street banks and their affiliated credit card organisations are to be reported to the UK's three leading credit reference agencies, under an agreement to be announced today.

A blacklisting with the three agencies - Infolink, CCN Systems and Westcoot Data - will make it difficult or impossible for the individuals concerned to obtain any further credit from other lenders.

Mr Brian Walter, of Midland Bank, said: "This new arrangement will not affect customers who may have payments problems but are in regular contact with their bank."

"It is intended only for cases where there has been an irretrievable breakdown in the relationship between the bank and its customers and we envisage that the number of persons being reported will be very small indeed."

The banks have agreed with the Data Protection Registrar that, before anyone is reported to the credit agencies, the individual in question will be given at least 28 days' warning and the opportunity to repay debts.

Nick Garnett reports a resurgence in Britain's capital goods and equipment sector

## Manufacturing recovers - but could do better

### Ask an analyst where lost market share is being regained, and there is a long silence

Companies are enjoying very buoyant sales.

J.C. Bamford, whose main product is the backhoe loader, is showing extraordinary growth, increasing unit output last year by a quarter to about 12,500 units.

Even though JCB exports to dollar-sensitive North America for 20 per cent of sales, Mr Gilbert Johnson, the company's managing director, says the company is budgeting to increase sales this year by another 25 per cent and for profits to rise.

It is much the same story in diesel engine building as worldwide demand for the machines that take such engines recovers from the depressed levels of the mid 1980s.

The construction boom in the UK, together with strong markets in France and Spain, is having a big roll-on effect on Britain's manufacturers of construction machinery. Some of the weaker members of the fraternity are still restructuring and reducing their labour forces but most com-

panies are enjoying very buoyant sales.

There is also the issue of value added. For example, Britain made about 40,000 units of mobile construction machinery last year, according to Plumbcon, an industry analyst. The value of German sales was much higher, however, partly because it sells higher-value products.

The view that enough investment is taking place is sound. There are many excellent plants in the UK but far more that are in old buildings with inferior production machines. Many of them are a disgrace compared with those in use by competitors in West Germany and Sweden.

A continuing complaint of factory managers is that they cannot get approval from head offices for investment they think they need and they are frequently hamstrung with tight payback times.

A common sight is that of designers working on expensive computer-aided design facilities which a company has to have, but in a 1980s office with little and no carpet on the floor.

The UK trade balance in heavy and medium engineering has fallen from about £2bn to £1.5bn in the past eight or nine years. At least having a balance is in marked contrast to the electronics and many consumer goods sectors where British performance has been poor.

## Overseas aid falls to 0.28% of GNP

BY PETER MONTAGNON, WORLD TRADE EDITOR

BRITAIN'S official overseas aid as a proportion of gross national product fell to a new low of 0.28 per cent last year, according to figures released by the Overseas Development Administration.

This compares with 0.32 per cent in 1986 and, according to the World Development Movement, an aid lobby group, the UK has now slipped from fifth place to sixth for aid spending among the seven richest industrial countries.

Mr Christopher Patten, the minister for overseas development, said the ratio reflected the strong growth in the UK economy last year. In absolute terms the UK aid budget was now growing and it was planned to be 5.7 per cent higher at £1.38bn in the present Government, when it was 0.43 per cent of GNP.

## New Liffe chairman seeks closer ties with Continent

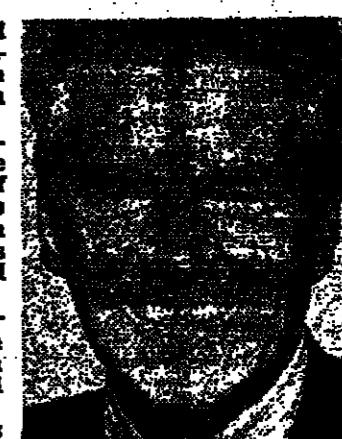
BY DOMINIQUE JACKSON

THE LONDON International Financial Futures Exchange yesterday elected Mr David Burton to succeed Mr Brian Williamson as its chairman.

Mr Burton, an executive director of S.G. Warburg & Co, said he intended to raise the profile of Liffe in the City of London and to work towards co-operation with continental European futures exchanges ahead of the unified EC market in 1992.

For the last five years he has been chairman of Liffe's membership and rules committee. A restructuring of present membership would be among his priorities in his new position, he said.

Mr Nicholas Durfacher, of Barclays de Zoete Wedd Futures, and



David Burton: Planning to restructure Liffe's membership

Mr John Edwards, of Bailey Shatkin, were appointed deputy chairman.

## Underwriting room for CU

BY OUR FINANCIAL STAFF

COMMERCIAL UNION, the composite insurer, aims to exploit the European Community's moves to create a free internal market by setting up an open-plan underwriting room in its head office building in St Helen's, Underwriting, in the City.

The room, due to open for business officially today, will house 50 underwriters, mainly offering

commercial property and liability insurance.

The idea is to attract business from insurance brokers by giving them the kind of free access to underwriters for which the Lloyd's underwriting room in Lime Street is famous.

CU believes its room will help it to take maximum advantage of new business flowing into London.

## OBITUARY

### Joe Hutton: FT journalist

MR W.H. (Joe) Hutton, who died at the weekend aged 68, was one of the journalists who formed the backbone of the FT during its rapid expansion in the post-Second World War years. His 45 years of employment from 1958 to 1984 were broken only by a period of war service.

Joe Hutton joined the Financial News on August 8 1958 in the prices department, then under the strict rule of A.L.W. Shilliday. He rejoined the newspaper, now merged with the FT, after the war as a sub-editor and later worked in Company Comment.

In the late 1960s Joe took over from Mr Bill Roger as Surveys Editor, a post he was to occupy for more than 20 years. This area of the paper was to expand swiftly during the 1980s to its peak of some 1,500 pages a year.

At the end of the 1970s Joe was happy to move aside in favour of younger colleagues, remaining in the Surveys department until he retired. He will be remembered with affection.

# HOW A MORE POLISHED PERFORMANCE SAVED £38,450.

A first-class finish is vital to Arenson International, makers of high quality, wood veneered President office furniture.

But they found that drying their lacquers with gas-fired steam batteries was proving less than satisfactory, and taking far too long.

So after consultation with their local Electricity Board they decided to switch to a new ultra-violet lacquer-curing system.

Immediately quality improved and productivity increased greatly. Process time was cut from 50 to 3 minutes, with faster start-up, and weekly instead of nightly cleaning. Improved working conditions were an added bonus.

The £38,450 saving per annum on energy and materials alone brought a 3 year payback; production increased, overtime decreased. Altogether a thoroughly polished performance.

But the final words should come from Arenson themselves: "If we had to put in another finishing plant, there is no question at all it would again be an all-electric system".

This is but one example from thousands of companies each year who invest electric and profit.

Like pharmaceuticals manufacturer Pharmax Ltd, who changed to an electrode boiler operating on low-cost night-rate electricity and cut the cost of producing raw materials for baby creams by 80% - automatic close control of temperature and pressure resulting in higher material yields.

Or like Barzillai Hingley who manufacture forgings for marine and general engineering. Their change from oil-fired furnaces to induction heating prior to forging has improved productivity by 20%, cut down-

time by 90%, energy costs by 60%, and repaid capital costs in less than 12 months.

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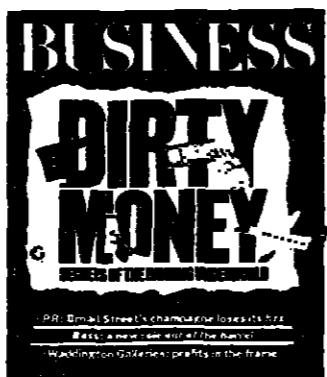
## UK NEWS

# Q. WHY IS A BOMBAY BUS TICKET WORTH \$10,000?

## A. HAWALA

Among the world's banking networks is one so secret it has no address, no records, no controls. But your corner shop may be part of it. This month, BUSINESS investigates how Hawala, India's money laundry, is now being hijacked by international crime. Also, why a former Co-op shelf-filler is souping up US supermarkets, how Bass is fermenting a leisure empire, timely advice on pension plans, the discreet charm of the Costa del Sol and the problems facing ageing studs.

BUSINESS Magazine. On sale now, price £2.99 (in hard currency).



### Media told to hand over Wapping pictures

NEWSPAPERS and television companies were yesterday ordered to hand over unpublished film and photographs of a violent demonstration in January last year during the dispute over News International's Wapping plant in London.

Making the order in a High Court sitting at the Old Bailey, Mr Justice Allott said it was in the public interest that the material should be made available to a Northamptonshire police team investigating more than 440 complaints and allegations about police behaviour.

The Independent, Observer, Mail on Sunday, ITN, Thames Television and four freelance photographers had opposed the application by Det Supt David Wyrko, investigating the allegations on behalf of the Police Complaints Authority.

They argued that the safety of cameramen and photographers would be increasingly at risk if they were seen as agents of the police automatically handing over material. It would also compromise the freedom and independence of the press in Britain.

Mr Wyrko said he believed the unpublished material would help "establish the truth" of what happened that night.

Mr Justice Allott said he "wholeheartedly supported" a free and independent Press and he did not believe his order would undermine that. Mr Wyrko's application was "far from a fishing expedition" as he believed all the material he wanted had been taken at crucial times during the violence by people near to it.

It was in the public interest that Mr Wyrko should have access to it, the judge said.

## Levelling-off in school exam passes worries MPs

BY DAVID THOMAS, EDUCATION CORRESPONDENT

CONCERN at the failure of exam results in Britain's schools to improve since 1983-84 was expressed yesterday by the Commons select committee on education.

The committee demanded an explanation from the Department of Education and Science in a report on the Government's spending plans which showed considerable unease about key aspects of Britain's educational system.

The report pointed to a steady increase in the proportion of children achieving 5 or more O Level or CSE passes from the mid-1970s to the early 1980s, but said there had been little improvement since. It called on the Government to publish other performance indicators by which progress in Britain's educational system could be judged.

However, the DES yesterday rejected the suggestion that the trend of improving standards had been halted. It said the earlier

improvements had arisen because more children were being entered for exams.

The all-party committee, which has a majority of Conservative MPs, also urged the Government to ease "the very tight constraints on the current level of science research."

The report concluded: "The present level of funding is causing difficulties in the scientific community. The proportion of top-quality research project applications which the research councils are unable to fund is disturbingly high."

It warned of growing worries that the pool of qualified scientists and engineers from which industry draws will in future be inadequate because of the impending decline in the number of young people entering the labour market.

The committee questioned some aspects of the Government's educational planning. It asked the DES to publish projec-

tions of the balance between university and non-university higher education in the 1990s in order to plan for demographic changes.

Noting that 1,610 schools had closed in the 1980s, the report also urged the Government to issue each year its expectations of the numbers of schools, school places, pupils and teachers for the following year.

The committee dismissed as both unrealistic and undesirable government projections of a more than 50 per cent cut in capital spending in the non-university higher education sector this year, compared with last.

It also called on the DES to say how it intended to conform with the Government's policy of having off work from Whitehall Ministers into independent agencies.

Report on Department of Education and Science and Office of Arts and Libraries Expenditure Plans 1988-89 to 1990-91. HMSO £10.80. Teachers' pay, Page 15

### BT sets up consumer panels nationwide

By Hugo Obra

BRITISH TELECOM'S latest plan to improve customer relations was announced with much fanfare in London yesterday. It is the consumer nation panel.

The panels are discussion groups where employees and customers can resolve tricky issues, explained Mr Ian Vallance, BT chairman. There are already eight pilot panels and, because of their success, the scheme is now going nationwide.

There is no question of paying panel members, as that would compromise their independence. Only the chairman, who are "appointed" by and independent of the company, are paid, while the involvement of ordinary members is limited to the free loan of a Prestel set.

Mr Ian Walsh, who runs the project, said the Prestel set enabled BT to operate the first consumer liaison panels in the world that could communicate with each other electronically in between the bimonthly face-to-face meetings.

Mr Vallance said: "Panels are not captive bodies of BT." However, he emphasised that they were not intended as pressure groups.

That was a point readily accepted to by Mr Brian Bell, who sits on one of the telecoms advisory committees, the real review group, as well as the Warrington panel. He said: "The atmosphere is very different from advisory groups, where we are on the defensive."

The inspectors found that the work of Brent's DPRE staff in classrooms was mostly of sound quality and addressed the needs of ethnic minority pupils within the normal curriculum. The scheme's staff were appropriately qualified and experienced.

However, the inspectors also concluded that in-service training of the DPRE staff and the project teams associated with the scheme was not wholly effective. They made a series of recommendations for improving the scheme.

Brent's Development Programme for Racial Equality, 59 Queen Anne's Gate, London SW1H 9AT. The Development Programme for Race Equality in the London Borough of Brent DES Publications Dispatch Centre, Honeywood Lane, Concourse Park, Stanmore, Middlesex HA7 1AZ.

### Review for race equality grants

BY ALAN PIKE AND DAVID THOMAS

MR DOUGLAS HURD, Home Secretary, yesterday announced a review of grants made to local authorities to help to overcome racial disadvantage.

The move comes after publication of two reports into the Development Programme for Race Equality (DPRE) in schools in the London Borough of Brent, which became the subject of national controversy when Ms Maureen McGoldrick, previously a head teacher in Brent, was accused of racism in 1988.

Mr Hurd said it was time to look again at the criteria and procedures by which such grants are made under section 11 of the Local Government Act.

Grants amounting to about £100m are made under section 11, with 80 per cent of the expenditure devoted to education.

The Government says it wants to retain special arrangements for financing the needs of ethnic minorities arising from racial disadvantage, particularly in the inner cities. But it will look at how that is done, including possible alternative methods of financing and the need for clear objectives and a framework within which efficiency and effectiveness can be measured.

Mr Clarke confirmed that the London Underground would be investigated once the King's Cross disaster investigation was completed. The Northern Ireland Transport Holding Company is also to face an efficiency audit as well.

These audits will be carried out under section 11 of the 1980 Competition Act to determine whether or not nationalised industries and other public sector bodies are carrying out their activities in an efficient manner and are not abusing their monopoly power.

The investigation of the UKATA will look at all aspects of the authority's activities.

Mr Clarke said he expected shortly to publish the report on the efficiency of Post Office counter services.

Douglas Hurd: Time to re-evaluate criteria for grants

The Financial Times proposes to publish this survey on:

### NORTHAMPTONSHIRE

The Financial Times proposes to publish this survey on:

21st June 1988

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### FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

DEBENTURES SHOULD BE SURRENDERED with all coupons pertaining thereto maturing after the date fixed for redemption, failing which the face value of any missing unmatured coupon will be deducted from the sum due for payment.

Any amount so deducted will be paid against surrender of the missing coupon within a period of 10 years from 5th July 1988. From and after the date fixed for redemption, interest on the Debentures will cease to accrue.

HYDRO-QUÉBEC

Dated: May, 1988

concern to tackle racism and discrimination as admirable, but warns that damage can be done by "blinded and insensitive zealots" campaigning under the banner of anti-racism.

The tenor of Sir David's conclusions are echoed in a report by the Department of Education and Science's inspectors of schools on Brent's race equality programme, also published yesterday.

The inspectors found that the work of Brent's DPRE staff in classrooms was mostly of sound quality and addressed the needs of ethnic minority pupils within the normal curriculum. The scheme's staff were appropriately qualified and experienced.

However, the inspectors also concluded that in-service training of the DPRE staff and the project teams associated with the scheme was not wholly effective. They made a series of recommendations for improving the scheme.

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### Heads named for university funds body

BY DAVID THOMAS

THE GOVERNMENT has opted for continuity in its choice of the people to head the new council that will oversee university funding once the Education Reform Bill becomes law.

Sir Peter Swinnerton-Dyer, a former vice-chancellor of Cambridge University, was yesterday appointed the first chief executive of the Universities Funding Council.

Sir Peter, aged 61, has been closely identified with the policy of concentrating resources on departments identified as centres of excellence, a policy which has

been adopted by the University Grants Committee. He has been committee chairman since 1983.

The new council will replace the UGC, which did not have statutory powers. The precise way in which the Government will channel funds to the funding council which will in turn pass them to universities, has yet to be spelled out.

Lord Chilver, vice-chancellor of Cranfield Institute of Technology since 1970, was also named yesterday as the funding council's part-time chairman.

Lord Chilver, also 61, has sat

on numerous official bodies and commissions and is viewed as having good contacts with industry. He will be leaving Cranfield before the funding council is established.

The funding council will come fully into operation next April, although Sir Peter and Lord Chilver are likely to begin preparatory work before the end of the year.

Sir Peter will be paid £51,280 a year and Lord Chilver will be paid on the same basis for one to two days' work a week.

### Business choice to be Mercury\*

By Hugo Obra

LARGE BUSINESSES will switch to Mercury Communications from British Telecom in increasing numbers as a result of lower costs and a better-quality network, according to a survey published by James Capel, the stockbroker.

The survey of 100 businesses with an average annual telephone bill of £1.1m was conducted last month. It shows that 84 per cent of companies expect to use Mercury, up from 68 per cent now.

Mercury scored higher than BT on performance in each of the categories telephone managers were asked about.

On the basis of this survey, Capel is predicting that Mercury will have captured 7 per cent of the UK telephone market by 1992. As a result, Mercury, which has yet to report a profit, should be earning operating profits of £260m in 1992.

C&C

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## Which One Is NEC?

For those with driving ambition—NEC's mobile phones offer a variety of features along with compact convenience. No wonder, they're the talk of the town.



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Hair thin fibres that are thick with information—NEC's fibre optic technology makes communication of all kinds—voice, data, text, images—as clear as a bell.



## UK NEWS

## Single property ownership trusts meet tax obstacle

By PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

PLANS to introduce single property ownership trusts as a new medium of investment on the Stock Exchange are likely to be abandoned.

The Berkshire Committee representing companies and institutions involved in the property industry, which has been sponsoring the investment vehicle, has failed to reach agreement with the Inland Revenue on tax arrangements.

That means that a new property investment market, likely to start with offers for sale to the public this year, can only begin in truncated form. The plan was that three vehicles would be offered — single asset property companies, property income companies, and single property ownership trusts.

Since last year, after the passage of the Financial Services Act, negotiations have been taking place on the regulatory framework for the new market with the Department of Trade and Industry, the Inland Revenue.

PLANS to introduce single property ownership trusts as a new medium of investment on the Stock Exchange. The final drafting of DTI and SIS regulations is nearly complete. The Stock Exchange has published its listing requirements.

Although the DTI supported the Berkshire Committee in its sponsorship of single property ownership trusts, and had inserted an amendment in the Financial Services Act to permit the trusts, the committee has failed to reach agreement with the Inland Revenue.

The Berkshire Committee believes that the trusts would only be an attractive form of investment if they are tax-transparent — that is, taxation would apply only to the income of the trust investor, not to the trust itself.

While the Revenue has been prepared to accept that for income, it has not been prepared to grant tax-transparency if a trust should make a capital gain, through the sale of the property. The Revenue evidently fears that if it were to grant such a concession to single property ownership trusts, it would come under pressure to apply it to unit trusts. It has not been convinced that the new trust is exceptional simply because it deals with the collective ownership of one property.

Although the 60 members of the Berkshire Committee are now talking among themselves about the next steps they should take, the committee believe that they feel the tax difficulties are now insurmountable and that the introduction of the trusts will be delayed indefinitely.

The tax difficulties on the trusts do not apply to property income certificates. The PINCS Association, another grouping of companies and institutions in the property industry, has received written confirmation from the Revenue that both income and capital gains for its vehicles are tax-transparent. Single asset property companies would be taxed like any company.

## Company profits set to suffer as pension rules are tightened

By RICHARD WATERS

COMPANIES THAT boost their profits by reducing or stopping contributions to their employee pension schemes are to be forbidden from reporting this as an immediate benefit.

The ruling, contained in a long-awaited accounting standard published yesterday, will dent the profits of many companies whose pension fund assets have grown faster than their liabilities.

Such a situation has become common this decade with low inflation and high investment performance.

Since the 1986 Finance Act, companies have been required to reduce these surpluses, with many opting to do so by taking a "holiday" from their pension fund contributions for one or more years.

Companies such as BICC, Racal and TI have seen contribution holidays lift their reported profits by more than 10 per cent. Lucas, one of the first companies to use the device three years ago, looked to a contribution holiday.

day of £21.2m in 1986 for more than half of its UK operating profits, and a quarter of its group figure.

In future, companies will have to spread the benefit of the holiday over the average time employees are expected to stay with the company. This varies between companies and industrial sectors, but is reckoned to average about 12 years.

According to a study of 40 large companies reporting pension fund surpluses by Bacon & Woodrow, consulting actuaries, the new standard would have forced these companies on average to double their contributions last year, representing an average reduction in profits of £10m.

However, the accounting standard contains significant concessions which will allow some companies to continue to take the holidays as one-off profit enhancements. These include:

- Where the surplus arises from a significant reduction in staff numbers. Several of the largest

surpluses earlier this decade followed large-scale redundancies among manufacturing companies. Companies in this position will be allowed to continue to take the benefit of any pension fund surplus in the year of the redundancies, since this is an exceptional occurrence.

• Where a surplus is reduced by a refund to the company, the benefit can be taken in one year. However, under the Finance Act 1986 this is taxed at 40 per cent contribution holidays increase taxable income at the current corporation tax rate of 33 per cent.

• Where there are other exceptional circumstances unforeseen by the actuaries who determined the level of contributions required to meet a scheme's liabilities.

*Statement of Standard Accounting Practice No 24, Accounting for Pension Costs, Charities Books, Gloucester House, 339 Silbury Boulevard, Central Milton Keynes, MK9 2HL, £2.*

## Charities get financial guidance

By RICHARD WATERS

THE FIRST-EVER guidance on how charities should report their financial position, aimed at stamping out abuses among the country's 161,000 registered charities, was published yesterday.

There are, however, no sanctions to enforce compliance with the guidelines, which take the form of a statement of recommended practice from the Accounting Standards Committee (ASC).

The Charity Commission, which requests accounts from all registered charities, said that it would be unable to monitor compliance. It said a lack of

resources already meant that it was unable to pursue the more than 140,000 charities each year which did not submit accounts.

Mr Fergus Falk, a partner at Touche Ross and chairman of the group that drew up the guidelines, said the guidance required charities for the first time to give a detailed description of the uses to which their funds would be put. Mr Falk said they should also show all income received during the year. Currently, many took part of their donations directly to their reserves, artificially depressing their reported income. This was meant to aid

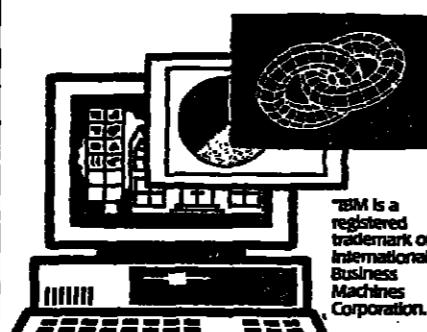
fund-raising by making it look as though they were in greater need of donations.

The guidelines were intended to improve the comparability of charities' financial statements, and not to crack down on fraud, said Mr Michael Renshaw, chairman of the ASC.

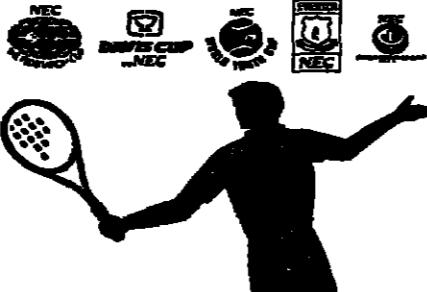
Reports by the National Audit Office and a Home Office team both concluded last year that the £16bn charity industry was inadequately controlled, with the NAO reporting "disturbing evidence" of fraud. Charities are not required by law to have their accounts audited.

The perfect printer for today's office? NEC makes it. It's called the Pinwriter P2200 and it produces letter-perfect letters at a speed of 56 cps.

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Satellite communications with down to earth benefits — like bringing the world to every corner of Britain. NEC's microwave radio systems help make corporate communications more efficient, worldwide.

## Whitehall brushes up its sweet tooth tables

By Simon Holberton

HOW THE Civil Service and its colleagues in local government managed to consume £25m worth of sweets and ice cream in 1984 is not known with any degree of precision, but apparently they did, the Central Statistical Office reported yesterday.

Although the 60 members of the Berkshire Committee are now talking among themselves about the next steps they should take, the committee believe that they feel the tax difficulties are now insurmountable and that the introduction of the trusts will be delayed indefinitely.

The tax difficulties on the trusts do not apply to property income certificates. The PINCS Association, another grouping of companies and institutions in the property industry, has received written confirmation from the Revenue that both income and capital gains for its vehicles are tax-transparent. Single asset property companies would be taxed like any company.

## Conservation areas in the City get 27% of office permissions

By PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

PLANNING permission for 27 per cent of the new office space in the City of London during the 15 months to June 1987 was granted in conservation areas, according to figures prepared by the City's planning authorities.

However, the office schemes in the conservation areas were outside the heart of the City. Lying as it

does within a conservation area, it is subject to planning restrictions designed to retain historic buildings and ascertain that any redevelopment preserves the character of a district.

The planning history contained in the analysis by the City planning office indicates that the Falmer scheme, if brought to fruition, would not push back existing City planning limits for conservation areas in principle but would in terms of location.

The analysis of City office developments is contained in a report monitoring land use changes and planning decisions made under the City Corporation's new local plan, recently

submitted to a public inquiry.

Planning decisions in the conservation areas underscore the difficulties for Mr Peter Palumbo in his attempt to win approval at a planning inquiry now under way for a new office building to replace eight listed buildings at Mansion House Square.

But, among the developments

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But, among the developments

## Speyhawk to construct offices over City station

By Paul Cheeseright

SPEYHAWK, the property development group, has started work on an office project above Cannon Street station in the City of London, after the arrangement of £115m of financing through a group of British and Japanese banks.

The project involves the construction of two buildings, one of six storeys and the other of two, to provide 285,000 sq ft of office space. Speyhawk reached agreement with British Rail to use the space over the station two years ago.

The decision to go ahead with the building in the face of evidence that the City office market is quietening after a period of hectic rent rises reflects the belief that new offices in a central location would weather any storm caused by overbuilding. It is thought likely that supply and demand in the City office market will reach equilibrium in 1988-1989.

Speyhawk's ability to obtain funding on this scale is itself a reflection of the continuing enthusiasm of the commercial banks for lending to the property sector. Its facilities were arranged by Barclays de Zoete Wedd, which put together a lending syndicate of four British and five Japanese banks.

The Speyhawk loan rapidly follows a £55m facility put together for a Slough Estates-Viking Property shopping venture in Chatham and a £20m facility for a Slough Estates-Saintking office project in London Docklands. Those loans marked the entry of chartered surveyors, respectively Healey and Baker and Richard Ellis, into the funding market for the first time.

In a further London property deal, Bayerische Landesbank Girozentrale, the German bank, has paid £90m for a new City headquarters — a 43,500 sq ft building on Appold Street, adjacent to the Broadgate office complex by Liverpool Street station.

## Green belt plans turned down

By JOHN HUNT

MR NICHOLAS RIDLEY, Environment Secretary, who has been under intense criticism over the extent of building development in the south-east, yesterday rejected two big schemes proposed for the green belt on the borders of north-west Kent.

Furthermore, the tables not only display the transactions between industries but the relationship of industries with both primary outputs and final demand. Such a level of detail allows economic model builders to look at the dependency of one industry on others and to see what effect a given level of demand would have on the economy in general and specific industries in particular.

The compilation of previous tables also allows economists to track structural changes in the British economy. Since 1983, for example, Britain has become much more dependent on imports of capital equipment.

The CSO said that "fundamental change" in the economic structure of the UK reflected two factors: a rise in direct imports of capital goods from the marshes near Erith in the London Borough of Bexley. Kent County Council had

asked permission to develop 711 acres of the marshes at Dartford.

Mr Ridley has also rejected the proposal for a bypass to link the

Dartford Tunnel to the A206 at

## ARTS

## Arts Week

F 1 S 2 Su 3 M 4 Tu 5 W 6 Th 7

## Exhibitions

## LONDON

The Royal Academy, *Cézanne, The Early Years 1886-92*. A concentrated and illuminating study of the formative period of one of the greatest artists of the 19th century, who was also one of the great seminal figures of the modern movement. Ends August 21.

The Royal Academy Summer Exhibition. A 20th century sequence, and still the largest Open Exhibition of current painting, sculpture, prints and architecture in the world. At 121 exhibits chosen from a submission of 1,000 entries. Ends June 12.

Artistic Art Galley, Art or Nature

A show of 20th century prints together with the 20th century as part of the "Images de France" Festival. The exhibition is especially strong to the attention it gives to the great individual photographers of the post-war period. Ends July 17.

Hayward Gallery. Two concurrent exhibitions: "Angry Penguins"

- a fascinating study of the group

of young painters active in New York during the 1950s, and after the Second World War. Sydney Nolan, Arthur Boyd, John Perceval and Albert Tucker are all shown in

impressive depth. Both shows until

August 7.

## NETHERLANDS

Amsterdam, Tropenmuseum. The arts and crafts of Indonesia, illustrated with more than 500 objects in bronze, bamboo, textiles and precious metals spanning 2,000 years of cultural history. Ends June 25.

Amsterdam, Jewish Historical

Museum. To celebrate the 40th anniversary of the founding of the state of Israel, an exhibition devoted to the theme of light in Jewish ritual, with lamps and menorahs specially constructed from traditional Jewish and Dutch art. Ends June 12.

Amsterdam, Vondelwerk. The life and work of the Canadian pianist Glenn Gould in an exhibition which includes screenings of legendary video recordings, including some never shown before. (Weekdays until June 12). (Vondelstraat 120).

## PARIS

Centre Georges Pompidou. Max Chagall: 400 paintings, 400 drawings and 300 prints which have been given to the French state in lieu of death duties constitute a unique retrospective of the artist's life. (Centre Georges Pompidou, 75116 Paris). Ends June 5.

Galerie Gädke. French masters of the 19th and 20th century. The

discreetly luxurious three-storey gallery plays host, yet again, to an exhibition of French painting, which shows how

Austria, Switzerland and the Second World War. Sydney Nolan, Arthur Boyd, John Perceval and Albert Tucker are all shown in

impressive depth. Both shows until

July 16.

Galerie d'Art Saint-Honoré. A vast

allegory of war and peace painted in the studio of Hans Brueghel the Elder forms a striking centrepiece of an exhibition of Flemish masterpieces.

267, rue Saint-Honoré (75001 Paris). Ends June 15. Closed Sat, Sun, and Bank Holidays.

Centre des Arts. The magnificence

of silversmiths' work in India during

the reign of the Moghuls testifies

to their love of luxury. Every-

day utensils like scissors, knives,

beads and cosmetics boxes are

chiselled and adorned with filigree

open-work as richly as ceremonial

objects. (267, rue Saint-Honoré (75001 Paris)). Closed Mondays and

holidays. Ends July 17.

Galerie Odermatt-Cazeau. Guillau-

min's deep blue of the Mediterranean framed by pine pine trees and orange trees creates the passer-by

into an eclectic exhibition of some

50 works by the masters of the 16th

and 17th century. 85, Rue Jean-

Baptiste-Saint-Honoré. (75001 Paris). Ends July 12.

## VIENNA

Historisches Museum, Karlsplatz. The cultural legacy of Vienna's Jews which has been preserved by Max Berger, makes up this large exhibition which conveys the sense of loss

as much as the community's artistic richness. Ends June 12.

Albertina, Galerie der Angewandten

Kunst und Revolution. A rare

opportunity to see, under one roof,

the Russian and Soviet art between

1910 and 1930. (Albertinaplatz 1). Ends June 15.

Georg Baselitz. To mark the 350th anniversary of the first Swedish colony in North America, a royal treasury covering four Swedish monarchs in the 16th and 17th centuries

will show Sweden as a respondent

and aggressive world power through

objets and 100 illustrations from

the national museum and the royal

collections. East Wing. Ends Sept. 5.

## NEW YORK

American Craft Museum. An ambitious show that traces the history of American architecture and its turn of the century and emphasizes the work of artists like Tiffany, Lawrie and Louise Nevelson who were commissioned to add art to the architecture. Ends Sept. 4.

Plaquet Morgan Library. Over 300 items from the life and art of Beatrix Potter show the evolution of the artist's style. Included are the illustrated letters, dated only months ago, to Noel Moore that became the basis of Peter Rabbit and the entire sequence of 22 watercolours from The Tailor of Gloucester lent by the Tate Gallery. Ends Aug. 21.

Tokyo National Museum, Denen Art Treasures of Ancient Egypt. The formal, hieratic art of Egypt is not to everyone's taste, and works often appeal more for their associations with the cult of death, for their lavish use of gold and other precious materials. This exhibition

is important pieces from collections in East Germany. Closed Mondays. Ends June 12.

Tokyo Metropolitan Art Museum, Denen, Japan in the 1920s. More than 400 works (paintings, photographs, architectural designs, stage sets)

tracing cultural and artistic developments in and around the seminal decade when Japan first emerged as an industrial giant. Closed Mon.

days. Ends June 5.

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## Cinema/Ann Totterdell

## Rendez-vous with death

Siesta (13) Chelsea Cinema  
Appointment with Death (PG)  
Canon Haymarket, Canon Street,  
London EC4 Avenue  
The Whales of August (O) Curzon Mayfair  
Planes, Trains and Automobiles  
(15) Empire I, II  
A Tiger's Tale (15) Canon Panton  
Street, Canon Tannery Court  
Road  
Can't Buy Me Love (PG) Warner  
West End, Canon Haymarket  
Canon Oxford Street

They say that when you drown your whole life flashes before you. Why no one claims this happens with other forms of death is not clear: perhaps drowning is a particularly leisurely process. Free falling from an aeroplane is a leisurely process too, if you have the nerve for it, and Clare (Ellen Barkin) the heroine of *Siesta* has plenty. When she wakes to find herself crumpled and bloodstained on a Spanish airfield it is obvious that something extraordinary has happened, probably a murder, but we are only momentarily allowed to expect a conventional thriller. As fragments of her past come back to her – a lucrative and highly publicised free fall into a volcano, a reunion with a former lover – which memory is the reality? Desperately trying to remember who is the victim of the murder, her lover or his jealous wife, Clare takes refuge with a desirably frivolous group of people who seize upon her situation as if it were a new party game.

*Siesta* is the first film of May Lambert's as a director, with a distinguished record in commercials and music videos. (For *Madonna*, the *Eurythmics*, *Tom Tom Club*.) It is obvious that she has seen a lot of Fellini films, and that her expertise lies with visuals not actors, otherwise she might have more easily overcome the problems of a story overburdened with eccentricities: guardian angels, trapeze artists, religious manifestations, and the fact that the missing corpse is Clare herself, her stream of consciousness her last hold on life.

If the director's name were Beineix or Besson she would stand a better chance of getting away with the stylistic addiction that inevitably comes with her background. In spite of its exhilarating hotchpotch of images and too-strenuous performances,

the film grips the attention to the end because it deals with a subject – death – very few American directors (Woody Allen, Bob Fosse) have had the courage to address so forthrightly.

By the time May Lambert has a few more credits, *Siesta* will probably have entered the afterlife of many rejected first films and become a candidate for cult status.

Almost as big a question as who bumped off grasping widow Emily Boynton (Piper Laurie) in *Appointment with Death* is why she would bother to spend her ill-gotten gains on taking her resentfully dependent family on an expensive trip to the Holy Land. Presumably in order to meet Hercule Poirot (Peter Ustinov) who could then use his famed powers to find the villain when she is murdered there. There is another mystery. Why do the directors and producers of *Agatha* think films persist in the fantasy that multi-star casts are a substitute for good film making, and why do actors collude with them by appearing in these unsatisfying productions?

In this case everyone got a trip abroad which maybe compensates them (though not their audience) for the lack of interesting roles and exciting line.

There is a familiar assembly of characters played by Carrie Fisher, Lauren Bacall, John Gielgud, David Soul, Hayley Mills and Jenny Seagrove in no particular order of merit, a murder is committed and they obligingly twiddle their thumbs while Poirot does some laboured brain-

work. The plot returns to a favourite Christie theme of whether the murderer might be more innocent than the victim, but director Michael Winner does not dwell on this. In fact he does not dwell on anything much, tearing through the story at breakneck speed and completely neglecting to establish tension or period (Palestine 1937) atmosphere.

In *The Whales of August* there is an abundance of atmosphere and characterisation in search of a fragile theme: not death, not just yet, but evolving personalities.

Even old people grow. The film covers a couple of days in the life of two widowed sisters played by Lillian Gish and Bette Davis, thrown together in old age as in their youth. They squabble a bit

but they've seen too many years together to part now.

Though Davis has the more emotionally vigorous part as a blind disappointed woman, dependent on her sister, the ex-dancer Lillian Gish, the lead of the film. During her dead husband's photograph, pottering about her kitchen, fielding Davis's sniping remarks, she always retains gentle control of the situation and the film. Only the power and beauty of the ocean around the Maine island where they live can eclipse her, eternally washing in and out but no longer delivering the whales who used to appear as a summer landmark in their youth.

A sort of *On Golden Pond* without the fireworks, Lindsay Anderson's direction is tranquil and assured. Probably he knew what he was constructing was less of a film than a monument, but monuments have their place and this one is very pleasing.

Two characters thrown together in less severe circumstances are Steven Martin and John Candy in *Planes, Trains and Automobiles*, when the plane that should have got Steve Martin home for thanksgiving is delayed, then diverted. But the nightmare does not really begin until Martin, in an unusually restrained act as the fastidious Neal Page, finds himself at the mercy of ebullient fellow traveller Del Griffith (John Candy) who has a coarse remark for every occasion and an unfailing confidence in the face of constant disaster in his ability to get Neal home in time.

As they skirt round delicate problems like sharing the same motel room bed, driving a burnt out car that is almost melting, or innocently speeding the wrong way up a highway, Martin and Candy work their way through every travel-holiday through every traveler's nightmare. One particular moment, when Martin is stranded in a hired car lot surrounded by acres of cars – every car in the world, it seems, except the one for which he has been issued a key – perfectly captures the impotent frustration of administration gone wrong.

Fast-paced action comedy is a relatively new genre for writer/director John Hughes (*Breakfast Club*, *Pretty in Pink*, *Ferris Bueller's Day Off*) but he still retains his original strength as an actor's director. *Planes, Trains and Automobiles* are in more familiar territory. Ronald Miller is a swot and a wimp – no style, no status – but he yearns to belong to his



Lillian Gish in "The Whales of August"

tin looses up and relentlessly cheerful Candy opens up. The experience is as maturing for them as for the teenagers in detention in *The Breakfast Club*. Machinery may fall them, but human warmth does not.

There is a bit too much warmth in *A Tiger's Tale*, a film so desperate for attention that it throws in a real tiger and a boa constrictor as supporting actors in case the central story of a teenage boy in love with an older woman (C Thomas Howell and Ann Margaret) fails to hold the attention. In between skittish frolics – apparently no one thinks it is remarkable to see the couple out running with a pet tiger – there is much sanctimonious talk about freedom and responsibility, especially when she gets pregnant. Since the parent figures are barely more mature than the kids this does not get anyone very far. And only the tiger retains any kind of dignity.

The teenage problems in *Can't Buy Me Love* are in more familiar territory. Ronald Miller is a swot and a wimp – no style, no status – but he yearns to belong to his

high school jet set. Working on the premise that you are who you know he makes the most of an unexpected opportunity to bribe one of the most popular girls in his class to pretend to be his girlfriend for a month. At the end of that period he expects to have gained credibility with her friends and a permanent niche with the in-crowd. It all works surprisingly well and ugly quick-

ling Ron is transformed by Cindy (Amanda Peterson) into a confident, stylish swot. But Cindy, a girl whose way with her mother's credit cards makes a cast iron case for school uniforms all on its own, in keeping her part of the bargain and defending his gaucherie learns more about human nature than he does. At the end of the month the class princess is humanised and the nerd has turned into an over-confident monster. Unfortunately this is where the obligatory moral point comes, and the mood flags momentarily while Ron learns that you must unto thine own self be true. Nevertheless, the film's wit and Patrick Dempsey's endearing performance as Ronald, make it one of the most entertaining comedies about peer group pressure since *Grease*.

The Renaissance Theatre Company of Kenneth Branagh and David Parfitt has now added *Hamlet* to its triumphant little sell-out season in the black box of the Birmingham Rep's studio theatre. On 11 May, after a month's run, starting with weeks at the Belvoir Opera House, Dublin Gaeltacht, and Theatre Royal in Bath and Brighton.

Branagh's *Hamlet* is directed by a notably quick and tender Prince of York. Derek Jacobi was always going to be interesting. How was an actor so definite and impulsive to convey the curious frozen inactivity of the tortured avenger. The simple answer is that, having decided to step outside of the political system, Branagh's *Hamlet* finds plenty of outlets for his surplus energy. He puts on plays, and befits a cutting impresario, and toys with those around him like a puppet master.

The result is a *Hamlet* of unusual power and individuality, no whit a moping poet or a weeping mother-fixated neurotic.

Branagh means what he says when he reminds Horatio he's flogging madness. He does indeed lose all his mirth in the slow resolve of his interventions. He writes in anguish at the recorded voice of the Ghost. "To be or not to be" is delivered, not for the first time, to the attendant Ophelia. He thinks, as he acts, out loud, and in public.

This is a perfectly valid way of treating the play and it is cleverly supported with a consciously theatrical Edwardian setting. Richard Easton's lip-smacking Claudius turns up for a good night out in white tie and tails.

Letters and messages abound in this play, and someone is always handing on an envelope, something I had never noticed quite so much before. Hamlet, understandably, ends up with scant regard for the mail system.

Branagh's *Hamlet* is not a drop-out, or a disaffected youth. He remembers his roots and his philosophy very well. He finds reality in the life of the mind, his own, that only other people believe to be shattered. This intriguing interpretation is fresh, original and compulsively memorable.



Sophie Thompson

## Monsignor Quixote/Northcott, Exeter

## B.A. Young

Graham Greene's book has been adapted for the theatre by Christopher Neame, who has already filmed it, and is given its world premiere as part of the Exeter Festival. It will please devotees of the book (I am one) for its truthful presentation of both the movement and the conversation, which proves highly stageworthy.

These preliminaries do take rather a time; but, once over, we are ready to follow Father Quixote, out of favour with his own bishop, when he takes the road with Sancho and embark on the adventures and the conversations at the heart of the book. They are reproduced closely enough to have won Graham Greene's approval, and it would be wrong of me to tell them all here what they can be read in a quite thin little Penguin. Father Quixote is a liberal and rather naive priest, and Sancho is the Communist ex-nun of El Toboso, so they have a good many opinions to exchange.

Less intellectual adventures include a night in a brothel that Father Quixote thinks is a hotel; a confession heard in a public loo from an undertaker who steals the brass handles off coffins; a holdup at gun-point by a

wounded robber; a visit to a porn-film when the Monsignor misunderstands its title. "The Maiden's Prayer;" a confrontation with a greedy priest who auctions his Virgin to the highest bidder to lead in his festive procession.

Peter Halliday and James Ellis, who are seldom off the stage for a moment, give performances that are at once comic and moving. Mr Halliday, who has to say a final Mass in his sleep, gives it a remarkable blend of delusion and devotion.

Indeed it is all done with the kind of everyday devotion that the writing calls for. A cast of 12 plays 35 parts with a notable attention to detail, however apparently unimportant their action; and a succession of modest but sometimes impressive scenes designed by Sean Cavannah give a happy extravagant look. The production has been generously sponsored by Step-Hens and Scown, solicitors, in association with the Exeter Festival.

## Nominatae Filiae/ICA

## Claire Armitstead

The rescue of women from the male imagination has become an almost obsessive preoccupation of the latterday woman's movement. In this instance a Cardiff-based project, under Polish direction, sets about the task with the high seriousness of knights in pursuit of the Holy Grail. That they will fail to complete their mission is part of the tradition; the pun is all.

*Nominatae Filiae* is more specifically a collaboration between the theatre research arm of Belgrade's Cirque Divers and the Magdalena Project, an international venture which grew out of a three-week women's festival in Wales two years ago. Its mission, broadly speaking, is to pool experience and creativity into the

self again and again to the floor. It is only at the very end of the reverie that the archetypes gather behind the largest of the picture frames and collectively claw their way out.

This single, barbary concept gives a sudden, breathtaking coherence to a tapestry of images that is stitched together by director Zofia Kalininska in patterns that become increasingly wild.

The colouring of the work is a (dare one say it?) Lorca-esque profusion of scarlets, whites and blacks, which build into a tableau vivant of martyrdom, fascinating if only because of the insight it affords into the iconography of religious iconography. The naked, garlanded and martyred women recall oh-so-many pictures of poor, pretty St Sebastian, while the sex of an angel in anyone's guess (here, it is a playfully vain girl cherub in search of a starring role). It is the power of the piece to provoke such reflections that is its chief achievement.

## Clement Crisp

search for themes and variations that are uniquely female.

The first hurdle, which has yet to be successfully negotiated, is to find a language for the undertaking. Here is a piece rich with cultural resonance, which would seem in its own terms to be a merely a preamble to the main cause. We are presented with a woman artist painting at the turn of the century, from whose palette trip dyes swans, nymuses and martyrs who speak in many tongues and idioms but who are historically cloistered by male stereotypes and preconceptions – a state symbolified by a profusion of picture frames.

There is a Plat figure in black lace who raps out her role models (Medea, Roxane . . .) before submitting herself in tremulous soprano, to a rendition of *La Vie en Rose* that is a tootle-hatted artist's model, who announces proudly that she specialises in suicide poses before dashes her

## Nominatae Filiae/ICA

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This single, barbary concept gives a sudden, breathtaking coherence to a tapestry of images that is stitched together by director Zofia Kalininska in patterns that become increasingly wild.

The colouring of the work is a (dare one say it?) Lorca-esque profusion of scarlets, whites and blacks, which build into a tableau vivant of martyrdom, fascinating if only because of the insight it affords into the iconography of religious iconography. The naked, garlanded and martyred women recall oh-so-many pictures of poor, pretty St Sebastian, while the sex of an angel in anyone's guess (here, it is a playfully vain girl cherub in search of a starring role). It is the power of the piece to provoke such reflections that is its chief achievement.

## Saleroom/Anthony Thorncroft

## Wreck hopes sunk

Sohély's is having a cracking week of sales in New York which makes the poor investor response to its recent share offering all the more bewildering. On Wednesday it sold American pictures for \$11,816,367 (\$32,251,350) with only 9 per cent unsold. This suggests that Americans have not completely deserted the auction house.

The top price was the \$1,100,000 paid for a portrait by Mary Cassatt of Madame de Fleury and her child, painted in 1890. It was one of the few occasions on which a Cassatt used a real maternal group for her mother and child paintings. The price was over three times the estimate.

"The Great Florida Sunset," as it was known in 1887 by the 76 year old Martin Johnson Heade, a painter of atmospheric landscapes, was offered for the last time this season with Bernd Weil's outstanding bid of \$1,200,000. The work, which was painted in 1887, shows a sun streaked sky over a wild, turbulent marsh, sold for \$276,261.

Despite rumours that Lord Carnarvon was bearing silver and gifts for the King few of the objects recovered had any real value they were the bric a brac of an indiscriminating collector.

The top price was the \$2,145 paid by Howard of Stratford for a small collection of black opals, which were still new on the market in 1917. They need a polishing. The same dealer paid \$1,320 for a mid-19th century cornelian intaglio, mounted in gold as a bracelet.

"The Fisherman," by George Bellows, painted in California in 1917, sold for \$750,426, way ahead of estimate, while "On the River," an impressionistic scene of a girl in a boat by Frederick Frieseke, made \$362,719.

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## Arts Guide

## Operas

## LONDON

Royal Opera (Covent Garden). For what may be her farewell appearance here, Joan Sutherland leads a new production of Donizetti's *Aida*. Béatrice, the title rôle, is sung by Elizabeth Futral, and the rest of the cast includes Susanne Münzer, Dimitri Kavakos, and John Alber. It is hoped Jon Vickers, ill for the opening performance of the Peter Grimes revival, will this week be returning to the house.

Viviana Durante and Enrico Pizzoferrato risks a deus ex machina for the Dow Quixote pas de deux – a sacred text for dance competitions, but not one that is part of their company's tradition. Yet they found the panache it needs, and Mr Pizzoferrato's rocketing elevation

and clean classic manner were also well displayed in the fragments from MacMillan's *The Four Seasons* which the couple offered as their modern choice. Mr Pizzoferrato's high-flying final entry spoke of a rare joy in classic dancing, vividly communicated here, surely, was a winner.

The Dames sent two very young dancers: Rose Gad Poulsen is only 18, though already entranced with leading roles in Copenhagen, and she and Lloyd Riggins (American, and lately recruited to the Danish troupe) were fleet and decorous in part of the second act from *La Sylphide*, though not as well seen in duets from *The Leaves are Falling*, which needs Galaxy Kirkland's emotional and physical subtleties if it is not to seem fatally stiff.

The opening couple, Canada's Martine Lamé and Owen Monteys, were sincere performers, but not helped in any way by their choice of material: the added "Black Swan" duet from Bruhn's idiosyncratic version of *Swan Lake*, and their solos which did not give their skills full rein.

Viviana Durante and Enrico Pizzoferrato produced secure and well-mannered dancing in both the third act from *The Sleeping Beauty* and the balcony scene from MacMillan's *Zosse*. Neither piece, though seemed more secure in its development, minimised their differing subtleties of physical elegance and

physical abandon.

While we awaited the judges' decisions – the immediacy of the evening was part of its excitement – Natalya Makarova showed us a lambent White Swan pas de deux with Kevin McKenzie, the dance singing with Chaliapin's voice, and then surprised the audience by recoupling the two who had known on stage, when the parrot-dance in *La Rondador*, a recalcitrant trap-door and a crinoline skirt with its own sense of purpose, were part of a rich fabric of theatrical mayhem.

The National Ballet's dedicated performance of Glen Tetley's *Voluntaries* was prelude to the bowering of Peter Brösl's brooding *Onegin*. Makarova's range is amazing in this ballerina's arm simply extended asking Oleg to return a book, a whirlwind pirouette, the flood of blood as she pulls away from Olegin (an amazing image to suggest how the mature Tatiana fights against the emotions of past years), are apart of a portrayal uniquely sensitive and uniquely beautiful.

Thus the first Erik Bruhn Prize gratitude is owed to Barry Wordsworth, most sympathetic of conductors in accompanying the dancers, and to Merrill Lynch, who sponsored the competition.</p

# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Friday May 27 1988

## Realism at the summit

THE IMMENSE media build-up which precedes all US-Soviet summits has proved to be very much a mixed blessing. It has the advantage of spurring on the two participants to reach agreements in important areas of East-West relations, but it can also distort the results. Both successes and failures tend to be exaggerated, leading sometimes, in the first case, to disappointments in subsequent months and, in the second, to an unnecessary period of cool relations.

It is to the credit of both Presidents Reagan, who would like to end his presidency in a blaze of glory, and Mr Gorbachev, whose domestic standing would be enhanced by another foreign policy success while his economic reform programme is still under attack, that they have maintained cool heads.

### Few fireworks

Officials in both Washington and Moscow have stressed that the world should not expect the fourth summit between the US and Soviet leaders to produce the same kind of fireworks as the last one in Washington in December 1987, when the INF treaty abolishing ground-based medium-range nuclear missiles was signed.

Indeed, it has been stated plainly that there will be no signature on this occasion of a treaty reducing by half the superpowers' arsenals of long-range strategic nuclear weapons, as was originally hoped. Though considerable progress has been made on the way to a Start treaty in the Geneva nuclear arms control negotiations, there is still disagreement on a number of vitally important issues. It would have been courtly disaster to have attempted to rush through a highly complicated accord without a clear solution to such contentious problems as whether mobile land-based missiles should be permitted or whether the US should be allowed to deploy submarine-based cruise nuclear missiles.

The history of the INF agreement has proved to be a salutary lesson to both sides. Though it was negotiated down to the finest detail, its ratification has been held up in the US Senate for months due to objections to its

verification and other provisions. Only an eleventh-hour move to limit the debate on the treaty before the final vote may enable President Reagan and Mr Gorbachev to exchange the instruments of ratification in Moscow, and thus put a gloss on what is likely to be a meagre catalogue of arms control agreements.

It may be possible, as President Reagan has indicated, to reach a Start agreement before the end of the year, to be signed at a final summit before the US President leaves the White House. Yet it must be assumed that the Senate will be even more rigorous in its examination of the much more complicated verification provisions of a Start treaty than it was in the case of the INF agreement. Realistically, it is probable that ratification will have to await a new President.

However, summits should not be judged on immediate results alone. President Reagan's and Mr Gorbachev's main achievement is to have created an atmosphere of much greater mutual confidence between Washington and Moscow, which has permitted a genuine relaxation of East-West tension. In the absence of such a regular exchange of views at the highest level, which gives a much needed political impulse to the solution of seemingly intractable problems, an INF agreement would probably not have seen the light of day and the Soviet military withdrawal from Afghanistan might not be taking place.

### Durable improvement

If the same kind of goodwill is now applied to the solution of other regional problems, such as the Iran-Iraq war, the Arab-Israeli conflict and southern Africa, all areas in which the two sides have started to draw closer, and further progress is made on human rights issues, the summit formula for dealing with international problems will have found its justification.

What is important is that summits should be demystified. They should be seen not as providing instant panaceas, but as a continuing process for defusing US-Soviet and East-West tensions and for laying the foundations of a durable improvement in relations.

## Deficiencies of law making

THE USUAL complaints about the formality, high costs and inaccessibility of the English judicial process have been overshadowed recently by the disarray between judges about some basic principles of UK law and the consequent unpredictability of their decisions.

The rejection by the Court of Appeal of claims against member states of the insolvent International Tin Council is seen as a reversal of the generally accepted view that companies and partnerships can limit their liability towards creditors only when their limited liability is registered and shown on their letterheads.

### Instability

Another decision, this time by the House of Lords, revealed an alarming instability of their Lordships' views on one of the fundamental features of the arbitration process. The judgment concerned the old problem of whether courts can strike out arbitrations left pending over the head of the defendant, like the sword of Damocles, by a plaintiff who remains inactive, sometimes for more than 10 years.

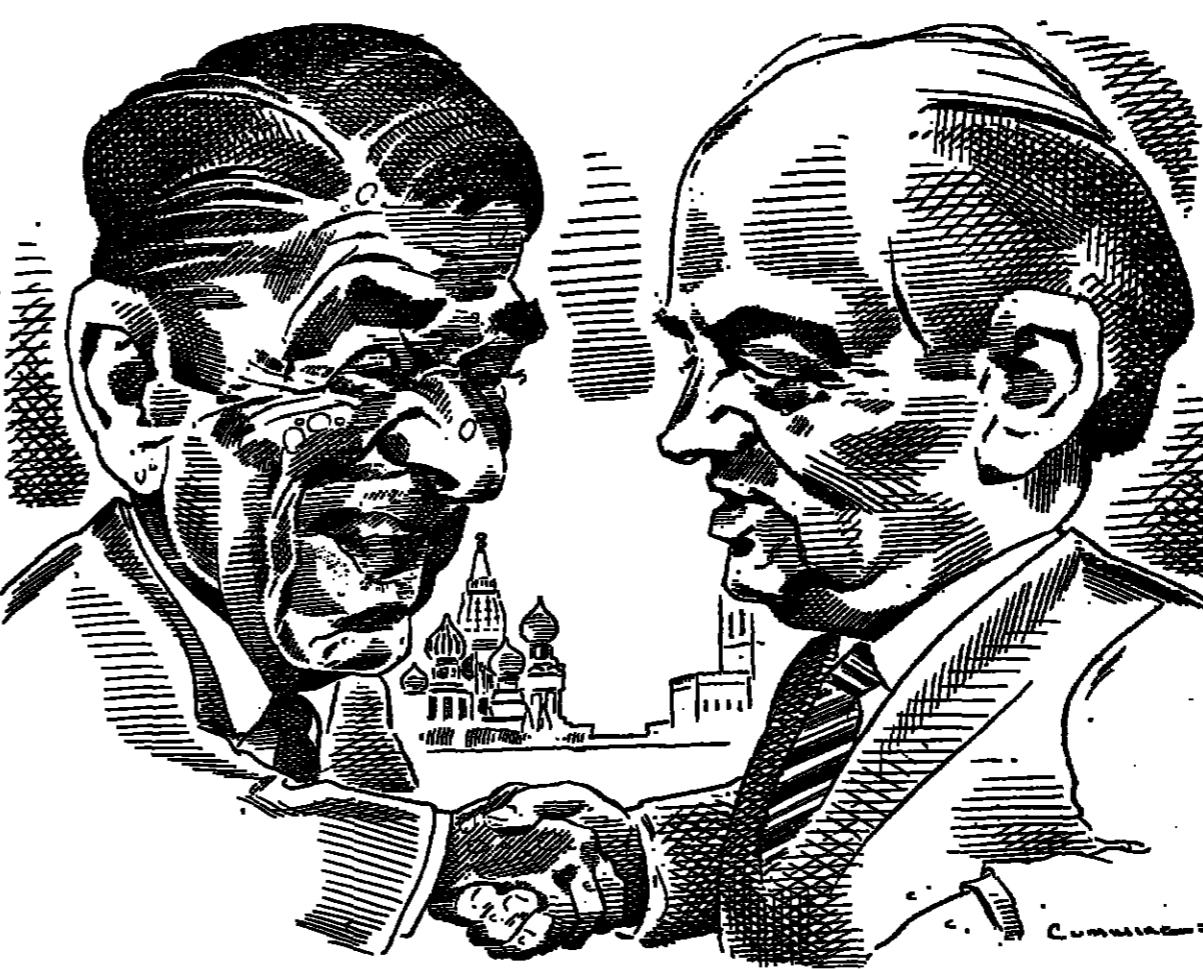
Some eight years ago, Lord Donaldson, Master of the Rolls, then a High Court judge, held that arbitration should be struck off in the same way as litigation would be under such circumstances. He was confirmed by the Denning Court of Appeal, but to the dismay of the business community this decision was reversed by the Law Lords in 1981.

Seven years later, in *Food Corporation of India*, the Law Lords now say that they were wrong to reverse Lord Denning. They suggest Parliament should limit their misjudgment – though it is difficult to understand why they could not do it themselves and reject the appeal on the facts, if they thought fit.

An alarming hesitation and lack of lucidity in the interpretation of statutory law – itself obscure enough – has been demonstrated by the courts in the industrially important copyright protection of spare parts. This was established by High Court decisions which experts, including leading judges, always considered to be a misunderstanding with absurd consequences.

Stewart Fleming and Quentin Peel look at the forces that have pushed the superpowers together

# Closer than ever before



THE MOSCOW SUMMIT, which starts on Sunday, runs the risk of being seen as essentially symbolic. It lacks the dramatic centrepiece provided by the signing of the Intermediate Nuclear Forces (INF) treaty in Washington in December or the dramatic discussions at Reykjavik a year earlier. But the fact that the summit is going ahead without a substantial agreement to sign – on strategic nuclear arms cuts, for example, or resolving some issues of regional contention – underlines its importance as part of a remarkable new process of regular consultations between Moscow and Washington.

The two-and-a-half years since President Ronald Reagan first met the Soviet leader, Mikhail Gorbachev, at the Geneva summit in 1985, the two superpowers, while not abandoning their visceral hostility, have entered into a more businesslike relationship than at any time since the Second World War. "I think you are seeing a degree of engagement on a range of issues such as we have not had before," says Mr Helmut Sonnenfeld, a former top State Department official whose summit experience stretched from the Bush to the Ford presidencies.

"There is really nothing that is off the agenda, whereas we, in our period of doing this, found there were some areas that were fenced in. On human rights issues . . . for example, we could leave papers on the table that were picked up by unscrupulous hands at the end of the meeting, and we could talk about individual cases. But it was just not possible to talk about religion or psychiatric wards or all the other issues that are being talked about today."

In Moscow, Mr Georgy Arbatsky, Director of the Academy of Sciences' Institute of US and Canadian Studies, makes a similar comparison with the past. "Previously, our goals were more limited . . . to lessen tension. Now we have the possibility to move towards demilitarisation in Soviet-American relations, to remove the infrastructure of the Cold War."

Not only is it the fourth summit since 1985, but since then the two chief diplomats, Mr George Shultz, the US Secretary of State, and Mr Eduard Shevardnadze, the Soviet Foreign Minister, have met no less than 20 times for substantive talks. At lower levels, a whole host of government officials, businessmen, journalists, academics, scientists, actors and writers and musicians, not to mention plain tourists, have stepped up their contacts in a flurry of mutual exploration and discovery.

This depth, range and continuity of negotiations mark a maturing and normalisation of superpower relations. "It is no longer a process of *détente* between ideologically different countries but a process of negotiation between great powers," says Mr John Hardi, Associate Director of the Congressional Research Service.

The improvement of relations has been helped by the behaviour of the two countries' leaders. Mr Gorbachev has proved more radical and Mr Reagan more pragmatic than might have been expected. And in Washington's case the departure from the Administration of hard-liners such as Defence Secretary Casper Weinberger has left another pragmatist – Mr Shultz – in charge of foreign policy.

But beyond such short term influences there are longer term pressures on the two nations which are encouraging them to seek a more stable *modus vivendi*. Mr Gorbachev, for example, "needs to have an international climate which is demonstrably relatively stable and get-

ting better, as a backdrop against which he can push through this crucial stage of *perestroika*," according to one senior foreign observer in Moscow. "When superpower relations are bad, there tends to be a total closing of ranks internally, in order to give the enemy no encouragement."

"It is only against a stable background that Gorbachev can afford the degree of relaxation in control of information that he is now indulging in."

The ambitions of peace and nuclear disarmament are genuinely popular with the Soviet people. And the stature Mr Gorbachev gains from the summit undoubtedly gives him protection from possible domestic criticism. Smiling photographs of Mr Gorbachev and Mr Reagan can only enhance the prestige of the Communist Party General Secretary, at a time when there is no obvious successor in sight, even including his rumoured rival and deputy, Mr Yegor Ligachev.

All these are benefits Mr Gorbachev can hope to gain from the maturing of the relationship with the US. But he must face some risks in the process.

One intangible risk is the extent to which the whole process of exposing the West, in general, and the US in particular, as something less than the epitome of evil will raise expectations which cannot be fulfilled. Given the slow progress of *perestroika* in boosting economic growth, raising quality standards, and producing more goods in the shops, the sight of Western living standards on the television, in occasional advertisements, in Western fashion magazines and films, must be frustrating.

The failure of *perestroika* to improve the supply of food and consumer products in the shops – heightened by a sugar shortage caused largely by an upsurge in the home-brewing of vodka in conditions of semi-prohibition – has caused an agony of soul-searching. The

upheaval in the lives of ordinary workers forced to change their cosy jobs and working habits, the psychological onslaught of daily revelations about the iniquities of former regimes, all serve to create a climate of confusion.

The Soviet Union is currently far more concerned with the internal upheaval in the process of economic reform at the workplace, political reform in the ruling Communist Party, and most noticeable of all, a positive torrent of discussion and debate in the media on every subject from the crimes of Stalin's dictatorship to the inactivity of the Soviet telephone system – than with foreign affairs.

The danger is that the complexities of international diplomacy, of master-

The United States, like the Soviet Union, senses that its commitments have begun to exceed its resources

ing the intricacies of strategic arms limitation, the Middle East and the like, will distract Mr Gorbachev at an extraordinarily difficult time for internal party politics.

The fact that Mr Gorbachev's draft law on co-operatives – a key part of his attempts to galvanise economic activity – was not rubber-stamped this week in the Supreme Soviet is just one vivid illustration of why he cannot afford to drop his guard.

He is not alone, however, in needing to balance the attention given to foreign affairs with the need to address domestic economic issues. There are economic pressures on the United States, as well.

The drastic restructuring needed to transform the Soviet Union into a modern advanced industrial state, is not, of course, comparable with the economic issues surfacing in the American election campaign. But economic pressures are encouraging American policy makers to encourage American policy making to hope for a breathing space during which the intensity of competition with the Soviet Union can be lessened and greater emphasis put on exploring opportunities where their interests may coincide – on arms control, for example, on containing regional conflicts in areas like southern Africa.

"Security has a lot more to do with economic capacity and our status in the international economy than we have acknowledged. We have defined it rather too narrowly in many of these debates," says Mr John Steinbrunner, Director of Foreign Policy Studies at the Brookings Institution, a Washington think tank.

This is a judgment which is shared increasingly even by many of those who were once the staunchest advocates of President Ronald Reagan's \$2 trillion (million million) military build-up.

Politicians on both sides of the political fence are concluding that the military strengthening has been accompanied by a weakening of the manufacturing and financial base of the country. The US is suffering, on this view, from under-investment both of cash and political capital in improving the competitiveness of domestic industry and in the nation's human resources (for example, in education).

Economic uncertainties abound: for example, the dependence on foreign investors to finance the current account deficit; on the restrictions that federal budget deficits impose on Washington's ability to respond to changing domestic and international priorities, civilian and military. This in turn is putting undesirable strains on relations

ships among the Western allies, reflected in the US in the growth of protectionist sentiment and uneasiness with the sharing of the burden of Western defence.

The active search for allied support in sharing the economic burdens of superpower status is the clearest indication that the US, like the Soviet Union, senses that its commitments have begun to exceed its resources.

Since 1985, US military spending adjusted for inflation has declined by around 10 per cent. But the Pentagon's plans have not yet adjusted to the amount of money available.

Even if military spending is held to the present level the next Administration will inherit a huge shortfall between the cost of currently planned defence programmes and the resources available to pay the bill," write Mr Lawrence Korb and Mr Stephen Degott in a new Committee for National Security study of the military budget.

The 1988 budget request put in by Mr Frank Carlucci, the Defence Secretary – the most modest defence request of the Reagan era – represents the beginning of a painful retrenchment, they suggest. Some fear it could mark the beginning of another of the drastic downturns in defence spending which have characterised the last 40 years.

The trend towards lower defence spending is facing the US military with harsh choices, which it must take into account in setting strategic priorities and in arms control negotiations with Moscow.

The Brookings Institution's Mr Steinbrunner argues that both sides are coming under similar pressures to cut their strategic nuclear arsenals. The up to 50 per cent cuts under discussion can be achieved, he maintains, without having any negative impact on either side's security. There is now, he argues, more security to be gained from regulating armaments than from technical advances.

It would be wrong, however, to suggest that a broad coincidence of interests gives an unmitting inevitability to this new era of US-Soviet engagement.

In Washington, officials are eying Central Europe nervously, for example, and expressing fears that a region which has given the world many worries in the past could once again be a source of unpredictable tensions. Thus, paradoxically, the emergence of trends towards liberalisation in Eastern Europe – something that from Washington's perspective could be labelled a success – might be a source of new tensions.

For Mr Gorbachev, the risks are greater. Yet he seems to have calculated that, for him, there is no alternative. Foreign policy successes may not win him the party conference support he needs to entrench *perestroika*, and June will be a long, hot struggle for the soul of the party. But without the summit he would be worse off, not better.

More than that, if he can prove to his domestic audience that there is a clear relationship between internal reform and external credibility, and that his advisers' claim that the summit will "bury the corpse of the cold war" is a reality, then he may yet win a few more sceptical hearts and minds for *perestroika*.

The inch-by-inch process of conversion is taking place in Washington as well as Moscow. The deepening and widening of the relationship between the two nations reflects, perhaps most of all, the fact that more and more American policymakers are starting to see Mr Gorbachev, in Mrs Margaret Thatcher's words, as a man they can do business with.

### Currie for the LBS

■ The successor to Alan Budd at the London Business School is David Currie, presently head of the economics department at Queen Mary's College, London. News of the appointment drew general approval from City economists when it filtered through yesterday.

Budd takes over as economic adviser at Barclays on August 1 and Currie hopes to be installed at the LBS shortly after that. He will take over all Budd's old duties, including directing the School's Centre for Economic Forecasting.

The chief talking point is what sort of economist he is. Budd started as a monetarist, then partially recanted. Currie is variously described as a Keynesian, an unreconstructed Keynesian or a semi-reconstructed Keynesian, depending on which economist you speak to. All of them agree that he thinks the money supply is important in the formulation of economic policy.

Much of his recent work has been on the exchange rate and the setting of appropriate targets for economies suffering from external shocks. David Morrison of Goldsmiths, who wrote the recent paper on sterling that sent the pound shooting up against the D-mark, describes him as one of the best of the modern academics.

Currie is 41. He took a first in maths at Manchester in 1968, a further degree in national economic planning at Birmingham and did his PhD at Queen Mary's College. He has advised the Treasury and the Bank of England and is currently a visiting consultant to the research department of the International Monetary Fund, where he was yesterday.

A question has been raised as to whether he can write the sort of English that non-economists can understand. One of his articles is called *Time inconsistency and optimal policies in*

the financial markets

## OBSERVER



### The roses arrive

■ Full marks to Felton's florists of Cheshire and the new Interflora service to Moscow. A "test" bouquet of pink roses were delivered to the wife of our Moscow Correspondent late yesterday afternoon. The £30 charge, including £10 for handling and VAT, left £20 which ran to seven pink roses, lots of greenery a ribbon, and two delivery women with beaming smiles.

Good as boys until they reach puberty, after which they tend to let the boys win."

That did not apply to the world's leading woman player, Maia Chiburdanidze who was beaten physically by her mother if she lost. She is still outside the top men's rankings and even in the Soviet Union, where chess coaching starts early, the men outperform the women.

Kenee thinks that the different scoring structure is wrong and blames the indifference to change on a World Chess Federation "run by some extremely chauvinist third world patriots".

Cough Whitty, a partner at Watson, Farley and Williams solicitors was surprised to hear of the scoring arrangements. As he pointed out, women solicitors on average achieve better law degrees than men and because of this have become highly prized in City firms.

Fenchurch bets

■ The first bookmakers shop to

be installed in a railway con-

course opens at Fenchurch Street Station next week. Station manager Wilfred Raleigh said he did not know whether the 33,000 daily commuters in his care were a gambling lot.

He thought it unlikely that the bookmakers would be taking wagers on the arrival of trains. His station, he said, had not been too badly affected by problems with the new South East network timetable, unlike Waterloo where the spate of guard patrols is beginning to subside.

### Kensington shocks

■ The Parliamentary by-election in Kensington caused by the death of Sir Brandon Rhys Williams last week promises to be among the most famous ever fought, partly because of the nature of the constituency and partly because it will be the first this Parliament.

On Wednesday night the local Labour Party voted by a narrow majority to drop Ben Bousquet, its candidate at the last two general elections, in favour of Ann Holmes who stood in 1979. Bousquet is a moderate black whom the local organisation thought might not be able to stand up to the heat of national media coverage. Although Holmes stood for Calder Valley in the last general election, she has political roots as a councillor in the Kensington area.

Bousquet and Rhys Williams were good friends, often cooperating to forestall violence in a constituency where the Notting Hill carnival creates tensions as well as pleasure every summer. Both were resentful that their national party headquarters refused to recognise that Kensington was a potentially marginal seat at the last two general elections.

The centre parties have their own troubles. A spokesman for David Owen's SDP said yesterday that one of the four candidates hoping to be selected as its candidate is



Friday May 27 1988

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## Long Island \$5.3bn nuclear plant to be sold for \$1

BY RODERICK ORAM IN NEW YORK

A COMPLETED US nuclear power station is to be abandoned without being used, under an agreement in principle reached yesterday between New York State and Long Island Lighting Company (Lilco).

Years of public opposition to the \$5.3bn Shoreham plant, some 55 miles east of New York City, had prevented Lilco from getting an operating licence. The financial burden of the project has kept the utility teetering on the edge of bankruptcy since the early 1980s.

Several other US utilities became similarly burdened by

partially completed plants because of public concern in the wake of the Three Mile Island nuclear plant accident in 1979. Public Service of New Hampshire, which has a larger minority interest in the incomplete Seabrook power station, filed for bankruptcy earlier this year.

The tentative agreement between Lilco and New York State is seen as a potential public - private sector model to relieve other utilities of their plants to allow the companies to regain their financial health.

Lilco, which serves some 3m customers in eastern New York

City suburbs and the rest of Long Island, will sell Shoreham for \$1 to Long Island Power Authority, a state body set up last year to launch a full takeover bid for the utility.

LIPA in turn will contract with the New York Power Authority, a state-owned utility serving customers predominantly in the northern part of the state, either to mothball or dismantle Shoreham. Lilco will pay some \$400m of the decommissioning costs.

There are no plans to convert the 880MW Shoreham plant to fossil-fuel. The project was plagued throughout

by cost overruns and mismanagement but it finally started up for low-power tests in August 1985. It never entered service because of an effective campaign by local opponents who said that Long Island, linked only by bridges and ferries to New York and Connecticut, could never be safely evacuated if a nuclear disaster struck.

Many of the details of the Shoreham agreement have yet to be fleshed out. Lilco will, however, be allowed to recover some \$3.7bn of Shoreham's costs through rate increases of 4.5 per cent a year for the next 10 years.

## THE LEX COLUMN

# Reed cashes in its paper

### Reed International

Share Price Relative to FT-A

All-share Index

200

180

160

140

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday May 27 1988

## Beecham signs first Saudi drugs licensing agreement

BY LYNTON MCCLAIN IN LONDON

BEECHAM, the UK pharmaceutical group, yesterday signed the first international licensing agreement by any company for the transfer of pharmaceutical technology to Saudi Arabia.

The agreement is to enable Beecham penicillin antibiotics to be produced in a \$55m (\$102m) plant to be built by the Saudi Pharmaceutical Industries and Medical Appliances Corporation (Spimaco) at Al Qassim, 300km from the capital Riyadh.

The factory will be Saudi Arabia's first pharmaceutical plant and will make the country self-sufficient in certain types of penicillin. The plant will be supplied with bulk raw material by Beecham for conversion into medicines.

The licence agreement was signed in London by Mr Paul Tatman, managing director of Beecham Pharmaceuticals' worldwide commercial operations, and Dr Saleh A Al-Omair, deputy

minister for finance for Saudi Arabia and chairman of Spimaco.

The Saudi minister said that the first products to be manufactured are to include the Beecham oral synthetic penicillin Amoxicil and Prostacil, both available on prescription in the UK.

Several forms of penicillin will be produced from the factory, including up to 50m capsules of penicillin a year, tablets, cream syrup, ointments and injectable antibiotics.

The Saudi Pharmaceutical Industries and Medical Appliances corporation, is to use the plant at Al Qassim to supply the Saudi home market, both the government and private sectors, and other countries in the Gulf Co-operation Council states.

The agreement will involve the transfer of manufacturing technology, continuing specialist support for a range of Beecham oral antibiotic drugs and also support of the Beecham Scientific Office in Saudi Arabia.

## Earnings rise 23% to \$42m at Litton

By Our Financial Staff

LITTON INDUSTRIES, the California-based electronics and industrial products group, has reported a 23 per cent rise in third-quarter net profits to \$42.0m or \$1.60 per share, from \$34.27m or \$1.29 for the same period in 1987.

This brought net earnings for the nine months to April 30 to \$123.33m or \$4.67 a share, compared with \$102.7m or \$3.83 a year before.

Sales for the nine months advanced to \$3.55bn from \$3.19bn previously, after third-quarter revenue advanced to \$1.2bn, compared with \$1.15bn for the comparable period. Operating profits for the third quarter advanced from \$9.1m to \$10.2m.

## Framatome 'backs out' of Telemecanique peace deal

BY GEORGE GRAHAM IN PARIS

AN EXPECTED peace settlement in the long-running battle to take over Télémécanique, France's leading industrial automation company, appears to have come unravelled.

Schneider, the electrical equipment and construction group which launched the bidding battle for Télémécanique, said yesterday that Framatome had backed out of an agreement to buy its 25 per cent stake.

Schneider officials said Framatome had been prevented by Compagnie Générale d'Électricité (CGE) - its main shareholder with 40 per cent - from going ahead with an improved offer that topped its bid.

Schneider's shares plunged yesterday and were temporarily suspended after dropping more than 10 per cent.

Many analysts believe the price of FFr4.8bn, 28 times last year's earnings, is well beyond Mr Pineau-Valencienne's financial means. Schneider closed at FFr2.25, down FFr1.25.

But Mr Didier Pineau-Valencienne, Schneider chairman, said yesterday that Framatome had backed out of an agreement to buy its 25 per cent stake.

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## VW sues two for currency fraud

VOLKSWAGEN OF America, a unit of the West German motor group, said it had filed a suit against two former employees for allegedly defrauding the company of millions of dollars through a foreign currency trading scheme, Reuter reports from Detroit.

The two, Mr Nicholas Carucci, who had been a manager of group banking operations, and his wife, Donna, an executive secretary for VW, allegedly "engaged with others in a scheme to skim company profits by agreeing with exchange traders at our parent company to engage with bogus (foreign currency) transactions with the Hungarian National Bank" according to the Volkswagen of America lawsuit.

The suit alleges that the Caruccis "bought or sold US dollars at rates that deviated from actual market rates" the intent was to "resell the same US dollars at higher market prices and to keep for themselves the second profit."

According to the lawsuit, the scheme involved arbitrage by the defendants designed to protect them from losses if the dollar failed to rise.

In addition, traders allegedly engaged in bogus transactions with the Hungarian National Bank as part of the scheme, the lawsuit said.

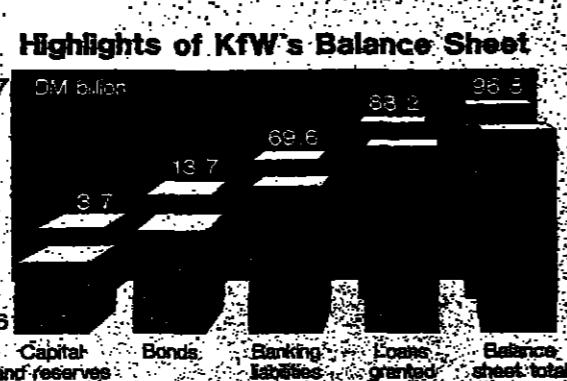
The Caruccis allegedly transferred the money they skimmed from Volkswagen to at least five companies that they had registered in Lichtenstein in Western Europe, the lawsuit said.

In a related action, the West German Government began more than a year ago a criminal investigation of several West German Volkswagen employees associated with the Caruccis regarding foreign currency transactions, the company said.

In the coming years KfW will see a considerable increase in domestic investment loans - not least as a result of the DM 21 billion financial programme for local authorities and small and medium-sized enterprises launched recently by the Federal Government.

In 1987 KfW succeeded once more in reaching its goal for the year and at the same time strengthened its potential for future development. Domestic investment loans were concentrated in two areas: small and medium-sized enterprises (DM 5.0 billion) and environmental protection (DM 2.1 billion). German exporters benefited from total credits of DM 3.2 billion. Development assistance funds appropriated by the Federal Government (DM 2.7 billion) were mainly used to finance projects in Africa and Asia, including for the first time structural aid to improve the macro-economic framework.

In the coming years KfW will see a considerable increase in domestic investment loans - not least as a result of the DM 21 billion financial programme for local authorities and small and medium-sized enterprises launched recently by the Federal Government.



A copy of KfW's 1987 Annual Report is available upon request.

**KfW Kreditanstalt  
für Wiederaufbau**

P. O. Box 111141  
D-6000 Frankfurt am Main 1  
Federal Republic of Germany

Kevin Brown on how James Sherwood brought about a recovery at a US shipping group

## Sea Containers charts profits course

MR. JAMES SHERWOOD, the general president of Sea Containers of the US, has hardly been off the front pages of most British newspapers this month.

The excitement was caused by his intervention in a bitter dispute between the British seamen's union and P&O, the UK's largest shipping company.

Mr Sherwood became involved when the dispute spread to the ferry fleet operated by Sealink, the Sea Containers subsidiary which is P&O's main competitor on the English Channel routes.

For nearly two weeks, Mr Sherwood fought to get the fleet back to sea, first negotiating, then going to court, and finally publicly criticising Sir Jeremy Stirling, P&O chairman, after reaching a peace deal with the union.

Mr Sherwood's high profile performance surprised many in the staid British shipping community, and his criticism of Mr Stirling was widely thought to reflect his own more volatile nature.

The episode reflects a dramatic change in the profits of the Sea Containers group, which acquired Sealink from the UK Government for \$66m (\$112m) in 1984.

Sea Containers posted net profits of \$70m that year, of which Sealink contributed only \$15m.

But revenue jumped from \$143m to \$35m, indicating that there was plenty of potential for future profits if Sealink's costs could be reduced.

Mr Sherwood was widely thought to be exaggerating when he forecast that profits from Sealink would equal those from



James Sherwood: Fight to get ships back to sea.

Container leasing within three years. He was almost right. But not for the reasons he expected.

The group ran into trouble in 1986, when route closures and redundancy payments costing nearly \$43m coincided with a weak market in container leasing, and defaults by 15 top customers.

Sealink made a profit of \$9m, while the container business lost \$2m. It was the beginning of a change of direction in the group's earnings profile.

The trend was confirmed in 1987, when net earnings recovered to \$43.6m, of which \$23m came from Sealink and only \$15m from container activities.

Mr Sherwood is confidently predicting record net profits of more than \$110m for the current year, including a \$40m profit from the sale and partial lease-back of the group's London headquarters.

Sealink says forward bookings are significantly higher than last year, and points out that it can

## Krauss-Maffei sees rise

BY DAVID GOONHART IN BONN

KRAUSS-MAFFEI, the West German defence and engineering group, expects a sharp rise in profits in the current year despite a decline in defence-related orders.

The company, formerly part of the Flick industrial group, recorded a group net profit of DM813,000 in 1987, up from DM111,000. Pre-tax profit rose to DM7.7m from DM2.4m.

## Tesoro rebuffs latest bid

BY OUR FINANCIAL STAFF

TESORO PETROLEUM, a US energy group, said its board had rejected a complex takeover proposal from Pantane Partners LP, a US limited partnership, because it was deficient and not in the best interest of shareholders.

Tesoro, with annual revenues of \$1.47bn in the year ended December 31, 1987, has a market capitalisation of \$127m based on Wednesday's closing price of \$8 a share.

The move comes more than six months after an initial \$15 a share proposal from Pantane.

Under the new proposal, Tesoro's common shareholders, other than Pantane, would exchange their Tesoro shares, totalling 65.9 per cent of the outstanding, for 34.6 per cent of the surviving corporation plus \$8 a share.

Plans to float Sealink on the London Stock Exchange have been abandoned, partly because improving results mean Sealink's forecasts are to be met.

The figures show the extent to which the Sea Containers group is now dependent on profits from its UK ferry operations, and explain Mr Sherwood's willingness to do a deal with the union to keep the ships running.

Sealink says forward bookings are significantly higher than last year, and points out that it can

## Cerestar Holding BV

ECU 140 millions

### Medium Term Credit Facility

Bank of Paribas

Crédit Lyonnais

Istituto Bancario San Paolo di Torino

Bank of Scotland

Bank Mees & Hope NV

Rabobank Nederland

Banco di Roma (France) SA

Lloyds Bank plc

Amsterdam-Rotterdam

Banque Nationale de Paris

Caisse Régionale de Crédit

Bank NV

Agricole Mutuel

d'Île de France

Crédit Industriel et Commercial de Paris

Société Générale

The Royal Bank of Canada (France)

The Royal Bank of Canada (Belgium) S.A.

Agent Bank

**BANQUE PARIBAS**

NOTICE OF REDEMPTION  
TO THE HOLDERS OFEnte Nazionale Per l'Energia Electtrica  
(E.N.E.L.)

(the "Company")

U.S. \$100,000,000

Floating Rate Debentures due 1987 convertible at the  
holders' option into the 9 1/2% Fixed Rate Debentures due 1995

Guaranteed by the Republic of Italy

NOTICE IS HEREBY GIVEN, that, as permitted by Condition 5(c) of the Fiscal Agency Agreement dated June 22, 1980 of the Debentures, the following Debentures of the Company indicated below, in the aggregate principal amount of U.S. \$6,800,000 have been drawn for redemption on July 1, 1988 (the "Redemption Date") at the Redemption Price (the "Redemption Price") of 100% of the Principal amount thereof.

SERIAL NUMBERS OF THE DEBENTURES CALLED FOR REDEMPTION

|      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 2501 | 2633 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2507 | 2851 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2512 | 2633 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2512 | 2673 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2520 | 2683 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2523 | 2694 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2529 | 2697 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2530 | 2700 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2534 | 2722 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2535 | 2727 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2536 | 2728 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2537 | 2730 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2544 | 2722 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2545 | 2733 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2546 | 2734 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2547 | 2735 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2548 | 2736 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2549 | 2737 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2550 | 2738 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2551 | 2739 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2552 | 2740 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2553 | 2741 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2554 | 2742 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2555 | 2743 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2556 | 2744 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2557 | 2745 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2558 | 2746 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2559 | 2747 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2560 | 2748 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2561 | 2749 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2562 | 2750 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2563 | 2751 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2564 | 2752 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2565 | 2753 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2566 | 2754 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2567 | 2755 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2568 | 2756 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2569 | 2757 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2570 | 2758 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 587 | 616 | 622 | 674 | 704 | 750 | 753 | 800 | 807 | 827 | 831 | 825 |
| 2571 | 2759 | 350 | 370 | 411 | 428 | 472 | 492 | 585 | 5   |     |     |     |     |     |     |     |     |     |     |     |

The six companies concentrated on increasing imports to  
 take advantage of surging con-  
 sumer spending in Japan and cut  
 reliance on exports, which are  
 being hit by the high yen. At  
 Roh, for example, imports rose  
 14.5 per cent, while exports fell  
 15.5 per cent. For Mitsui,  
 imports rose 44 per cent and  
 exports dropped 15 per cent.

Trading between foreign coun-  
 tries also jumped sharply - by  
 41.5 per cent for Mitsui, which  
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The companies benefited from  
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 bread-and-butter business of  
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| JAPANESE TRADING HOUSES |        |                |            |       |      |       |
|-------------------------|--------|----------------|------------|-------|------|-------|
|                         | Sales  | Pre-tax profit | Net profit |       |      |       |
|                         | Yen    | %              | Yen        | %     | Yen  | %     |
| C. Roh                  | 14,921 | +4.7           | 42.4       | +21.1 | 10.8 | +18.5 |
| Mitsui                  | 14,131 | +11.9          | 75.8       | +20.2 | 12.8 | +33.6 |
| Sumitomo                | 13,688 | +5.8           | 49.1       | +6.5  | 25.3 | +11.2 |
| Marubeni                | 13,208 | +2.7           | 58.0       | +23.0 | 9.8  | +62.1 |
| Mitsubishi              | 12,261 | +3.6           | 62.8       | -12.2 | 26.1 | +21.5 |
| Nissho Iwai             | 10,138 | +3.5           | 30.6       | +2.3  | 5.1  | +26.2 |

Percent company results, year to March 1988

ment, or Zanet, to the trading companies. Officials said total profit would otherwise have risen strongly.

Bumper one-off sales of financial assets were the main reason behind the sharp pre-tax gains at Mitsui, which made Y36.6bn from bond sales. This was partly offset by a Y24.5bn increase in reserves for losses on its petrochemical complex in Iran, which has never been completed because of the Iran-Iraq war. The company said it had now provided for Y82.6bn lost on the project.

For the current year, Mitsui is forecasting a sharp fall in pre-tax profits to Y45bn because bond sales will not be repeated. But generally, the trading companies expect modest gains in profits and sales, reflecting continued price rises over the past year may peter out.

However, all three suffered declines in sales in consumer goods, including televisions, because of the high yen and of competition from other Asian countries in export markets.

Hitachi, which like the others, was reporting parent company results for the year to March, showed slightly weaker sales of Y2,918bn (\$23.5bn) against Y2,925bn. Pre-tax profits were Y138.7bn against Y69.1bn and net profits Y65.1bn, up from Y53.3bn, giving earnings a share of Y22.29 (Y18.92). Toshiba's pre-tax profits were Y65bn (Y41.2bn) and net profit Y37bn (Y23.7bn), on sales of Y2,882bn, up 7 per cent. Earnings were Y12.6 per share (Y8.67).

Toshiba said it had been a very difficult year, not least because of the row concerning illegal sales of equipment to the Soviet Union. The group's results would suffer from a further decline in the dollar - partly because exports from Japan would be hit and partly because profits earned in North America would be reduced on translation into yen.

Generally strong results continue to emerge from Japan. Ian Rodger and Stefan Wagstyl in Tokyo report

## Itoh tops trading house sales league

C. ITOH topped the list of Japan's giant trading companies for the second year running in terms of sales, thanks to an aggressive push into new markets, especially for imports.

Mitsui, the company which controls the luxury Mitsubishi department store group, followed close behind, according to results published yesterday for the year to March. But Mitsubishi, the traditional leader, languished in fifth place, due to its reliance on oil and gas, where prices were weak.

The six companies concentrated on increasing imports to take advantage of surging consumer spending in Japan and cut reliance on exports, which are being hit by the high yen. At Roh, for example, imports rose 14.5 per cent, while exports fell 15.5 per cent. For Mitsui,

imports rose 44 per cent and exports dropped 15 per cent.

Trading between foreign countries also jumped sharply - by 41.5 per cent for Mitsui, which concentrated on oil and gas and non-ferrous metals.

The companies benefited from stronger commodity prices, which increased margins in the bread-and-butter business of importing energy and raw mate-

ials into Japan. Sumitomo profited from increased sales of steel and non-ferrous metals. At Mitsubishi, operating profits jumped 47.7 per cent to Y45bn (\$38.6m), due in part to higher domestic sales of fuel and chemicals.

However, Mitsubishi's overall profit fell because of sharply lower sales of equities holdings - highlighting the importance of financial investment manage-

ment, or Zanet, to the trading companies. Officials said total profit would otherwise have risen strongly.

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## UK COMPANY NEWS

# Plessey down at £172m despite final quarter lift

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

Plessey, the UK electronics group, registered a jump in final quarter profits which has enabled the group to reverse much of the early year decline in its performance.

Pre-tax profits jumped by 29 per cent in the three months to April 1, reaching £85.5m against £51.7m, while turnover rose by 2.9 per cent from £404.8m to £416.7m.

As a result, full year pre-tax profits were down by 6.6 per cent at £172.1m against £184.2m, despite a fall in turnover from £1.43bn to £1.3bn. This represented a significant recovery from the group's position in the first nine months of the year, when it registered a pre-tax decline of 20.5 per cent to £105.3m on sales down 13.7 per cent to £384.2m.

Sir John Clark, Plessey's chairman and chief executive, described the results as "creditable", particularly taking account of the negative effects of currency adjustments. "We have good reasons for renewed confidence with a record order book," he said.

At an attributable level, profits rose by 13 per cent from £116.3m to £131.1m, giving earnings per share of 17.7p (15.7p). These

results were helped, however, by a reduced tax charge, down to £52m (£62.7m), and an extraordinary credit of £12.4m relating to the formation of the new GPT joint venture telecommunications group with GEC. Last year the group took an extraordinary charge of £2.5m for its defence costs in the takeover bid by GEC.

Mr Stephen Walls, finance director, said the credit figure was struck after deducting the costs of reorganisation expenditure associated with GPT from the £46m the group had received from GEC to equalise the assets in the joint venture. Plessey had also charged net losses on its efforts to develop its overseas activities in the US and Europe.

An increase of 25 per cent in the final dividend to 4.275p per share is being recommended, bringing the full year dividend to 6.55p, an overall rise of 15 per cent.

The City reacted to the results, which were in line with forecasts, by marking the share down 1.5p to 15.5p on the day.

Sir John Clark refused to be drawn into profits forecasts for the current period, but said the order book had risen by 27.5 per cent last year, with all the company's business segments contributing to the increase. He conceded that

## Imminent disposals should net Suter £40m

By Nicki Tait

MR DAVID ABELL, chairman of Suter, the acquisitive industrial conglomerate, told shareholders yesterday that the company expected to raise more than £40m from the sale of a number of businesses during the next few weeks. The sale consideration figure includes borrowings eliminated as a result of the disposals.

Speaking at the company's annual meeting, Mr Abell added that the board had just received a revaluation report on the company's 16 most substantial properties. This, he said, showed a £15m surplus over current book values.

As a result, he suggested, Suter hoped to reduce borrowings to less than £40m by end-June, compared with net assets of more than £90m.

The major disposal under negotiation is believed to be the publishing business, two "significant" acquisitions in the North American defence sector, the purchase of Ferranti's semiconductor division, and a number of smaller joint ventures.

The group was continuing with its efforts to develop its overseas

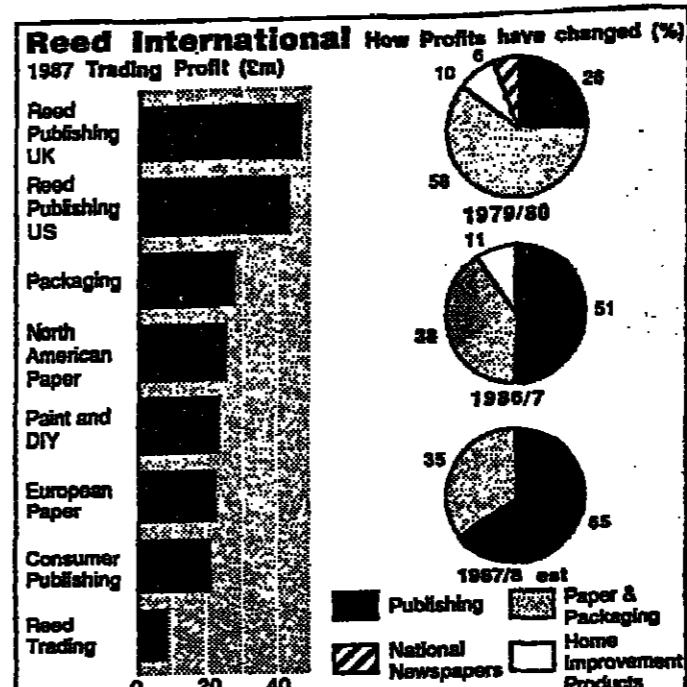
activities in the US and Europe. Two further deals were announced yesterday. In Europe, the company is investing £16m in Electronics, the Italian defence electronics group, raising its stake from 35 per cent to 49 per cent. In a further rationalising step in the UK, Plessey is also selling its Microsystems business, which has sales of about £20m, to members of its existing management team.

Despite the acquisitions, the company ended the year with cash of £220.5m.

See Lex

Maggie Urry looks at Reed's plans to concentrate on publishing

## The cuckoo ejects the parent



IT IS hard to escape the irony in Reed International's decision to sell its paper and packaging businesses. The company, nearly a century old, has its roots in paper-making and has suffered or enjoyed the swings of the paper cycle ever since.

Reed's move into publishing came when it took control of IPC in 1970. "Now the cuckoo is pushing the other fledglings out of the nest – and the parent too", says one long-time Reed follower.

Yet yesterday's announcement of a planned management buy-out for its European paper and packaging business and the sale of the Canadian paper mill, can be seen simply as a culmination of the concentration of the group over the last few years.

In 1982, Reed reported profits from 10 different trading divisions. That will have fallen to two broad categories – publishing and paper and packaging – in the year to March 1988, to be reported on June 8 when more details of the disposals will also be revealed.

Under first Sir Alex Jarratt, then Mr Leslie Carpenter and latterly Mr Peter Davis, chief executive since 1986, Reed has been selling off what it saw as peripheral businesses.

Most famously, the Mirror newspaper group was sold to Mr Robert Maxwell in 1984. But a host of other deals saw the departure among others of the Oxfam printing business, Spices Cowan paper merchanting, the Sanderston, Crown and Sunworthy paper companies, the building

products division, and the paint and do-it-yourself activities. There has also been the occasional closure, such as the Colthrop board mill at Thatcham, Berkshire.

At the same time a series of acquisitions built up the publishing interests. Recent purchases include Octopus, the consumer book publishers and Variety, the trade paper of the entertainment world.

Henceforth Reed will have one

attack a range of markets – consumers through magazines and local papers, the business market, and through Butterworth and the professions. Mr Davis sees opportunities to expand in most areas of publishing.

Should the two disposals raise £500m, as many analysts predict, and with less than £200m of debt in Reed's balance sheet, Mr Davis clearly has the funds to go on a buying spree. Octopus cost £540m last year, but during the financial year a total of 20 publishing companies were acquired.

He is determined not to overpay for acquisitions, and says he recently walked away from a deal where the price was wrong. But he agrees p/e ratios for publishing companies are higher than for the paper and packaging businesses he is selling.

Analysts were concerned yesterday that the sales would decline earnings per share in the short term. Mr Davis agrees that, depending on the timing and price of acquisitions, there could be a pause in earnings growth. "It would be difficult to maintain a steady increase in earnings per share while doing something as significant as this," he says. But he adds "we would not be doing this if we did not think it would enhance value for shareholders."

There is also the suggestion that Reed has opened itself to a predator, by forming a coherent group with a pile of cash. Mr Davis recognises the risk, though he points out, with a market capitalisation of around £2.3bn, Reed would be a large mouthful.

## Reed picks a good time for paper sale

WHATEVER THE merits of Reed's decision to sell its paper and packaging business, its timing could hardly have been better, writes Maggie Urry.

The paper industry in the UK, and around the world, has been revitalised in recent years. Only a few weeks ago Reed opened the first new paper machine at its Aylesford mill in Kent for thirty years – a sign of the resurgence in the industry.

Over the last few years Reed has also been spending heavily, investing in and streamlining its paper and packaging interests. After taking the strategic decision to sell last autumn, Reed restructured its European interests into one manufacturing group, headed by Mr Peter Wilkins.

In Canada too investment in the Quebec newsprint mill has been high. At the same time the improvement in newsprint prices, and a shortage of capacity as demand for the product grew, has meant a sharp rise in profits there.

There are many companies in the market anxious to extend by

acquisition. Competition to buy should have ensured the best price for Reed.

However, dark clouds are appearing on the horizon in the shape of a possible downturn in the cycle once more, as new capacity comes on stream and a weakening in rate of demand growth seems probable.

Thus the businesses Reed is selling are currently eminently saleable, but in a few years time might not have proved so attractive to buyers. They comprise:

• Reed Manufacturing Group which is planned to be sold to a management team. It made a trading profit of £56.4m before central costs, on a turnover of £706m, in the year to March 1987. At the interim stage, trading profits rose 10.2 per cent to £23.9m and analysts are looking for £25m for the full year.

The manufacturing group will follow two other notable management buy-outs in the sector if the plan goes ahead. Both Lawson Mardon, a Canadian-based packaging group, and UK Paper, a fine paper maker, have successfully returned to the stock market after being bought out from

their parent companies, respectively RAT Industries and Bowater Industries.

Despite the cyclical nature of the sector, and the heavy capital investment required – two factors which persuaded Reed to sell – Reed Manufacturing's predecessor has shown it possible to raise backing for a buy-out.

In this case the buy-out – likely to be the second largest in the UK after MFI – has been organised by CIN Venture Managers, and includes as equity backers British Coal pension funds, British Rail pension funds, Si, the venture capital group, Globe Investment Trust, Citicorp Venture Capital and Prudential Venture Managers. Chemical Bank is arranging the debt facilities. The group will keep the Reed name until it floats once more.

Reed's North American mill, although modernised, is old. Even so, the current shortage of capacity in the newsprint market is likely to make it a desirable property, given the expense and time taken to build new mills.

## Beazer extends bid again

BY PHILIP COGGAN

Beazer, the UK construction and housebuilding company, has extended yet again its £1.7bn (£914m) offer for Koppers' "poison pill" defence.

Meanwhile, Beazer has sold a 14.9 per cent stake in BM Group, the building materials and industrial company. BM has grown dramatically since Beazer acquired control for just £4.5m in 1984.

Beazer has gradually been reducing its stake over the last three years; the sale of the ordinary shares and of 24.9 per cent of the convertible preference shares will raise about £24m.

The bid is being delayed by the courts. A hearing in a Pittsburgh court to discuss the financing is scheduled for May 31; there is an anti-trust case in California; and

in Delaware, Beazer is trying to overturn Koppers' "poison pill" defence.

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The single final dividend is held at 40p.

ROYSCOT FINANCE Group, part of the Royal Bank of Scotland, raised pre-tax profits from £12m to £12.9m in the six months to March 31 1988.

J. SMART & CO (Contractors), building and public works contractor, reported pre-tax profits of £1.12m (£660,000) for the half year to end-January 1988. Turnover £6.65m (£5.02m). There was an extraordinary gain of £525,000, relating to the disposal of the ready-mixed concrete interest in Fife. Earnings per 10p share 7.22p (4.28p). Interim dividend 1.6p (1.45p).

TATE & LYLE rights issue has been taken up in respect of 183,129 units of partly-paid stock (60.3 per cent).

WARNER ESTATE Holdings (property investment) pre-tax profits £2.35m (£2.14m) for six months to March 31 1988 on turnover of £6.34m (£5.91m). Interim dividend 2p (1.7p) and earnings 3.2p adjusted (2.88p) per 5p share.

## Laing plans office park

BY ANDREW TAYLOR, CONSTRUCTION CORRESPONDENT

John Laing, construction engineer, yesterday announced details of proposals to build a 260,000 sq ft office park on part of its headquarters site at Page Street, Mill Hill, London.

The development, which will be let to outside tenants and sold to investment institutions, is expected to have a completed value of around £44m. Details of the scheme were announced to shareholders at Laing's annual meeting yesterday.

Laing also revealed the sale of just under a third of its 25 per cent stake in Europarc, a privately-owned Spanish motorway concession company, on the Madrid Stock Exchange.

Laing is also developing the former SBD site at Maple Cross, Hertfordshire, where it has planning permission for 100,000 sq ft of office space. Construction is due to begin in September.

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|                                              |                            |                            |
|----------------------------------------------|----------------------------|----------------------------|
| Profit Before Taxation £ MILLION (UNAUDITED) | EARNINGS PER SHARE PENCE   | DIVIDENDS PER SHARE PENCE  |
| 24% COMPOUND ANNUAL GROWTH                   | 20% COMPOUND ANNUAL GROWTH | 15% COMPOUND ANNUAL GROWTH |
| 1983 64.2                                    | 1983 17.0                  | 1983 7.91                  |
| 1984 93.8                                    | 1984 24.1                  | 1984 9.30                  |
| 1985 108.2                                   | 1985 27.4                  | 1985 10.27                 |
| 1986 112.8                                   | 1986 31.1                  | 1986 11.30                 |
| 1987 130.7                                   | 1987 36.0                  | 1987 13.00                 |
| 1988 185.1                                   | 1988 42.2                  | 1988 15.25                 |

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## UK COMPANY NEWS

## All-round growth boosts Redland 42% to £185m

BY VANESSA HOULDER

Redland, building materials group, yesterday announced a 42 per cent increase in pre-tax profits to £185.1m for the year to March 26. The result was scored on turnover up 38 per cent to £1.8bn.

Roofing operations reported a 27 per cent increase in profits to £75.5m. With the exception of Australia, demand and profit growth were strong in all major markets.

Profits from aggregates were up 48 per cent to £66.1m, following an excellent second half performance from the UK business, aided by the mild winter and buoyant market conditions. In the US, Genstar Stone Products, in its first full year in the group, performed well above expectations.

The bricks division reported a

profits increase of 37 per cent to £25.4m. Other businesses contributed £29.2m, an increase of 44 per

cent.

Net cash generation from operations was £22.6m, after £21.6m spent on acquisitions.

Debt, net of cash balances, of £109.7m was mostly denominated in US dollars and D-Marks.

Gearing at the year end was 21 per cent and the interest charge for the year of £11.1m was covered over 17 times.

The directors recommend a final dividend of 10.85p, making a total of 15.85p, an increase of 22 per cent.

## • comment

Although these results were much in line with expectations, a bullish line from the manage-

ment caused the share price to leap by 16p to 460p. The company believes the past year's under-performance relative to the sector has been wholly undeserved - citing the solid earnings growth, the high yield of 5.4, the strong balance sheet and dividend growth and dominant position in many of its markets. Furthermore, with just 45 per cent of profit in the UK, it believes that it is well protected against a downturn in the buoyant UK construction market. That argument, however, cuts little ice with the pundits who believe in the strength of the UK market. And, scepticism about Redland's diversification into the plasterboard market remains unabated.

Analysts in London said the company's strategy is designed to maximise profits, it also aims to demonstrate that Rowntree can achieve its potential without help from Nestle or Jacobs Suchard.

The argument is buttressed with a forecast that Rowntree will make pre-tax profits of no less than £135m in the current year, 20 per cent more than the

## US group may raise stake in Cadbury

BY LISA WOOD

General Cinema, the diversified US cinema chain and soft drinks bottler which holds an 18.4 per cent stake in Cadbury Schweppes, announced yesterday that it was prepared to pay up to \$1.1bn (£538m) for more shares.

At Cadbury's current share price of 377p - up 5p in heavy trading - this would enable General Cinema to buy more than 20 per cent more of the UK confectionery and soft drinks group. The US group would however have to mount a full bid if it went above a 29.5 per cent stake in Cadbury.

Analysts in London said they believed General Cinema was trying to flush out a bidder for its stake rather than having any intention of mounting a full bid.

General Cinema disclosed its increased credit limit this week in an amendment to the US Securities and Exchange Commission when it confirmed an increased holding in Cadbury.

Some of the large institutional shareholders in Cadbury have yet to decide which offer to accept.

Robinson's share price fell by 12p to 387p yesterday following its purchase of 1.3m Cadbury shares. Cadbury's share price rose by 2p to 184p, while the Cadbury shares rallied by 1p to 184p.

## Rowntree stresses value of brands

BY DAVID WALLER

Rowntree's 1987 annual report was a sumptuous affair, plump with glossy photos displaying the company's famous portfolio of brands to their best advantage. It also contained a bold statement of corporate philosophy: "Rowntree exists in market branded products to consumers throughout the world at a profit for its shareholders."

Key points in the document are that:

• Brands generate secure long-term earnings, and will continue to do so if backed by promotional expenditure. Rowntree cites the example of Smarties, Polo, Kit Kat and Toffee Crisp, all of which have increased their share of the UK confectionery market over the past five years despite the introduction of 10 new competing brands in that time. Kit Kat is still growing strongly, 51 years after its launch.

• Rowntree's strategy for confectionery is paying off with a forecast that Rowntree will make pre-tax profits of no less than £135m in the current year, 20 per cent more than the

level, the margin of 4.9 per cent still falls a long way short of the 13.7 per cent to be achieved in the UK this year (up from 11.5 per cent), but the aim is "to repeat throughout continental Europe the success Rowntree has achieved in the UK", and to become Europe's number one confectionery company.

Sales are predicted to rise by 5 per cent to £1.25bn, earnings per share by 15 per cent to 7p and the dividend by 18 per cent to 18.5p per share. Overall trading margins are forecast to improve by 13 per cent, from 9.4 to 10.6 per cent.

On the specific question of price, Rowntree says that Nestle's 890p a share offer, valuing the company at £1.1bn, does not represent the inherent value of its unique portfolio of brands. "Let alone their worth to Nestle".

Mr Kenneth Dixon, Rowntree chairman, said that the same argument applied to Suchard's offer at 950p.

resources to maximise the potential of its brands without Nestle, and is already capturing benefits of scale in Europe by manufacturing high volume brands in dedicated plants. Nestle, the document contends, has lost market share in certain key brands in recent years, and needs Rowntree more than Rowntree needs it.

Sales are predicted to rise by 5 per cent to £1.25bn, earnings per share by 15 per cent to 7p and the dividend by 18 per cent to 18.5p per share. Overall trading margins are forecast to improve by 13 per cent, from 9.4 to 10.6 per cent.

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## Reorganisation for J Jarvis

J Jarvis & Sons, building and property company, is being reorganised. A new holding company, J Jarvis Holdings, will be formed, of which the building and property divisions will be wholly-owned subsidiaries.

Shareholders are being asked to accept one share in the new company for each old share. Mr A.M.Gammie and Mr P.C.R.Rogers are joining the holding company board.

## Coloroll has 43% of Crowther

BY ALICE RAWSTHORN

Coloroll, the home furnishings concern, yesterday announced that it controls 43 per cent of John Crowther, the textile company for which it is fighting a bid battle with the Thomas Robinson engineering group.

Robinson spent almost £2.5m yesterday in buying 1.3m Crowther shares, thereby increasing its holding in the textile group to more than 4 per cent.

By the time the stock market closed yesterday, Coloroll, which

is advised by SG Warburg, had received acceptances for 32.4m Crowther shares, or 27 per cent of its equity. It already owns 14.9 per cent of Crowther's stock - the maximum permissible for an all-share bid - and has received incomplete acceptances for 92,500 shares, or nearly 1 per cent.

The £217m Coloroll offer reaches its third closing date tomorrow. Since the second closing date, last Friday, the Crowther shares rallied by 1p to 184p.

## Finsbury keeps Rea stake

BY CLARE PEARSON

THE INDEPENDENCE of Rea Brothers, recently in the balance, seemed assured yesterday when it emerged that holders of 35.9 per cent of the voting capital planned to hold on to their shares.

Finsbury Asset Management, which earlier this year announced it was reviewing its options, has told Rea's board it will not be selling its shares.

"This means we shall be continuing as an independent bank," said Sir John Hill, chairman.

Mr William Salomon, a director of Finsbury and the son of Rea's late founder Sir Walter Salomon, is joining the bank's board.

## Marshalls Halifax advances 36%

A 21 per cent rise in turnover and higher margins pushed pre-tax profits at Marshalls Halifax up 36 per cent from £8.58m to £12.12m for the year to end-March 1988. The figure was struck after deducting £300,000 for the employee profit sharing scheme. Turnover for the Yorkshire-based concrete products company was £105.16m, against £86.58m for the previous year.

Mr David Marshall, chairman, said the company had spent

£10.7m on plant and machinery, but total borrowings had only increased modestly. He said that efficient production and a concerted marketing effort had led to improved profit margins in the face of continuing strong competition.

After increased tax of 24.56m (23.4m), earnings came out at 20.77p (15.82p). The directors have proposed a final dividend of 5.25p (4.5p), making a total of 7.25p (6.25p).

## DIVIDENDS ANNOUNCED

|                   | Current payment | Date  | Corres-ponding | Total | Total |
|-------------------|-----------------|-------|----------------|-------|-------|
|                   | payment         |       | div            | for   | last  |
|                   |                 |       |                | year  | year  |
| Airflow           | £m              | 4     | -              | 2.75  | 5     |
| Asiaco Fisheries  | Int             | 4     | -              | 2.75  | 5     |
| Carries Capel     | Int             | 1.767 | Aug 11         | 1.75  | 2.75  |
| Caroline          | Int             | 3.6   | -              | 2.75  | 3.75  |
| Crabtree          | Int             | 0.5   | July 1         | -     | 0.5   |
| Dobson Park Inds  | Int             | 1.9   | Aug 15         | 1.9   | 5.21  |
| Globe Inv. Trust  | Int             | 3     | July 7         | 2.73  | 4.11  |
| Hanover Drives    | Int             | 3     | July 29        | 2.65  | 4.35  |
| Hardwood Foods    | Int             | 1.487 | Oct 3          | 1.2   | 2.2   |
| Irish Distillers  | Int             | 2.24  | July 26        | 2     | 7.55  |
| Lea Group         | Int             | 2.77  | July 15        | 2.25  | 3.25  |
| Marshalls Halifax | Int             | 2.05  | Oct 3          | 1.5   | 6.25  |
| Marston Chemists  | Int             | 0.4   | July 14        | 0.4   | 0.4   |
| Markland Textile  | Int             | 3.9   | July 14        | 3.4   | 5.7   |
| Plessey           | Int             | 4.28  | July 14        | 3.41  | 6.68  |
| RHP               | Int             | 2.41  | July 14        | 2.2   | 5.8   |
| Redland           | Int             | 10.85 | Oct 1          | 8.65  | 15.85 |
| Scottish Inv.     | Int             | 1     | July 20        | 0.87  | 2.45* |
| Smart (J) & Co    | Int             | 1.6   | July 11        | 1.15  | 5.25  |
| Warren Estate     | Int             | 2     | -              | 1.7   | 5.4   |
| Whitbread         | Int             | 1     | -              | 1.01  | 1     |
| Wolv. & Bradley   | Int             | 2.15  | -              | 1.82  | 5.85  |
| Young and Co      | Int             | 4.7   | -              | 4.5   | 8.5   |

Dividends shown per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. \*\*Capital increased by rights and/or acquisition issues. \*\*\*Unquoted stock. \*\*\*\*Third market. 5d Irish pence. \*For 53 weeks.

## Notice of Redemption

## United Mexican States

## 18 1/4% Retractable Bonds Due 1997

NOTICE IS HEREBY GIVEN that in accordance with Condition 5(c) of the Terms and Conditions of the Bonds, the Issuer will redeem all of the Bonds at their principal amount on the next interest payment date, 21st July, 1988, when interest on the Bonds will cease to accrue. Repayment of principal will be made upon presentation and surrender of the Bonds, with all unmatured coupons attached, at the offices of any of the Paying Agents listed below.

Bankers Trust Company  
B-1000 Brussels  
B-1000 Brussels  
Bankers Trust GmbH  
P.O. Box 2065  
Bockenheimer Landstrasse 39  
6000 Frankfurt am Main  
Banque Indosuez Luxembourg  
39 Allee Scheffer  
Luxembourg L-2520  
Bankers Trust A.G.  
Drei Kongstrasse 6  
CH-8022 Zurich

Acrued interest due 21st July, 1988 will be paid in the normal manner on or after that date against presentation of coupon No. 6.

Bankers Trust  
Company, London  
27th May, 1988

Agent Bank

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In 1985, we made our then biggest single unlisted investment in Caradon, already a major contender plugging gaps in the building services industry.

Today, that investment has appreciated almost 6 times. Unlisted investment is one of the areas in which Globe specialises with a portfolio worth over £100 million invested in such diverse activities as management buyouts, property developments and start-ups.

With assets of some £900 million, Globe has an extensive portfolio in the listed and unlisted sectors and we have discovered that nothing succeeds like success.

GLOBE. The world's largest investment trust.

PROFIT FOR YEAR TO 31 MARCH, 1988 -

£24.6M

TOTAL DIVIDEND FOR YEAR TO 31 MARCH, 1988 - UP 10%

4.52P PER SHARE

To: Anne Rogers, Globe Group Services Limited, FREEPOST, Electra House, Temple Place, London WC2R 3BR. Telephone 01-836 7766.

Please send me further information on Globe Investment Trust PLC.

Name

Address

Post Code

You should note that the value of your investment can go down as well as up and past performance is no guarantee of future performance.



# We're successful because we care about health

Our 1987 Annual Report is now available. It shows that we are one of the major medical insurance companies in the UK, with another successful year in which:

- \* Income rose to £182 million
- \* Claims paid amounted to £145 million
- \* Reserves reached a new high of £132 million

This achievement demonstrates that our organisation, with well over 40 years experience in medical insurance, continues to attract individuals and companies to our exceptional range of plans, all of which are founded on the basis of caring.

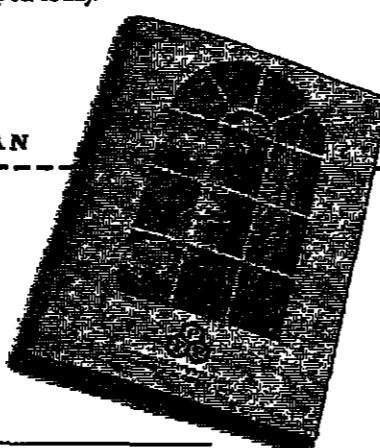


PRIVATE PATIENTS PLAN

This has led us to develop quality schemes tailored to suit every need and budget, to have simple administration systems (including the settling of medical bills direct with hospital or doctor) and to offer cover in full for complex operations at any UK hospital.

PPP has recently developed a mobile medical screening facility for corporate clients, and introduced a new occupational health service.

If you, or your company, would like further information about PPP, please complete and post the coupon today.



To: The Enquiry Office, PPP, Tavistock House South, Tavistock Square, London WC1H 9JU. Tel: 01-380-0967

Please send me a copy of the 1987 Report and Accounts

Please send me details of your Plans

For individuals  For Companies  Medical screening

I am aged under 65  I am aged over 65

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Private Patients Plan Limited A provident association for medical care

## The Inchcape Spiral

PROFIT BEFORE TAXATION

35%  
UP 35%

EARNINGS PER SHARE

47%  
UP 47%

DIVIDEND

29%  
UP 29%

1987  
Financial Highlights

|                                               | 1987  | 1986  |
|-----------------------------------------------|-------|-------|
| Profit on ordinary activities before taxation | £m    | £m    |
| 116.2                                         | 86.1  |       |
| Earnings for ordinary shareholders            | 63.1  | 42.7  |
| Earnings per ordinary share                   | 73.7p | 50.2p |
| Dividends per ordinary share (net)            | 27.0p | 21.0p |

With a strong base of both local and international management, together with a clearly defined strategy, Inchcape is now well equipped to develop and prosper in the years ahead.

George Turnbull

Chairman and Chief Executive

For a copy of our 1987 Report and Accounts, please write to Diana Le Lievre, Inchcape PLC, 40 St Mary Axe, London EC3A 8EU.

The Group's significant strengths are spearheaded by our UK and Far East operations, with notable support from Europe and South East Asia.

Inchcape's market-leading companies include Mann Egerton, Toyota (GB), Bain Clarkson, Gray Mackenzie, the Assam and Borneo Companies plus other worldwide concerns covering our principal activities of services, resources and marketing and distribution.

Inchcape

THE INTERNATIONAL SERVICES AND MARKETING GROUP

## UK COMPANY NEWS

### UK'S LARGEST INVESTMENT TRUST REPORTS LOWER ASSET VALUE

## Globe hampered by dull dollar

Globe Investment Trust, Britain's largest investment trust, yesterday reported a 7.6 per cent rise to £24.6m in attributable profits for the year to end-March. But last October's stock market crash meant that for the first time in six years its net asset value

of 3p, Globe will have FT-A All-Share index. Net assets per share fell by 11.1 per cent to 17.65p while the UK equity market fell by 10.3 per cent over the same period. However, Mr Hardy stressed that in terms of total return Globe continued to perform well, and insisted a £1,000 investment which over 5 years would have returned £2,796 compared with £2,291 for the average investment trust and £2,161 for the average unit trust.

Globe's unquoted investments - equivalent to around 10 per cent of the total - continued to perform better than the quoted investments where substantial holdings in British & Commonwealth, Hanson and Maxwell Communications held back the performance. Globe's unquoted investments achieved a return of 33.7 per cent on average capital value faster than the rise in the employed.

**Comment**  
Globe was reasonably well placed ahead of last October's crash, having £100m in cash, and has been slow to reinvest this money given that it believes that there is a bear market in place in London and New York, at least. Like many of its peers it has suffered from having too little of its money in Japan, but is sufficiently confident that the dollar is close to bottoming that it has been shifting money into the US currency, if not the stock market.

The group narrowly missed

its other long-term objective - growing its net asset value faster than the rise in the employed.

### Reconstruction of free trade hits Young

Young and Co, South London brewer, reported pre-tax profits of £1.35m for the year to March 31, 1988, compared with £2.55m for the previous year, writes Lisa Woods.

Turnover amounted to £24.8m (£24.9m). Gains on sales of property totalled £1.25m, compared with a £1.39m loss last year. Costs involved in the reconstruction of the group's free trade arm, bringing in additional trade, Britain's regional brewers have traditionally based their reputations on ales so that the national increase in the consumption of lager has weakened many of their results. However, W&D has increased sales of both its ales and its lagers in a marketplace where the likes of Bass are tough competition. The company hopes to increase its free trade and hold its premium pricing of brands sold to supermarkets. Analysts are looking for full-year pre-tax profits of about £2.6m putting the shares, up 3p yesterday to 40p, on a prospective p/e of 15.

A final dividend of 4.7p is proposed making a total of 9.3p (6.5p). Earnings per share were 17.24p against 17.1p last time.

The directors said profits had been maintained through an increase in retail profits but depressed by a fall in beer volume. Spending on repairs and improvements to property were more than last year but viewed as an investment in the future.

### W&D moves up 16% to £11m

BY LISA WOODS

Wolverhampton & Dudley Breweries, the regional brewer which trades under the Bank's and Hanson's brands, yesterday reported pre-tax profits of £11.2m for the half-year to March 27, an increase of 16.4 per cent on the corresponding period last year.

The result, which included a £15.000 contribution from property disposals - less than half of that last year - was in line with City expectations.

Earnings per share were up by 16.7 per cent to 11.20 with the interim dividend, up 18.1 per cent to 2.15p, reflecting the board's confidence in its business.

Mr David Thompson, managing director, said that volumes of both ales and lagers - W&D distributes the Harp brands - were up and that price increases last September helped increase margins from 16.2 to 17.1 per cent.

Mr Thompson said that although pub refurbishment had

led to higher margins it had not necessarily meant that more beer was consumed. More food was eaten at lunch-time with a higher proportion of customers being women.

Wines and spirits, he said, advanced strongly with a "significant" increase in profit contribution.

Gaming machines, said Mr Thompson, had done very well, reflecting the increase in consumer spending in the Midlands.

Mr Thompson said the economic recovery in the trading region had led to more land development, making it easier to acquire new sites for pubs. In the year W&D had either acquired or built 12 new pubs.

This year W&D acquired 61 pubs from Heron Corporation. Mr Thompson said these pubs gave W&D access to new trading areas which include Northamptonshire and Warwickshire. These pubs will not provide a significant contribution in the second half.

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### Pub sales help Marston to £12.9m

BY NICKI TAIT

A BID MAY be on the way for Jersey General Investment Trust, a £45m St Helier-based fund. The company announced yesterday that it had received an approach which may or may not lead to an offer being made.

Neither the company nor its adviser, Lazard Brothers, would elaborate on the statement, beyond saying that a further announcement would be made in due course and advising shareholders to take no action at present.

Shares in the little-traded trust remained steady at 430p. They have dropped back from a peak of 580p at the beginning of October.

Jersey General was set up in 1981 as an investment trust vehicle

for Jersey residents, and has its own investment manager. Yesterday it said there were still about 18,000 individual shareholders, predominantly Jersey residents, accounting for about 80 per cent of the shares. There are no disclosed stakes in the ordinary shares.

This increase was assisted by a recent figure from the company showed net assets per ordinary share of 489p as at end-April, although the current Datastream estimate is slightly lower at 487.5p suggesting a current discount of about 13.4 per cent. At end-April, UK investments accounted for about 63 per cent of the equity portfolio and the US, 17 per cent.

## LEP at £11m and plans gearing cut

BY ANDREW HILL

LEP Group, freight forwarding, property and security group, increased profits by 25 per cent to £11.1m before tax in the year to December 31, from £8.8m in 1986.

Turnover rose from £281m to £293m and earnings per share were up 23 per cent to 7.4p (6.5p).

The company is negotiating a complex deal to raise a £40m cash surplus on LEP House in London, its recently completed riverside property near St Paul's Cathedral. This should reduce net gearing from 80 per cent at the year-end to 20 per cent. The deal will involve setting up an associate company which will use the office block as security for the issue of a seven-year bond.

LEP also intends to acquire the balance of shares in National Guardian Corporation (NGC), a US security services company in which it already holds 40.6 per cent. The merger proposal will be put to LEP shareholders at the annual meeting in July.

In 1987 the company lost more than £2m on its Austrian freight forwarding business and included transaction costs of £5.1m as an extraordinary loss.

Freight forwarding accounts for the bulk of group turnover. Mr John Reed, chairman, said the company intended to use computers to improve margins in the business. The US freight forwarding operation was boosted by the acquisition of 56 per cent of Profit Systems (PSI).

LEP said Swift Transport Services, which distributes industrial components in the UK, mainly to the automotive industry, also performed well.

Profits at LEP Industrial Holdings, the diversified distribution subsidiary, were cut by some £500,000, representing the cost of integrating two previously independent businesses.

An increased final dividend of 2.7p is recommended, making 3.2p (3.25p) for the year.

### Comment

LEP has developed a wide divisional spread, from property to security services, via industrial component distribution. The core freight forwarding business will

always have low margins and high volumes, says the company, but world-wide expansion provides stability, and computerisation should improve the value of the service offered. LEP also hopes to move its successful Swift distribution concern into Europe. Meanwhile, the property division is looking increasingly valuable: rental of LEP House at 945 per sq ft would provide solid asset backing of about 82p a share. Assuming the merger with NGC is approved - which is probably a formality - LEP could make as much as £25m before tax in 1988, at the current level of investment in the US company, pre-tax profits of some £1.8m are forecast. That would put the shares - unchanged at 145p yesterday - on a prospective p/e of about 13, which looks good value compared with previous years.

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### Comment

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roughly in line with the market. However Marston's Pedigree continued to gain market share. Low "C", the company's low carbohydrate pale ale, performed well. Marston said it would concentrate more marketing effort behind these two brands.

Marston said sales to the free trade were down, partly because of a net disinvestment of £1.1m in trade loans. Instead of discounted loans it might start discounting sales because it wanted to maintain or even gain market share.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for or purchase any shares.

CLF Holdings PLC  
(Registered in England No. 1474380)

Rights Issue of 22,601,365 Convertible Cumulative Redeemable Preference shares of 50p each at £1 per share (having attached thereto the right to a fixed annual dividend of 6.25p (net) per share) ("Convertible Preference Shares")

This advertisement appears in connection with the rights issue of 22,601,365 Convertible Preference Shares by CLF Holdings PLC. The Convertible Preference Shares have been admitted to the Official List by the Council of The Stock Exchange.

Copies of the listing particulars relating to CLF Holdings PLC and the Convertible Preference Shares are available in the statistical services maintained by Exel Statistical Services. Copies of the listing particulars may also be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of The Stock Exchange up to and including 16th June, 1988 and up to and including 16th June, 1988 from:

CLF Holdings PLC  
The Quadrant  
4 Clifton Street  
London EC2A 4BT  
CL-Alexander Leving & Crickshank  
Piercy House  
7 Copthall Avenue  
London EC2R 3EE

N.M. Rothschild & Sons Limited  
New Court  
St. Swithin's Lane  
London EC4P 4DU  
de Zoete & Bevan Limited  
Ebbgate House  
2 Swan Lane  
London EC4R 3TS

27th May 1988

This notice is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for or purchase any shares. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Company's Ordinary shares, issued and to be admitted to listing. It is expected that dealings will commence on Thursday, 2nd June, 1988.

## SOUTHNEWS plc

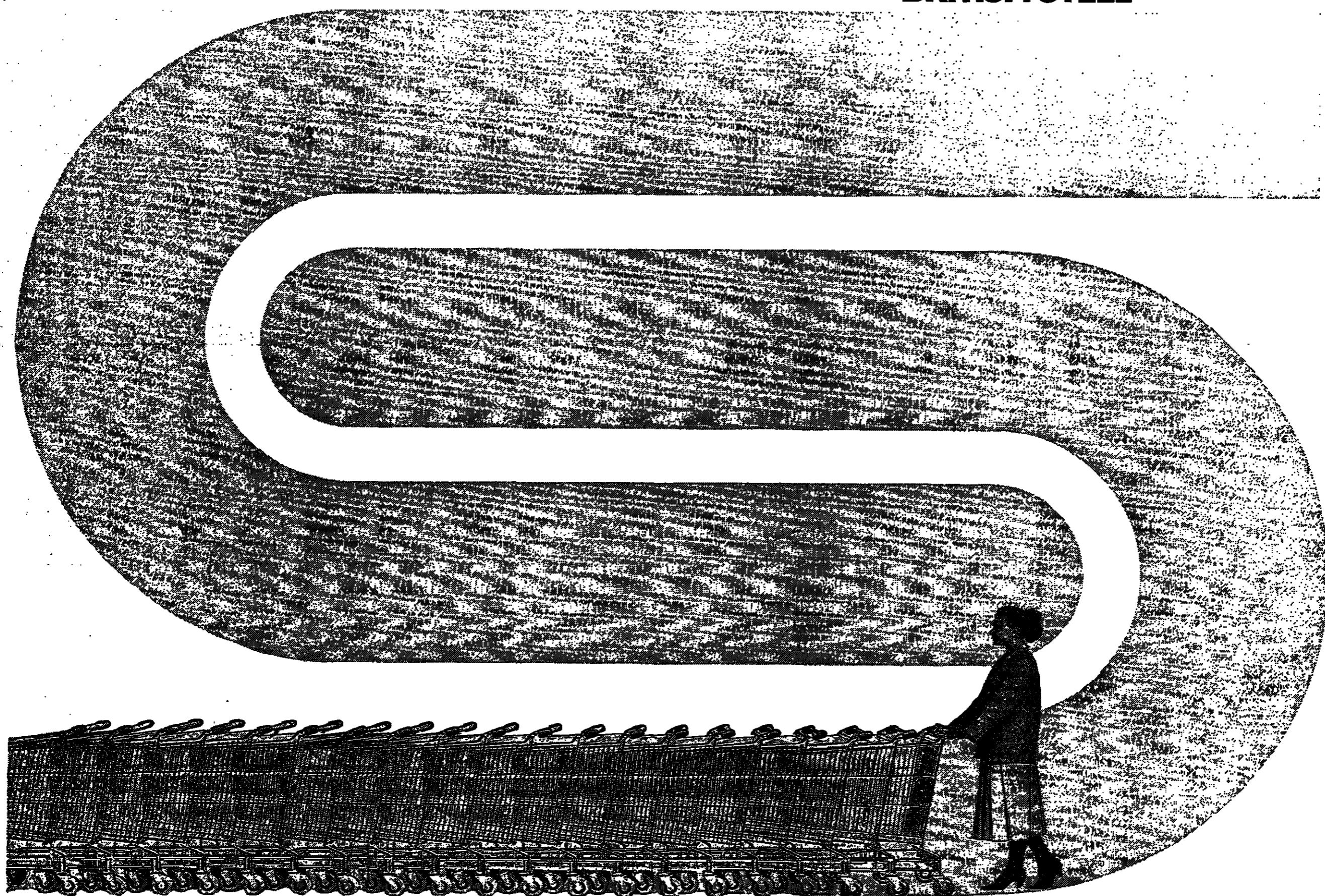
(incorporated in England and Wales under the Companies Act 1985. Registered No. 1639399)

Southnews plc is a publisher of paid-for and free local newspapers and currently publishes 16 weekly titles in South East England.

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Hill Samuel & Co. Limited

of 3,125

## SUPER MARKETING BY BRITISH STEEL



As you push your hard-wearing British steel trolley past shelves full of lightweight British steel cans, you may reflect that steel is just about everywhere.

And very much taken for granted.

Now there's little future in being taken for granted. So instead, we go out and sell.

In an industry as competitive as ours, this requires more than a caseful of samples.

It even requires more than large quantities of

high-quality steel, backed by full customer service.

It requires the development of the markets themselves, at home and abroad.

So we've put a lot of effort and resources into our marketing activities to back up our salesforce.

But their main weapons, of course, are the products themselves. Such as coated steels for domestic appliances, high-strength steels for the oil and gas industries, lighter steels for making cars, lovelier steels for cladding buildings.

Manufacturing such a wide range of tough and precise steels has helped to make our business strong.

So has reducing costs and increasing productivity.

We exceeded last year's £178 million profit in the first half of this year.

To any remaining doubters, British Steel's performance demonstrates one thing for sure:

We haven't been left on the shelf.

This advertisement is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited. It does not constitute an invitation to the public to subscribe for or purchase any securities of Royal Insurance Holdings plc.



**Royal Insurance**

**Royal Insurance Holdings plc**

(Incorporated in England and Wales under the Companies Act 1963, Registered Number 2221960)

Issue of 476,614,655 shares of 25p each pursuant to a Scheme of Arrangement dated 28th March, 1988 under Section 425 of the Companies Act 1985 between Royal Insurance Public Limited Company and the holders of Royal Insurance Shares (as defined in such Scheme).

The Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited has admitted the whole of the issued share capital of Royal Insurance Holdings plc to the Official List.

Listing Particulars are available in the Exetel Statistical Services and copies of the Listing Particulars may be obtained during usual business hours on any week day (except Saturdays and public holidays) up to and including 10th June, 1988 from:

Royal Insurance Holdings plc,  
1 Cornhill,  
London EC3V 3QR

and  
Hoare Govett Corporate Finance Limited,  
4 Broadgate,  
London EC2M 7LE

Copies of the Listing Particulars will also be available until 1st June, 1988, for collection only, from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD.

27th May, 1988

## JOHNSTON GROUP PLC

Road maintenance specialists, mechanical and hydraulic engineers, civil engineers, builders and property developers, concrete and g.r.p. pipe manufacturers and roadstone suppliers

The following are extracts from the Chairman's Statement and review of operations included in the 1987 Report and Accounts and should be read in the context of it.

- \* Record results achieved in a year of consolidation.
- \* Increased dividend covered more than four times by earnings.
- \* Well placed for future expansion with a record capital expenditure programme.

| Financial highlights               | 1987   | 1986   | 1985   |
|------------------------------------|--------|--------|--------|
|                                    | £'000  | £'000  | £'000  |
| Turnover                           | 79,478 | 74,806 | 62,092 |
| Profit before tax                  | 7,288  | 6,940  | 5,546  |
| Dividend per ordinary share        | 10.0p  | 9.0p   | 7.5p   |
| Net asset value per ordinary share | 321.7p | 304.7p | 273.0p |

Copies of the Annual Report and Accounts may be obtained from the Secretary, Johnston House, Hatchlands Road, Redhill, Surrey RH1 1BG



## Heading Upstream

As one of the most prominent British companies in the international water industry, Biwater is also one of the most successful.

The symbolic fish, which epitomises life in water, is pointing upstream, pointing to further growth and future successes.

Behind the fish lies a year in which its presence has been highly visible, particularly in the Far East, Middle East, Africa and South America.

More recently the company has purchased Ames Crosta Babcock, another well known British sewage and water treatment plant contractor. Added to that is the success of Biwater Supply's bid for East Worcestershire Waterworks Company.

And it is no accident that Biwater has achieved a pre-tax profit in 1987 of £8 million on a turnover of £136 million, which represents an increase in profits of 59%. Biwater - continuing to move upstream!

**Biwater**

Biwater House, Station Approach, Dorking, Surrey RH4 1TZ England  
Telephone (0306) 740740 Telex 889529 BWATER G Facsimile (0306) 885233

Offices in Australia, Caribbean, France, Hong Kong, Indonesia, Iraq, Malaysia, Nigeria, Pakistan, Panama, Republic of Cameroon, Thailand, United Arab Emirates

## UK COMPANY NEWS

### Hazlewood rises 81% boosted by acquisitions

BY PHILIP COGGAN

Hazlewood Foods said yesterday that it had no intention of bidding "in the present circumstances" for Northern Foods, fellow food manufacturer, in which it has built a 32 per cent stake.

The statement, which accompanied an 81 per cent jump in preliminary pre-tax profits to £33.2m (£18.6m), caused Hazlewood's share price to jump 3p to 23p, while Northern's fell 8p to 28p.

Turnover was 91 per cent higher at £361.4m (£199.2m). The final dividend is 1.475p (1.2p).

Speculation that Hazlewood might bid for Northern was encouraged by the recent appointment to the board of Mr John Randall, who lost control of his food company, Avana, last year after Northern sold a key stake to Rank Hovis McDougall. But Mr Dennis Jones, Hazlewood's finance director, said that the company had been looking at Northern for several months before Mr Randall came on board.

In its statement, Hazlewood said that "price expectations in the food sector of the stock market became inflated by the events surrounding the Nestle bid for Rowntree". Hazlewood would not make an acquisition on terms which would impair its future earnings per share growth.

The company's only significant problem area was pickles, where competitive pressures caused margins to be squeezed and led to a firm shortfall in profits. However, Mr Jones said the pickles performance was outweighed by strong growth in other areas.

#### ● comment

Hazlewood's corporate formula, buying small companies and giving them marketing and distribution clout, has been so successful that investors are likely to be relieved that it has put at least a

temporary halt to its bid ambitions for Northern. A contested bid would probably just distract Hazlewood from exploiting the growth potential already within the group. There are plenty of opportunities for the company in Europe, and in the fresh and chilled foods sectors. And the group is sufficiently diversified that it can surmount the problems of individual products, as happened with pickles last year. Assuming 24.5p pre-tax this year, the shares at 23p are on a prospective p/e of around 14.5, which seems a fair rating in the light of the company's record.



John Randall: recent board appointment

### A J Archer downturn

Reduced pre-tax profits of £144,000 were reported by A J Archer Holdings, Lloyds insurance underwriting agent, for the 12 months ended March 31 1988. The previous figure was £284,000, but directors said the lower profits were in line with the forecast made at the time of flotation in February.

The decline arises from increased operating expenses and interest charges associated with the reorganisation from partnership to a public company, and with the flotation.

Earnings for the period fell from 8.8p to 4.6p. For the full year the directors intend to recommend a single 4p dividend.

The group is setting up two new syndicates - an aviation loss syndicate, expected to start business on July 1, and a marine excess of loss syndicate planned to start on January 1 1989.

### Electronic purchases spark Dobson Park to £9.1m at halfway

BY CLAY HARRIS

A BRACE of industrial electronics acquisitions helped Dobson Park Industries, mining equipment and engineering group, to increase interim pre-tax profits by 26 per cent to £3.1m (£2.11p).

Estimated tax charge is down to 34 per cent from 37 per cent in the comparable half, and 46 per cent for 1986-87 as a whole. Earnings per share rose by 10.6 per cent to 3.76p (£2.11p). The interim dividend is unchanged at 1.5p.

#### ● comment

Dobson Park did well to achieve a small rise on the mining side despite the weakness of the world market. As in other divisions, however, it remains to be seen how much of this has been pulled forward from the second half. Certainly, there are unlikely to be any more material property sales this year. Toys, on the other hand, suffered from comparison with a bumper result in the comparable half, although there has been a worrying weakness in demand for the Britain's range of farm toys. Assuming full-year pre-tax profits of £17m, the shares stand on a prospective p/e of just under 8. Taking the precedent of English China Clays' treatment of its Bryant stake and CH Industries' intention for its holding in Manganese Bronze, Dobson Park could justifiably raise this by up to 2m through equity accounting for MS. However, since Dobson Park cast doubt on MS's ability to sustain these profits, its caution is appropriate. Eventually the group will have to pursue MS or a similar target. In the meantime, the primary attraction is a prospective yield of 7.2 per cent.

### Airflow Streamlines up 55% to £2.57m

Airflow Streamlines is confident about prospects for the present financial year after reporting pre-tax profits up 55 per cent in the 12 months to February 23 1988.

The taxable result rose from £1.65m to £2.57m on turnover ahead 20 per cent to £24.4m (£41.51m). A final dividend of 4p is proposed, for a total of 5p (3p) on earnings per share of 15.4p (£11.59p).

Airflow, which makes assemblies and pressings for the automobile industry, is also a Ford main dealer. It is confident of benefits from increased UK vehicle manufacturing and continued high demand for new Ford cars.

### Scottish Invest shows improvement

Net asset value of Scottish Investment Trust stood at 152.5p on April 30 1988 compared with 154p six months earlier. The directors said that with the exception of the UK and West Germany, where its performance was in line with the main equity indices the trust outperformed in all the major markets.

The interim dividend is lifted from an adjusted 0.67p to 1p, payable from earnings ahead from 0.57p to 1.14p.

Gross revenue, which benefited from significant increases in dividends both in the UK and US, rose to £7.3m (£6.32m). Pre-tax revenue amounted to £4.21m (£3.73m).

### Egoli Consolidated Mines Limited

Company registration number 69/15717/06  
(Incorporated in the Republic of South Africa)

#### Declaration of dividend

Notice is hereby given that a final dividend, being dividend No 15 of 7.5 cents per ordinary share, has been declared for the year ended 31 March 1988 for all ordinary shareholders registered in the books of the company at the close of business on Friday, 10 June 1988.

The register of members and transfer registers will be closed from 11 June 1988 to 19 June 1988, both days inclusive.

Dividend cheques will be posted on or about 29 June 1988. Non-resident shareholders' tax will be deducted at the rate of 15% from the dividends payable to members whose addresses in the register of members are outside the Republic of South Africa.

By order of the board

Investments & Technical Management Limited

Secretary  
per L W Helen

25 May 1988

Registered office

31st Floor  
Trust Bank Centre  
58 Elgin Street  
(corner Fox Street)  
Johannesburg, 2001  
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### INTERNATIONAL CAPITAL MARKETS

The Financial Times proposes to publish a Survey on the above on

27TH JUNE 1988

For a full editorial synopsis and advertisement details, please contact:

DAVID REED

on 01-248-8000 ext 3461  
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FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## UK COMPANY NEWS

**Carless disappoints City with 80% jump to £6.8m**

BY VANESSA HOULDER

Carless Capel & Leonard, independent oil company, yesterday announced profits of £4.8m for the year to March 31 1988, an increase of 80 per cent on the £2.5m before tax and exceptional item scored in the previous year. Turnover increased from £104.9m to £125.7m.

However, the results were at the lower end of City expectations and the shares dropped 3p to 126p.

Mr Ian Clubb, chief executive, said there had been significant progress and improved profitability during the year. The results were all the more pleasing given the effects of the adverse factors that have affected the oil industry in general, including the continued instability in crude oil prices, a depreciating dollar, eroded margins and a mild winter.

The company views the future with optimism, said Mr Clubb. The upstream activities have considerably increased the reserve base which should be reflected in

future results. The downstream earnings are expected to show steady progress following the nationalisation of recent acquisitions and with organic growth.

The company plans to change its name to Carless to strengthen corporate identity.

The share of profits from its associate company Century Power and Light was £2.42m. Its 41.2 per cent stake was sold in April for £51.9m, realising a cash surplus of £12.8m on the original investment in 11 months. The company now has a net cash balance of £10m, it said.

At the year-end, the UK proven and probable net oil and gas reserves rose 47 per cent to 32.3m barrels of oil equivalent.

The recommended final dividend is maintained at 1.75p per share, making an unchanged total of 2.75p.

## ● comment

As a hybrid between a pure exploration and production com-

**Prowling offer 20 times subscribed**

By Philip Coggan

THE offer-for-sale in Prowling, the building group, was about 20 times subscribed, making it the most successful flotation so far this year. Lazard Frères received applications for 241m shares, worth about 240m at the offer price of 16s.

ASW Holdings, the steel company, was also marginally oversubscribed, with applications

**US withdrawal helps Lilley achieve £2.2m**

BY CLARE PEARSON

PJC Lilley, Scottish construction group, achieved £2.2m before tax in the year to the end of January when it closed most of the US operations which had plunged it to £26m into the red in the previous twelve months. Turnover was down from £38.6m to £26.5m.

Despite the recovery of claims allowed net borrowings to fall from £47.7m to £22.1m. Net current assets turned round from £12.2m negative to £3.2m positive. Earnings per share rose to 3.3p, from a negative 51.5p.

There is no dividend payment, but a capital restructuring is proposed which involves halving the nominal value of the shares which will transfer about 10m to the profit and loss account.

The cost of disengagement from the US, which will be completed this year, was taken as a £11.5m (£3.5m) extraordinary charge. A £1.1m (£3.7m) exceptional item was mainly the写ing off of costs on a US subsidiary's contract in Cairo.

Mr Lewis Robertson, chairman, said: "It is noteworthy and encouraging" that businesses identified as continuing elements of the group - UK and non-US international construction - had shown a combined improvement of £5.3m on the previous year.

Operating profits in UK construction rose to £5.97m (£3.89m). Eden Construction had an "excellent" year, although the performance of Lilley Construction, which suffered most from publicity about the group's problems,

was only "satisfactory". International construction turned in a £1.77m (£1.45m) profit. Lilley Construction International made good progress in Hong Kong, where it is a member of the consortium for the Eastern Harbour Crossing tunnel project.

## ● comment

With these results the unhappy chapter of PJC Lilley's involvement in the US is almost brought to a close, notes company doctor Lewis Robertson in the lengthy and detailed account of his treatment which accompanies these figures. "Now is the time to look forward to the positive factors," he notes, lingering over the high calibre UK operations and the benefits that should accrue from introducing the company for the first time, to a group structure. The next year or so will be mainly about using the flow of money recovered from claims to provide a breathing space for the UK companies. But, though this may be fascinating business for Mr Robertson, it is not likely to generate a great deal of interest in the shares. Profits forecasts for the current year are no more than guessimates, since they depend so crucially on what may be picked up in the US, Nigeria, Cairo and various other places. However, a conservative view would be 26p pre-tax, which puts the shares on a p/e of about 6.5.

ASW employees will also have their applications allotted in full. The basis of allocation for other applications is as follows: those who applied for between 200 and 1,000 shares will go into a weighted ballot for 500 shares; 3,000-9,000 shares - a weighted ballot for 500 shares; 10,000-19,000 - 6 per cent, up to a maximum of 5,500 shares; 110,000-300,000 - 5 per cent, up to a maximum of 13,000 shares; more than 360,000 - 4 per cent, subject to a maximum of 60,000.

ASW employees will also have their applications allotted in full. The basis of allocation for other applications is as follows: up to 1,000 shares - allotted in full; 1,500 shares - 1,200 allotted; 2,000 shares - 1,400 allotted; 2,500 shares and over - 66.1 per cent of those applied for.

**Irish Distillers up 37% to £7.8m****Property division lifts Hanover Druse**

Hanover Druse, estates agency and property-related financial services group, yesterday revealed a 24 per cent expansion to £1.81m in pre-tax profits for the year to February 29.

The property division made a useful contribution, the directors said, with profits of £420,000 (£52,000) arising from joint ventures with clients of the estate agency.

Turnover rose 43 per cent from £12.86m to £18.09m. Earnings per 10p share were 14.3p (15.7p) and the proposed final dividend is lifted to 3p for a total of 4.35p (3.85p).

An extraordinary charge of £61,000 related to professional fees incurred on abortive acquisitions.

The results were in line with the company's budgets and the board expected a satisfactory outcome for the year.

All these Notes having been sold, this announcement appears as a matter of record only

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any shares. Application has been made to the Council of the Stock Exchange for the grant of permission to deal in the Unlisted Securities Market in the unmentioned securities of the Company. The Company's Ordinary Shares are currently quoted on the Third Market. It is emphasised that no application has been made for these securities to be admitted to the Official List of the Stock Exchange. Dealings are expected to commence on 2nd June, 1988.

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The Company is a holding company for a group that comprises three autonomous trading divisions - Foods, Automotive and Leisure; the Company also has interests in textiles through its holding of 58 per cent of the issued share capital of Propeller PLC, whose shares are quoted on the Third Market.

Particulars of the Company may have been circulated in the Excel Unlisted Securities Market Service and copies of such particulars may be obtained from the Company Announcements Office of The International Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD until 1st June, 1988 and, during normal business hours on any weekday (Saturdays excepted) up to and including 10th June, 1988, from: BROWN, SHIPLEY & CO. LIMITED, HESLTINE, MOSS & CO., Founders Court, Lothbury, London EC2R 7HE. (A member firm of Brown Shipley Stockbroking Limited), 10 Foster Lane, London EC2V 6HH. 27th May, 1988

**NOTICE TO BANK CUSTOMERS**

The High Street banks listed below and their credit card organisations are to apply new arrangements designed to help prevent additional credit being given to people who are unable to repay their existing borrowings.

The banks will supply to certain credit reference agencies information about debts, normally up to £5,000, which are in default, where no security has been given and on which no satisfactory response has been received from the customer within 28 days of formal demand for repayment.

The new arrangements, which will come into operation during the next three months, will apply to that very small minority of borrowers who are in default and will not affect the overwhelming majority of banks' customers.

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27th May 1988

**USM quote for Southnews**

BY FIONA THOMPSON

Southnews, publisher of paid-for and free local newspapers in the south-east of England, is joining the Unlisted Securities Market via a placing valuing the company at £24.25m.

HII Samuel is placing 3.13m shares, representing 20.6 per cent of the enlarged equity, at 160p. Existing shareholders are selling 496,000 shares. Institutional shareholders are placing 1.04m shares and the balance 1.88m new shares - will raise £2.4m for the company.

Southnews publishes 16 weekly titles - seven paid-for and nine

free, with a combined average circulation of 710,000 copies a week. They are concentrated in three main areas - west London, south Buckinghamshire and parts of the south coast. The oldest newspaper, the *Uxbridge Gazette* series, was founded in 1840. All the titles are contract printed and the group employs a total of 415 people.

Southnews was formed in 1986 via a management buy-in of a division of Westminster Press. The buy-in was led by Mr David Fleet and Mr Gareth Clark, present managing director and main

investment income in the latest period was sharply lower at £575,000 (£1.81m). The interim dividend is being held at 1p on earnings of 8.35p (11.55p).

At the request of the parent company, Eastern Produce (Holdings), Associated Fisheries' year-end is to be changed to a calendar year basis from 1988. The current year will cover the 15 months to December 31 1988.

The company expects operating results to continue to improve during the rest of the year.

Operating profit, however, rose 28 per cent from £1.81m to £2.22m. The contribution from food processing and trading rose 28 per cent from £1.6m to £2.22m. The contribution from the rest of the food processing and trading rose 28 per cent from £1.6m to £2.22m. The contribution from the rest of the food processing and trading rose 28 per cent from £1.6m to £2.22m.

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## THE PROPERTY MARKET

"IT HAS been the most important month in Hull's history," says the city council official. He is stretching the point - Hull has a long history. But the remark indicates excitement that property development is climbing to an unexpectedly high level.

Certainly the council has had a good few weeks. Four important developments brought to a total of £250m the amount of committed private sector investment in and around the city. This was just the sort of boost its urban regeneration programme needed after piecemeal progress since the early 1970s, without the aid of devices like urban development corporations.

While it is true that the Labour-controlled city council has a strategy paper on regeneration, especially for the River Humber frontage, it had previously been following it on a catch-as-catch-can basis.

Now it can cash in on the economic growth which has seen unemployment in the city drop by three percentage points in the past year to 13.1 per cent. It can exploit the property developers' push to provide facilities where people can spend their increasing disposable incomes. It can tap the rising trend towards home ownership.

The four projects reflect these underlying movements:

• Bellway Urban Renewals has formed a 50-40 joint venture company with the city council to redevelop 150 acres of waterfront, called the Victoria Dock project, to provide 1,300 homes. The city council's share of the equity comes from its contribution of the land, which it is buying from Associated British Ports. The

Government is supporting the scheme with an urban regeneration grant of £17m, the largest it has so far made.

• Associated British Ports, through its Grosvenor Square Properties subsidiary, has started work on Fisherman's Wharf in the old St Andrew's Dock. It is draining 18 acres on which it will put 260,000 sq ft of retail warehouses and a leisure complex, plus an industrial park.

• Wykeland has received planning permission for Kingston Park, a mixed complex of 110,000 sq ft of retail space, restaurant, 10-screen cinema, ice arena and bowling alley. The site is on 20 acres adjacent to the city centre.

\* On the former Princes Dock, Land Securities, Balfour Beatty

and Teesland Development have started work on the 280m Princes Quay complex to provide 200,000 sq ft of shopping and 50,000 sq ft of leisure facilities.

This last project is linked to an Alders department store in the city centre and there will be direct access to Kingston Park. Princes Quay provides a link to the city's Marina, which the council developed on its own initiative with the help of Government grants. The Marina has provided the setting for a new Trusthouse Forte hotel.

Despite the city council's purchase of the small city centre docks, which are now the base of the Marina and Princes Quay, the major player on the waterfront is Associated British Ports.

Its land has a river frontage of seven miles and covers 2,000 acres. The main working docks

are on the east of the town and handled more cargo last year than at any time since 1974, although with a third of the staff. Fish handling and processing takes place on the west side, between the town centre and Fisherman's Wharf. Hull has similarities to what is happening in Southampton and what the Merseyside Development Corporation would like to happen in Liverpool.

While in places like Liverpool and Southampton marinas have been seen as a focal point for other forms of economic activity - mainly shopping - this has not been the case in Hull. What it has done there, apart from stimulating the hotel development, is

to set off housing projects. It has improved the environment, rather than providing an economic growth point.

Taking Kingston Park, Princes Quay and the Marina together, the effect is to expand the town centre southwards so that it meets the river. To that extent the regeneration in Hull has similarities to what is happening in Southampton and what the Merseyside Development Corporation would like to happen in Liverpool.

The city council realises that the waterfront cannot be rehabilitated without ABP, and ABP realises that it cannot pursue its growing vocation as a property developer without the goodwill of the council for planning consents and so on. The relationship is uneasy, a marriage of convenience rather than love.

With Fisherman's Wharf under way and Victoria Dock sold to the city council, the last big area

already under construction, there seems little point in creating self-generated competition. The same might be said for industrial facilities on a speculative basis, especially as the city council and English Estates have projects, and there are private sector developments of larger units.

It could be held for docks expansion; it is an ideal site for, say, bulk oils. Given the flow eastwards of Britain's trade, coupled with the revival of the port as a whole, there are obvious attractions in this, especially as the maintenance costs of the dock are minimal. It could be used, alternatively, for another property development.

That poses a different set of problems. Housing would need to be at the top end of the range to provide the returns ABP would require. With a new retail park

will satiate the city, or whether the local retail trade has some way to run. Certainly the prospect of Princes Quay is luring up the market.

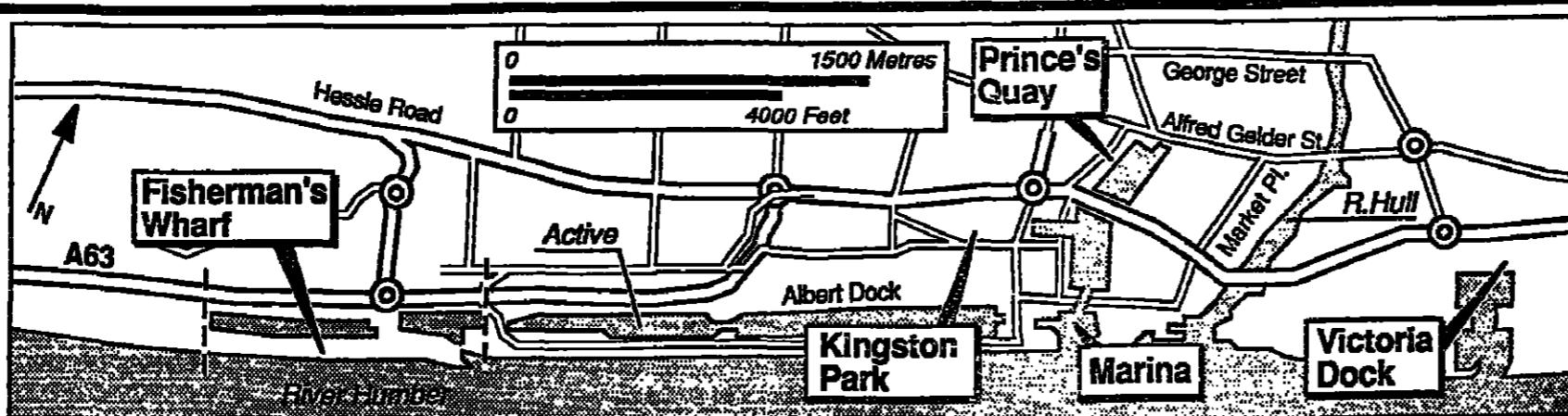
Andrew Clark of Dickinson Davy & Martham, chartered surveyors, says the top Zone A rents - and there have been few recent open market lettings - have been at £25 a sq ft. But rent reviews have been settled at a lower level.

On Princes Quay, though, over a third of the space has been let, largely to clothing outlets for the Burton and Starmen group and for Next, at £25 a sq ft Zone A. Presumably this new high level of rents will be reflected in pressures for rent increases in the main established shopping areas.

Hull is the natural shopping centre for Humberside - greater Hull's catchment area consists of 350,000 people. The new developments put it in a stronger position vis-à-vis York, its main competitor, which is 30 miles away. Shopping studies have suggested that with the opening of the Humber Bridge and the improvement of communications - the A63 link to the M62 motorway - the potential catchment area for the new Hull shopping developments is \$50,000.

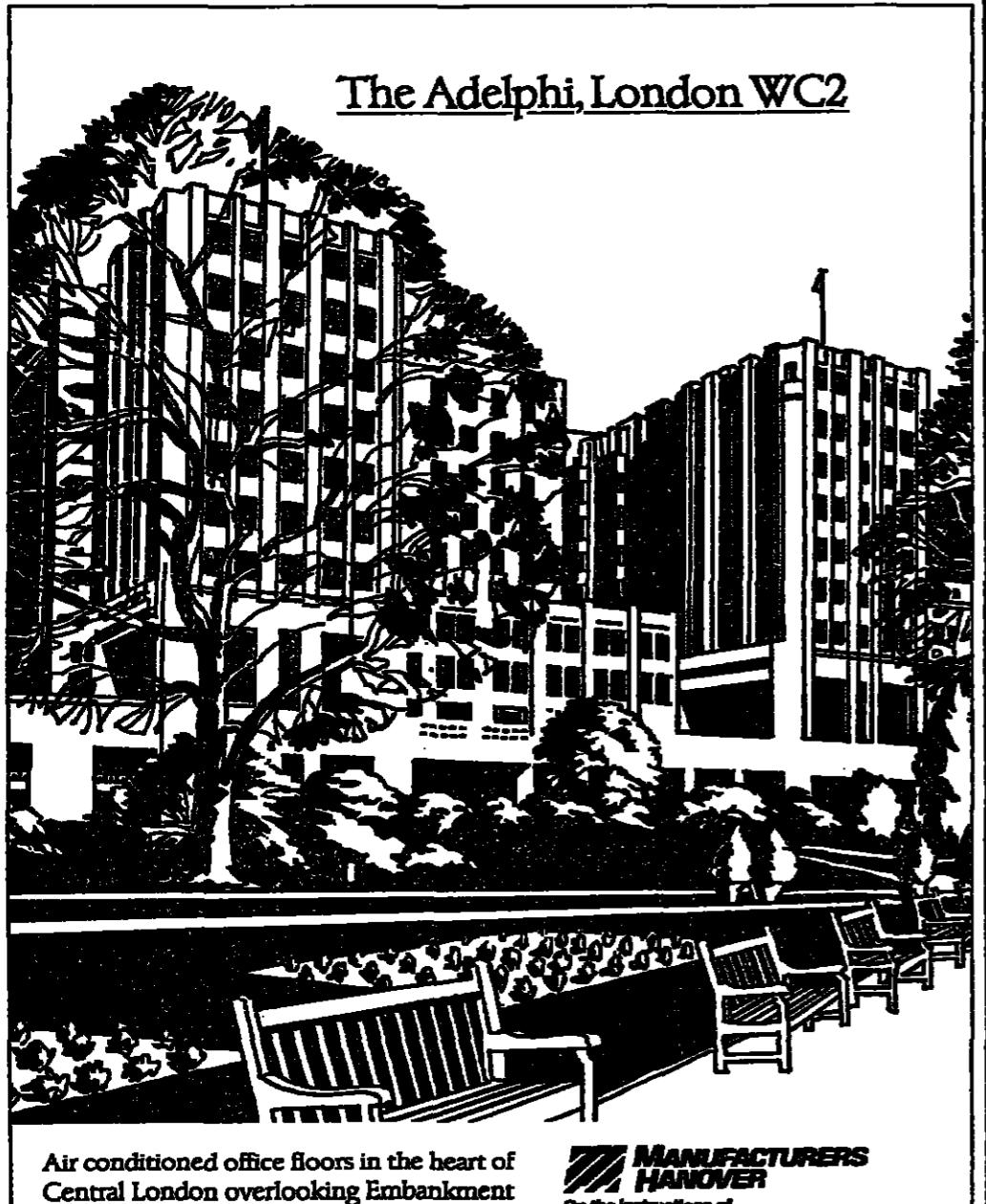
That sort of figure gives an immediate justification to the higher rents for city shops, but as the experience of the Metro-Centre at Gateshead has shown, shopping habits can be slow to adapt to the provision of new facilities.

One side effect of the developments, however, is that they are expected to make Hull a more vibrant city. That, in turn, could improve perceptions of it as a place in which to run a business.



## Hull's breakthrough on the waterfront

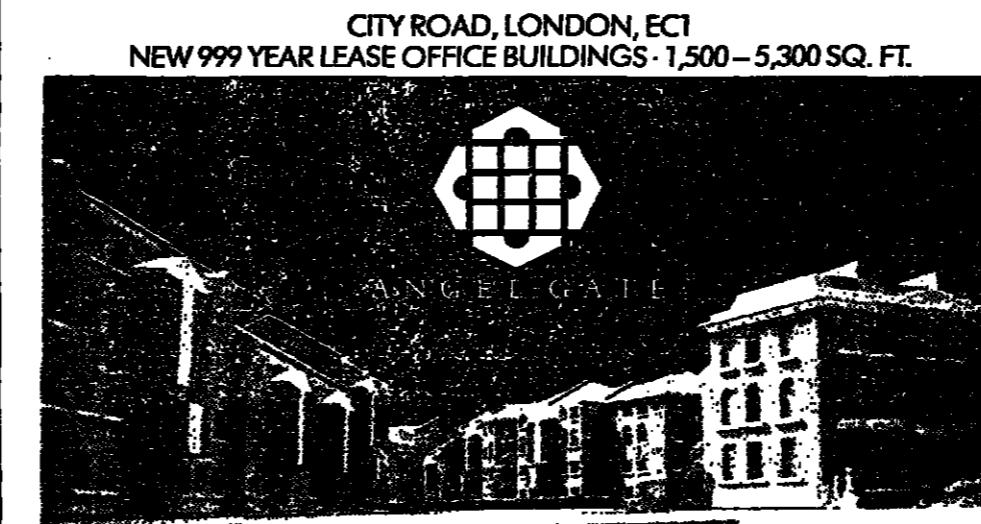
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JOHN DAVIDSON

## TECHNOLOGY

# The practical nature of Olivetti's VIP visionary

David Fishlock examines Hermann Hauser's view of research

AT OLIVETTI, the Italian office equipment company, VIP stands for very important project. To Hermann Hauser, physicist and founder of Acorn Computers, now 80 per cent owned by Olivetti, this means the sort of work that translates a vision into a product.

One of Hauser's VIPs is a personal office computing system which integrates all the electronics on and around a secretary's desk: telephone, fax, telex, photocopier, dictating machine and so on. When he told Olivetti executives of his vision, he brandished a "black box", made of polystyrene foam, and told them what he expected his scientists to make it do within the ensuing five years. It got their attention, he says.

His list of things the box must do - as told to the annual conference of the European Industrial Research Management Association in Madrid last week - included that it should:

- function as an electronic notepad for writing or speech, even reading handwriting;
- remember phone numbers and names, and be able to set up an international phone conference;
- print and file documents.

Working out how it will do all this while remaining little bigger than a chocolate box is the job of a network of laboratories set up by Hauser over the past 18 months. There are eight so far, mostly in Europe.

The centres are in Italy (five),

Nuremberg in West Germany, Palo Alto in California and Cambridge in the UK. At full strength each will have about 25 professionals. This year they will between them spend about \$30m (£16m).

Two more are planned to complete the network - in Boston, Massachusetts, and in Japan. This will give Hauser a corporate research staff of about 250. He also controls what he calls an "external laboratory", an agency of three people who negotiate research contracts with academics.

Each laboratory, as well as doing its own research, is a listening post strategically placed where Hauser believes information technology is making rapid progress. "Nothing happens in Silicon Valley that I don't know about in 24 hours."

Hauser's criteria for the laboratories include that they should be close to both centres of academic excellence and to new high technology businesses. "It's like consulting an encyclopaedia," he says of one small company specialising in image processing.

Start-up companies are his vision, he says, citing recent research that showed small companies to be 24 times more innovative than big ones. He relishes working with entrepreneurs, whereas others may find them idiosyncratic and time consuming.

A characteristic of start-ups is



Hermann Hauser: Time is too short for conventional R&amp;D approach

their financial instability and Olivetti can help ease this. Hauser is quick to reassure the companies involved that he is after their expertise, not their product secrets. Once they accept this, he says.

Hauser controls his research network from Olivetti's headquarters in Ivrea, northern Italy, where he has one of his labs. He has a research board which provides him with top-level links with the product divisions.

Technology transfer is expected to take place between scientists and engineers at all levels, helped by exchanges of staff both within the network and between it and Olivetti's product division laboratories, which employ 6,000 on short-term development.

Hauser believes that the way to make each laboratory really productive is to attach supreme importance to recruiting the

right leader. In Cambridge that person is Andrew Hopper, from the computing sciences department, where Hauser once worked.

Hopper is an expert in computer networking - highly relevant to the goal of integrating the thinking of the far-flung labs.

Professor Maurice Wilkes, the 73-year-old doyen of computer science in Cambridge, has also been recruited. The Olivetti laboratory is within 200 metres of the university labs that Wilkes used to run, and the scientists mingle freely.

Hauser forecasts that the next decade will prove the most exciting years yet in the history of computing science, with an improvement of at least 1,000-fold in computer performance. It is his ambition to develop a system with so much computing power that "it will be proud of us."

## WORTH WATCHING

Edited by Geoffrey Charlish

### No oxygen but plenty of natural gas

TUNNEK Refineries, the largest UK starch maker, is dealing with the waste water from its Greenwich site with an anaerobic treatment plant that will reduce the amount of organic material in the water by a factor of 10. The £1.5m plant, one of the largest in Europe, has been built by Biomechanics of Coventry.

Anaerobic treatment uses bacteria to degrade organic waste biologically without oxygen, converting most of it into methane (the main constituent of natural gas) and carbon dioxide. In the more conventional aerobic processes, common in sewage works, the bacteria need oxygen to be able to eat the pollutants. Four times as much energy is needed to induce sufficient oxygen into the water.

The Biomechanics plant consumes only 100 kilowatts of electricity and produces natural gas worth £100,000 a year. It processes 3,500 cubic metres of waste per day. The normally unmanned plant is controlled by a computer which gives warning of any problems.

Callers to a company exchange, who cannot get the person they want, record the message into an electronic "mail box". Later, when the box "owner" calls the system, it will tell him if there are any messages. He dials his box to hear them.

Access to the boxes can be from any extension or from the external phone network. The rationale for such systems, claims Tudor, is that many business calls fail to reach the intended recipient first time and, in any case, they often only consist of a one-way message.

### Soft mastery of court proceedings

SOUND Techniques, a UK company of Mildenhall, Suffolk, is offering a computer and software package to manage court proceedings.

Approved by the UK Home Office, the programmes run on computers made by Alpha Microsystems of Slough.

The software is available in four modules, covering proceedings, fines and fees, matrimonial maintenance and fixed penalties. Users can start with the processor and one module, adding others later.

Options and enhancements include a legal aid facility, magistrates' rota, court management statistics, word processing and a spelling check.

Computers for single and multiple users can be supplied to cater for any size of court.

### BT ventures into designer holidays

BRITISH TELECOM has taken a 51 per cent interest in Holiday Designers, a UK company which has just launched a holiday booking system that enables travel agent customers to make transport and accommodation arrangements tailored to meet their individual requirements.

Using Prestel (videotex) colour screens, travel agents can give customers "one stop" facilities to select flights, hotels, car hire and other services of their choice.

The system is claimed to be totally unbiased since Holiday Designers "is not answerable to any principal, nor does any supplier of travel services have a financial interest in the company."

About £2m

has been invested in the system, which has been developed by Holiday Designers in conjunction with BT Applied Telecommunications of Slough.

The system is based on an IBM 3090 mainframe computer with switched connections to suppliers such as airlines and hotels.

These suppliers constantly update the database (information store) for use by the 16,000 videotex screens at over 6,500 UK travel agents.

CONTACTS: Biomechanics: UK, 020 82115; Tudor Computing: 0172 89621; Sound Techniques: UK, 020 82183; British Telecom, 020 84441.

**MINOLTA** Predictive autofocus control

The lens-drive motor adjusts focus while the mirror swings up

## Company Notices



## NOTICE OF REDEMPTION

WHITEBREAD AND COMPANY, PLC

10½% Sterling Foreign Currency Bonds 1990

NOTICE is hereby given that in accordance with Condition 5 (C) of the Terms and Conditions of the Bonds the Company will redeem all of the Bonds at 100 per cent. of their principal amount on 19th July 1988 (the "Redemption Date") when interest on the Bonds will cease to accrue. Repayment of principal will be made at the offices of any one of the Paying Agents specified below (or on the reverse of the Coupons). Bonds should be presented for redemption together with all unmatured Coupons, failing which the face value of any missing unmatured Coupon will be deducted in pounds sterling from the sum due for payment.

Bondholders who elect in respect of some or all of their Bonds to receive payment of principal in US Dollars must give irrevocable notice thereof not less than ten business days prior to the Redemption Date by lodging such Bonds together with all unmatured Coupons to be surrendered therewith and a duly completed form (supplies of which are available from the offices of the Paying Agents specified below and on the reverse of the Coupons) at the specified office of the Paying Agent from which payment is desired.

PRINCIPAL PAYING AGENT  
Manufacturers Hanover Trust Company  
40 Wall Street  
New York, New York 10015

## PAYING AGENTS

Algemeene Nederland N.V.  
Vijzelstraat 32  
Amsterdam

Barclays Bank PLC  
54 Lombard Street  
London EC3P 3AH

Société Générale de Banque S.A.  
Montaigne du Parc 3  
B-1000 Brussels

Dated: 27th May 1988

MALAYSIA £30,000,000 12½% LOAN STOCK 1988

## REDEMPTION

Notice is hereby given to Bondholders of outstanding 12½% Loan Stock due 1988 of Malaysia that pursuant to the provisions of the "Debtors Act", "Particulars of Debts and Liabilities Agreement" dated 17th June 1983 and the terms and conditions of the Deed Poll, Malaysia confirms that the date of payment of the principal of the Loan Stock will be 20th July 1988 (the "Redemption Date"). The principal of the Loan Stock will come on Friday, 3 July 1988, the books close date.

Payment will be made against presentation and surrender of the Bonds due in sterling and in US Dollars at the offices of Orion Royal Bank PLC, 20 Old Broad Street, London EC2, accompanied by application form available from Trust Company (B) Ltd at 10th Floor, 100 Newgate Street, London EC1, or (B) of the Office of Kredietbank S.A. Luxembourg, Luxembourg.

Payment of interest in respect of the final coupon, etc., will be claimed separately in the usual manner as above.

Malaysia  
By: National Westminster Bank PLC  
Prudential Paying and Exchange Agent  
Date: 27 May 1988

Pirelli U.K. International Finance B.V.  
£ 40,000,000 Guaranteed 7 1/2% Convertible Bonds due 2000

In accordance with condition 11 (A) (b) (ii) of the first schedule of the Trust Deed for the above mentioned convertible Bonds, notice is hereby given to the Bondholders that the Extraordinary General Meeting of the Shareholders of Pirelli S.p.A. will be held in Milan on June 17, 18 and 20, 1988.

The Bondholders are therefore reminded that the subscription rights in Pirelli S.p.A. ordinary shares will be suspended from May 31 (date of publication on Gazzetta Ufficiale) up to and including June 21, 1988.

Pirelli S.p.A. Milan

## AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

Sterling Floating Rate Notes due 1987

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 18th May, 1988 to 18th August, 1988 has been fixed at 7.025 per cent.

On 25th August, 1988 interest of sterling £825,250,000, £1,000 million of the Notes, and interest of sterling £923,250,000 nominal amount of the Notes, will be paid against Coupon No. 13.

SHIPS BANK CORPORATION International Finance Ltd Reference Agent

## PUBLIC NOTICES

## INSURANCE COMPANIES ACT 1982

Notice of Approval of Transfer of Business by the Secretary of State under section 11(1) of the Insurance Companies Act 1982 that the Secretary of State, having considered an application by "EAST ASIAN INSURANCE LTD" for a licence to carry on the business of insurance business in the United Kingdom, has granted the application.

Notice of Approval of Transfer of Business by the Secretary of State under section 11(1) of the Insurance Companies Act 1982 that the Secretary of State, having considered an application by "EAST ASIAN INSURANCE LTD" for a licence to carry on the business of insurance business in the United Kingdom, has granted the application.

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Australian \$ hits 80 US cents

THERE IS no doubt the market's fascination with the Australian dollar at present. It made several attacks on the target level of 80 US cents (A\$1.25 per US dollar) yesterday.

Although it failed to establish itself above 80 cents, this was largely the result of profit taking after the recent rise. Sentiment suggests that the underlying trend remains strong.

The strength of the Australian dollar is part of the present demand for high yielding currencies.

Tokyo was said to be obsessed with the Australian dollar, and at one time the currency moved slightly above 80 US cents in Far East trading.

This followed a favourable reception for the Australian mini-budget and the comment by Mr Paul Keating, the Australian Treasurer, that a strong currency would help to reduce inflation.

It closed at 79.95 US cents in Tokyo, and then weakened further in early London trading, before making another attack on 80 cents before lunch, and closing at 79.75 cents (A\$1.2540 per US dollar).

High interest rates are also a major factor supporting the Australian dollar, which is all part of the general attraction of high yielding currencies at present.

Others included in this group are the US dollar and sterling.

US interest rates are relatively high, after a recent tightening of monetary policy by the Federal Reserve.

## \$ IN NEW YORK

| May 25     | Last          | Previous      |
|------------|---------------|---------------|
| 1-Sterling | 1.8625-1.8630 | 1.8625-1.8635 |
| 1-month    | 0.02-0.0210   | 0.02-0.0200   |
| 2-month    | 0.09-0.0700   | 0.09-0.0700   |

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

| May 25 | Last | Previous |
|--------|------|----------|
| 1.50   | 78.3 | 78.3     |
| 1.00   | 78.3 | 78.3     |
| 1.10   | 78.3 | 78.3     |
| 1.00   | 78.3 | 78.3     |
| 1.20   | 78.3 | 78.3     |
| 1.00   | 78.3 | 78.3     |

Salaries rate is convertible basis. Financial Times 66.62/67.75. Six-month forward dollar 0.20-0.25pence 12 months.

0.05-0.25pence per £1.

\*All STI rates are for May 25.

\*\*All STI rates are for May 25.

\*\*\*All STI rates are for May 25.

\*\*\*\*All STI rates are for May 25.

\*\*\*\*\*All STI rates are for May 25.</p

| Series        | Aug. 88   |      | Nov. 88 |      | Feb. 89 |       | Stock     |           |
|---------------|-----------|------|---------|------|---------|-------|-----------|-----------|
|               | Vol       | Last | Vol     | Last | Vol     | Last  |           |           |
| GOLD C        | 5 450     | 53   | 12.90   | 10   | 23      | -     | \$ 453.50 |           |
| GOLD C        | 5 500     | 10   | 2.30    | 25   | 8       | 14.50 | \$ 453.50 |           |
| GOLD P        | 5 440     | 71   | 1.5     | 18   | -       | -     | \$ 453.50 |           |
| GOLD P        | 5 460     | 50   | 12.50   | 1    | 14.70   | -     | \$ 453.50 |           |
| GOLD P        | 5 480     | 10   | 26.50   | 4    | 26.50   | -     | \$ 453.50 |           |
| Jun. 88       |           |      |         |      |         |       |           |           |
| Jul. 88       |           |      |         |      |         |       |           |           |
| Aug. 88       |           |      |         |      |         |       |           |           |
| EDE Index C   | FI 195    | 41   | 9.70    | 2    | 12.50   | -     | FI 204.03 |           |
| EDE Index C   | FI 200    | 91   | 7.8     | 2    | 10      | -     | FI 204.03 |           |
| EDE Index C   | FI 205    | 223  | 4.50    | 4    | 7.50    | -     | FI 204.03 |           |
| EDE Index C   | FI 210    | 52   | 2.50    | 38   | 5       | 4     | FI 204.03 |           |
| EDE Index C   | FI 215    | 14   | 1.40    | A    | 3.50    | -     | FI 204.03 |           |
| EDE Index P   | FI 180    | 19   | 1.20    | 4    | 3.3     | A     | FI 204.03 |           |
| EDE Index P   | FI 195    | 25   | 2.40    | 11   | 4.30    | -     | FI 204.03 |           |
| EDE Index P   | FI 200    | 150  | 3.50    | 92   | 6       | -     | FI 204.03 |           |
| EDE Index P   | FI 205    | 53   | 6       | -    | -       | -     | FI 204.03 |           |
| EDE Index P   | FI 210    | 11   | 4       | 52   | 11.70   | B     | FI 204.03 |           |
| S/FIC         | FI 185    | 15   | 6.30    | -    | -       | -     | FI 191.15 |           |
| S/FIC         | FI 190    | 39   | 2       | 4    | 2.50    | -     | FI 191.15 |           |
| S/FIP         | FI 180    | 160  | 0.10    | -    | -       | -     | FI 191.15 |           |
| S/FIP         | FI 190    | 17   | 1       | 80   | 2       | -     | FI 191.15 |           |
| S/FIP         | FI 195    | 5    | 4.20    | -    | -       | 50    | 6.70      | FI 191.15 |
| Jul. 88       |           |      |         |      |         |       |           |           |
| Oct. 88       |           |      |         |      |         |       |           |           |
| Jan. 89       |           |      |         |      |         |       |           |           |
| ABN C         | FI 40     | 127  | 0.60    | 12   | 1.20    | 28    | 1.90      | FI 37.20  |
| ABN P         | FI 40     | 308  | 2.80    | 33   | 4.10    | -     | -         | FI 37.80  |
| AEGON C       | FI 70     | 126  | 2.50    | 33   | 8.70    | -     | -         | FI 76.70  |
| AEGON P       | FI 70     | 37   | 0.70    | 4    | 1.70    | 3     | 3.50      | FI 76.70  |
| AHOLD C       | FI 75     | 4    | 1       | 4    | 2.50    | 14    | 4         | FI 71     |
| AHOLD P       | FI 70     | 80   | 2.30    | 4    | 3.20    | -     | -         | FI 71     |
| AKZO C        | FI 110    | 610  | 3.80    | 103  | 7.30    | 76    | 8.40      | FI 108.50 |
| AKZO P        | FI 100    | 49   | 1.50    | 137  | 1.50    | B     | 5.5       | FI 50.30  |
| AMEV C        | FI 55     | 65   | 0.80    | -    | -       | -     | -         | FI 50.30  |
| AMEV P        | FI 50     | 7    | 1.30    | 24   | 3.50    | -     | -         | FI 50.30  |
| AMRO C        | FI 65     | 102  | 1.70    | 118  | 2.90    | -     | -         | FI 63.20  |
| AMRO P        | FI 65     | 2    | 2.00    | A    | 5.20    | -     | -         | FI 63.20  |
| BUHRMANN-T C  | FI 45     | 90   | 2.80    | 17   | 4.40    | -     | -         | FI 46.50  |
| BUHRMANN-T P  | FI 45     | 72   | 1.30    | 10   | 2.20    | -     | -         | FI 46.50  |
| ELSEVIER C    | FI 55     | 42   | 0.70    | 148  | -       | -     | -         | FI 52     |
| ELSEVIER P    | FI 50     | 15   | 1.20    | -    | 2.50    | A     | 1.50      | FI 32.40  |
| GIST-BROC. C  | FI 30     | 37   | 3.30    | 35   | 4.80    | -     | -         | FI 32.40  |
| GIST-BROC. P  | FI 27.50  | -    | -       | -    | -       | 155   | 1.30      | FI 128    |
| HEINEKEN C    | FI 140    | 1    | 1       | -    | -       | -     | -         | FI 128    |
| HEINEKEN P    | FI 120    | 3    | 2.30    | 15   | -       | -     | -         | FI 128    |
| HOOGOVENS C   | FI 40     | 40   | 1.60    | 44   | 3.60    | -     | -         | FI 34.10  |
| HOOGOVENS P   | FI 40     | 46   | 2.70    | B    | 130     | -     | -         | FI 34.10  |
| KLM C         | FI 35     | 458  | 1.40    | 310  | 2.30    | -     | -         | FI 128.50 |
| KLM P         | FI 35     | 55   | 2.20    | 265  | 3.70    | -     | -         | FI 128.50 |
| KNPC          | FI 118.20 | 30   | 12.40   | -    | -       | -     | -         | FI 128.50 |
| KNP P         | FI 127.30 | 14   | 3.50    | 2    | 5.20    | -     | -         | FI 128.50 |
| KNP C         | FI 130    | 28   | 3.80    | 8    | 8.20    | -     | -         | FI 128.50 |
| KNP P         | FI 130    | 29   | 4.80    | 14   | 7.20    | -     | -         | FI 128.50 |
| MEDLLOYD C    | FI 200    | 75   | 2.6     | 26   | 3.1     | -     | -         | FI 224.70 |
| MEDLLOYD P    | FI 210    | 75   | 6.80    | 15   | 12      | -     | -         | FI 224.70 |
| MAT.MED. C    | FI 60     | 88   | 1       | 56   | 2       | -     | -         | FI 56.10  |
| MAT.MED. P    | FI 55     | 13   | 1.50    | 379  | 3       | -     | -         | FI 56.10  |
| PHILIPS C     | FI 30     | 86   | 0.30    | 19   | 1.10    | 305   | 1.70      | FI 27.30  |
| PHILIPS P     | FI 30     | 12   | 2.90    | 5    | 3.60    | 301   | 4.30      | FI 27.30  |
| ROYAL DUTCH C | FI 240    | 8    | 1       | 199  | 2.60    | -     | -         | FI 220.20 |
| ROYAL DUTCH P | FI 230    | 90   | 11.50   | B    | 1       | 1     | 34.50     | FI 220.20 |
| UNILEVER C    | FI 120    | 66   | 0.60    | 10   | 2.20    | -     | -         | FI 102.70 |
| UNILEVER P    | FI 110    | 10   | B       | 166  | 10.40   | -     | -         | FI 102.70 |

## AUTHORISED UNIT TRUSTS

### BASE LENDING RATES

|                        | %  |                                                                                                                                                                                                                                                          | %  |
|------------------------|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| ABN Bank               | 7½ | Citibank NA                                                                                                                                                                                                                                              | 7½ |
| Adams & Company        | 7½ | City Merchants Bank                                                                                                                                                                                                                                      | 7½ |
| AAB - Allied Arab Bk   | 7½ | Clydesdale Bank                                                                                                                                                                                                                                          | 7½ |
| Allied Irish Bank      | 7½ | Comer, Bl. & East                                                                                                                                                                                                                                        | 7½ |
| Henry Anchaster        | 7½ | Co-operative Bank                                                                                                                                                                                                                                        | 7½ |
| ANZ Banking Group      | 7½ | Cyprus Popular Bk                                                                                                                                                                                                                                        | 8  |
| Associates Corp Corp   | 10 | Denmark Bank PLC                                                                                                                                                                                                                                         | 7½ |
| Authority Bank         | 7½ | Dunelm Lannie                                                                                                                                                                                                                                            | 7½ |
| B & C Merchant Bank    | 7½ | Equitorial Bank plc                                                                                                                                                                                                                                      | 7½ |
| Banco de Britao        | 7½ | Exeter Trust Ltd                                                                                                                                                                                                                                         | 8  |
| Bank Hayekal           | 7½ | Financial & Gen. Ser.                                                                                                                                                                                                                                    | 8  |
| Bank Leumi (UK)        | 7½ | First National Bank Plc                                                                                                                                                                                                                                  | 9  |
| Bank Credit & Commerce | 7½ | ● Robert Fleming & Co.                                                                                                                                                                                                                                   | 7½ |
| Bank of Cyprus         | 7½ | Robert Fraser & Sons                                                                                                                                                                                                                                     | 8½ |
| Bank of Ireland        | 7½ | Girotbank                                                                                                                                                                                                                                                | 8  |
| Bank of India          | 7½ | Grindlays Bank                                                                                                                                                                                                                                           | 7½ |
| Bank of Scotland       | 7½ | ● Guiness Mahon                                                                                                                                                                                                                                          | 7½ |
| Banque Belge Ltd       | 7½ | HFC Bank PLC                                                                                                                                                                                                                                             | 7½ |
| Barclays Bank          | 7½ | ● Haselbos Bank                                                                                                                                                                                                                                          | 7½ |
| Benchmark Bank PLC     | 7½ | Berthold & Gen for Bkr                                                                                                                                                                                                                                   | 7½ |
| Berliner Bank AG       | 7½ | ● Hilt Samuel                                                                                                                                                                                                                                            | 9½ |
| Brit Bk of Mid East    | 7½ | C. Hoare & Co.                                                                                                                                                                                                                                           | 7½ |
| Brown Shipley          | 7½ | Hongkong & Shanghai                                                                                                                                                                                                                                      | 7½ |
| Business Mktg Trst     | 8  | Lloyds Bank                                                                                                                                                                                                                                              | 7½ |
| CL Bank Nederland      | 7½ | Megaraj Bank Ltd                                                                                                                                                                                                                                         | 7½ |
| Central Capital        | 7½ | Midland Bank                                                                                                                                                                                                                                             | 7½ |
| Charterhouse Bank      | 7½ | Monte, Brigg Corp.                                                                                                                                                                                                                                       | 7½ |
|                        |    | ● Members of British Merchant Banking & Securities House Association. = 7 day deposits 2.50% Swiss 5.16%. Top Tier - £2,500+ accounts 7.50%. At call with £10,000+ remains deposited. Mortgage base rate. £ Demand deposit 3.00%. Mortgage 9.125% - 9.5% |    |

## **JOTTER PAD**

**FT CROSSWORD No.6,641**  
SET BY DINMUTZ

A black and white crossword puzzle grid. The grid consists of a 15x15 grid of squares. Some squares are white (representing letters) and some are black (representing empty squares or blacked-out areas). Numbered squares are located at the intersections of the following rows and columns: Row 1 (ACROSS): 1, 2, 3, 4, 5, 6, 7, 8. Row 2 (ACROSS): 9, 10, 11, 12, 13, 14, 15, 16, 17. Row 3 (ACROSS): 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29. Row 4 (ACROSS): 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44. Row 5 (ACROSS): 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59. Row 6 (ACROSS): 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74. Row 7 (ACROSS): 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89. Row 8 (ACROSS): 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104. Row 9 (ACROSS): 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119. Row 10 (ACROSS): 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134. Row 11 (ACROSS): 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149. Row 12 (ACROSS): 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164. Row 13 (ACROSS): 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179. Row 14 (ACROSS): 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194. Row 15 (ACROSS): 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209. Row 16 (ACROSS): 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224. Row 17 (ACROSS): 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239. Row 18 (ACROSS): 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254. Row 19 (ACROSS): 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269. Row 20 (ACROSS): 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284. Row 21 (ACROSS): 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299. Row 22 (ACROSS): 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314. Row 23 (ACROSS): 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329. Row 24 (ACROSS): 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344. Row 25 (ACROSS): 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359. Row 26 (ACROSS): 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374. Row 27 (ACROSS): 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389. Row 28 (ACROSS): 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404. Row 29 (ACROSS): 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419. Row 30 (ACROSS): 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434. Row 31 (ACROSS): 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449. Row 32 (ACROSS): 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464. Row 33 (ACROSS): 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479. Row 34 (ACROSS): 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494. Row 35 (ACROSS): 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509. Row 36 (ACROSS): 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524. Row 37 (ACROSS): 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539. Row 38 (ACROSS): 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554. Row 39 (ACROSS): 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569. Row 40 (ACROSS): 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584. Row 41 (ACROSS): 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599. Row 42 (ACROSS): 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614. Row 43 (ACROSS): 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629. Row 44 (ACROSS): 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644. Row 45 (ACROSS): 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659. Row 46 (ACROSS): 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674. Row 47 (ACROSS): 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689. Row 48 (ACROSS): 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704. Row 49 (ACROSS): 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719. Row 50 (ACROSS): 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734. Row 51 (ACROSS): 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749. Row 52 (ACROSS): 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764. Row 53 (ACROSS): 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779. Row 54 (ACROSS): 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794. Row 55 (ACROSS): 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809. Row 56 (ACROSS): 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824. Row 57 (ACROSS): 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839. Row 58 (ACROSS): 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854. Row 59 (ACROSS): 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869. Row 60 (ACROSS): 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884. Row 61 (ACROSS): 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899. Row 62 (ACROSS): 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914. Row 63 (ACROSS): 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929. Row 64 (ACROSS): 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944. Row 65 (ACROSS): 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959. Row 66 (ACROSS): 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974. Row 67 (ACROSS): 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989. Row 68 (ACROSS): 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000, 1001, 1002, 1003, 1004. Row 69 (ACROSS): 1005, 1006, 1007, 1008, 1009, 1010, 1011, 1012, 1013, 1014, 1015, 1016, 1017, 1018, 1019. Row 70 (ACROSS): 1020, 1021, 1022, 1023, 1024, 1025, 1026, 1027, 1028, 1029, 1030, 1031, 1032, 1033, 1034. Row 71 (ACROSS): 1035, 1036, 1037, 1038, 1039, 1040, 1041, 1042, 1043, 1044, 1045, 1046, 1047, 1048, 1049. Row 72 (ACROSS): 1050, 1051, 1052, 1053, 1054, 1055, 1056, 1057, 1058, 1059, 1060, 1061, 1062, 1063, 1064. Row 73 (ACROSS): 1065, 1066, 1067, 1068, 1069, 1070, 1071, 1072, 1073, 1074, 1075, 1076, 1077, 1078, 1079. Row 74 (ACROSS): 1080, 1081, 1082, 1083, 1084, 1085, 1086, 1087, 1088, 1089, 1090, 1091, 1092, 1093, 1094. Row 75 (ACROSS): 1095, 1096, 1097, 1098, 1099, 1100, 1101, 1102, 1103, 1104, 1105, 1106, 1107, 1108, 1109. Row 76 (ACROSS): 1110, 1111, 1112, 1113, 1114, 1115, 1116, 1117, 1118, 1119, 1120, 1121, 1122, 1123, 1124. Row 77 (ACROSS): 1125, 1126, 1127, 1128, 1129, 1130, 1131, 1132, 1133, 1134, 1135, 1136, 1137, 1138, 1139. Row 78 (ACROSS): 1140, 1141, 1142, 1143, 1144, 1145, 1146, 1147, 1148, 1149, 1150, 1151, 1152, 1153, 1154. Row 79 (ACROSS): 1155, 1156, 1157, 1158, 1159, 1160, 1161, 1162, 1163, 1164, 1165, 1166, 1167, 1168, 1169. Row 80 (ACROSS): 1170, 1171, 1172, 1173, 1174, 1175, 1176, 1177, 1178, 1179, 1180, 1181, 1182, 1183, 1184. Row 81 (ACROSS): 1185, 1186, 1187, 1188, 1189, 1190, 1191, 1192, 1193, 1194, 1195, 1196, 1197, 1198, 1199. Row 82 (ACROSS): 1200, 1201, 1202, 1203, 1204, 1205, 1206, 1207, 1208, 1209, 1210, 1211, 1212, 1213, 1214. Row 83 (ACROSS): 1215, 1216, 1217, 1218, 1219, 1220, 1221, 1222, 1223, 1224, 1225, 1226, 1227, 1228, 1229. Row 84 (ACROSS): 1230, 1231, 1232, 1233, 1234, 1235, 1236, 1237, 1238, 1239, 1240, 1241, 1242, 1243, 1244. Row 85 (ACROSS): 1245, 1246, 1247, 1248, 1249, 1250, 1251, 1252, 1253, 1254, 1255, 1256, 1257, 1258, 1259. Row 86 (ACROSS): 1260, 1261, 1262, 1263, 1264, 1265, 1266, 1267, 1268, 1269, 1270, 1271, 1272, 1273, 1274. Row 87 (ACROSS): 1275, 1276, 1277, 1278, 1279, 1280, 1281, 1282, 1283, 1284, 1285, 1286, 1287, 1288, 1289. Row 88 (ACROSS): 1290, 1291, 1292, 1293, 1294, 1295, 1296, 1297, 1298, 1299, 1300, 1301, 1302, 1303, 1304. Row 89 (ACROSS): 1305, 1306, 1307, 1308, 1309, 1310, 1311, 1312, 1313, 1314, 1315, 1316, 1317, 1318, 1319. Row 90 (ACROSS): 1320, 1321, 1322, 1323, 1324, 1325, 1326, 1327, 1328, 1329, 1330, 1331, 1332, 1333, 1334. Row 91 (ACROSS): 1335, 1336, 1337, 1338, 1339, 1340, 1341, 1342, 1343, 1344, 1345, 1346, 1347, 1348, 1349. Row 92 (ACROSS): 1350, 1351, 1352, 1353, 1354, 1355, 1356, 1357, 1358, 1359, 1360, 1361, 1362, 1363, 1364. Row 93 (ACROSS): 1365, 1366, 1367, 1368, 1369, 1370, 1371, 1372, 1373, 1374, 1375, 1376, 1377, 1378, 1379. Row 94 (ACROSS): 1380, 1381, 1382, 1383, 1384, 1385, 1386, 1387, 1388, 1389, 1390, 1391, 1392, 1393, 1394. Row 95 (ACROSS): 1395, 1396, 1397, 1398, 1399, 1400, 1401, 1402, 1403, 1404, 1405, 1406, 1407, 1408, 1409. Row 96 (ACROSS): 1410, 1411, 1412, 1413, 1414, 1415, 1416, 1417, 1418, 1419, 1420, 1421, 1422, 1423, 1424. Row 97 (ACROSS): 1425, 1426, 1427, 1428, 1429, 1430, 1431, 1432, 1433, 1434, 1435, 1436, 1437, 1438, 1439. Row 98 (ACROSS): 1440, 1441, 1442, 1443, 1444, 1445, 1446, 1447, 1448, 1449, 1450, 1451, 1452, 1453, 1454. Row 99 (ACROSS): 1455, 1456, 1457, 1458, 1459, 1460, 1461, 1462, 1463, 1464, 1465, 1466, 1467, 1468, 1469. Row 100 (ACROSS): 1470, 1471, 1472, 1473, 1474, 1475, 1476, 1477, 1478, 1479, 1480, 1481, 1482, 1483, 1484. Row 101 (ACROSS): 1485, 1486, 1487, 1488, 1489, 1490, 1491, 1492, 1493, 1494, 1495, 1496, 1497, 1498, 1499. Row 102 (ACROSS): 1500, 1501, 1502, 1503, 1504, 1505, 1506, 1507, 1508, 1509, 1510, 1511, 1512, 1513, 1514. Row 103 (ACROSS): 1515, 1516, 1517, 1518, 1519, 1520, 1521, 1522, 1523, 1524, 1525, 1526, 1527, 1528, 1529. Row 104 (ACROSS): 1530, 1531, 1532, 1533, 1534, 1535, 1536, 1537, 1538, 1539, 1540, 1541, 1542, 1543, 1544. Row 105 (ACROSS): 1545, 1546, 1547, 1548, 1549, 1550, 1551, 1552, 1553, 1554, 1555, 1556, 1557, 1558, 1559. Row 106 (ACROSS): 1560, 1561, 1562, 1563, 1564, 1565, 1566, 1567, 1568, 1569, 1570, 1571, 1572, 1573, 1574. Row 107 (ACROSS): 1575, 1576, 1577, 1578, 1579, 1580, 1581, 1582, 1583, 1584, 1585, 1586, 1587, 1588, 1589. Row 108 (ACROSS): 1590, 1591, 1592, 1593, 1594, 1595, 1596, 1597, 1598, 1599, 1600, 1601, 1602, 1603, 1604. Row 109 (ACROSS): 1605, 1606, 1607, 1608, 1609, 1610, 1611, 1612, 1613, 1614, 1615, 1616, 1617, 1618, 1619. Row 110 (ACROSS): 1620, 1621, 1622, 1623, 1624, 1625, 1626, 1627, 1628, 1629, 1630, 1631, 1632, 1633, 1634. Row 111 (ACROSS): 1635, 1636, 1637, 1638, 1639, 1640, 1641, 1642, 1643, 1644, 1645, 1646, 1647, 1648, 1649. Row 112 (ACROSS): 1650, 1651, 1652, 1653, 1654, 1655, 1656, 1657, 1658, 1659, 1660, 1661, 1662, 1663, 1664. Row 113 (ACROSS): 1665, 1666, 1667, 1668, 1669, 1670, 1671, 1672, 1673, 1674, 1675, 1676, 1677, 1678, 1679. Row 114 (ACROSS): 1680, 1681, 1682, 1683, 1684, 1685, 1686, 1687, 1688, 1689, 1690, 1691, 1692, 1693, 1694. Row 115 (ACROSS): 1695, 1696, 1697, 1698, 1699, 1700, 1701, 1702, 1703, 1704, 1705, 1706, 1707, 1708, 1709. Row 116 (ACROSS): 1710, 1711, 1712, 1713, 1714, 1715, 1716, 1717, 1718, 1719, 1720, 1721, 1722, 1723, 1724. Row 117 (ACROSS): 1725, 1726, 1727, 1728, 1729, 1730, 1731, 1732, 1733, 1734, 1735, 1736, 1737, 1738, 1739. Row 118 (ACROSS): 1740, 1741, 1742, 1743, 1744, 1745, 1746, 1747, 1748, 1749, 1750, 1751, 1752, 1753, 1754. Row 119 (ACROSS): 1755, 1756, 1757, 1758, 1759, 1760, 1761, 1762, 1763, 1764, 1765, 1766, 1767, 1768, 1769. Row 120 (ACROSS): 1770, 1771, 1772, 1773, 1774, 1775, 1776, 1777, 1778, 1779, 1780, 1781, 1782, 1783, 1784. Row 121 (ACROSS): 1785, 1786, 1787, 1788, 1789, 1790, 1791, 1792, 1793, 1794, 1795, 1796, 1797, 1798, 1799. Row 122 (ACROSS): 1800, 1801, 1802, 1803, 1804, 1805, 1806, 1807, 1808, 1809, 1810, 1811, 1812, 1813, 1814. Row 123 (ACROSS): 1815, 1816, 1817, 1818, 1819, 1820, 1821, 1822, 1823, 1824, 1825, 1826, 1827, 1828, 1829. Row 124 (ACROSS): 1830, 1831, 1832, 1833, 1834, 1835, 1836, 1837, 1838, 1839, 1840, 1841, 1842, 1843, 1844. Row 125 (ACROSS): 1845, 1846, 1847, 1848, 1849, 1850, 1851, 1852, 1853, 1854, 1855, 1856, 1857, 1858, 1859. Row 126 (ACROSS): 1860, 1861, 1862, 1863, 1864, 1865, 1866, 1867, 1868, 1869, 1870, 1871, 1872, 1873, 1874. Row 127 (ACROSS): 1875, 1876, 1877, 1878, 1879, 1880, 1881, 1882, 1883, 1884, 1885, 1886, 1887, 1888, 1889. Row 128 (ACROSS): 1890, 1891, 1892, 1893, 1894, 1895, 1896, 1897, 1898, 1899, 1900, 1901, 1902, 1903, 1904. Row 129 (ACROSS): 1905, 1906, 1907, 1908, 1909, 1910, 1911, 1912, 1913, 1914, 1915, 1916, 1917, 1918, 1919. Row 130 (ACROSS): 1920, 1921, 1922, 1923, 1924, 1925, 1926, 1927, 1928, 1929, 1930, 1931, 1932, 1933, 1934. Row 131 (ACROSS): 1935, 1936, 1937, 1938, 1939, 1940, 1941, 1942, 1943, 1944, 1945, 1946, 1947, 1948, 1949. Row 132 (ACROSS): 1950, 1951, 1952, 1953, 1954, 1955, 1956, 1957, 1958, 1959, 1960, 1961, 1962, 1963, 1964. Row 133 (ACROSS): 1965, 1966, 1967, 1968, 1969, 1970, 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979. Row 134 (ACROSS): 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994. Row 135 (ACROSS): 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009. Row 136 (ACROSS): 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024. Row 137 (ACROSS): 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039. Row 138 (ACROSS): 2040, 2041, 20

**ACROSS**

- 1 Branded, princess is to retire and paint (5-6)
- 7 Reckoning I am Latin (3)
- 9 Points of view of parties (5)
- 10 Poor paper said to leave no trace (9)
- 11 Oz water for campers going by air? (9)
- 12 Wise man of Lytham (5)
- 13 Could be Monday's energetic sorts (7)
- 15 Verily! Right for a time (4)
- 18 Check the stock (4)
- 20 Profit - thanks to two books of account (7)
- 23 Right to hunt and drive away (5)
- 24 Laconic wit impairs Henry in Romney, for example (4-5)
- 26 Market having dropped a point, a win is unlikely for Clemens (4,5)
- 27 Sitting in church (5)

Land (1)

**DOWN**

- 1 Officious type occupied with figure (8)
- 2 Reminiscent of allowance in Split (8)
- 3 Piece of the allegretto Scarpia sings in the opera (5)
- 4 Rodin so excited in a building (3)

## FT UNIT TRUST INFORMATION SERVICE

## Scottish Life Investments

|                                  |            |
|----------------------------------|------------|
| 250 Aldersgate St, Chancery Lane | 031-25 252 |
| Baron St, London EC2R 5BB        | 031-25 252 |
| Baron St, London EC2R 5BB        | 031-25 252 |
| Baron St, London EC2R 5BB        | 031-25 252 |
| Baron St, London EC2R 5BB        | 031-25 252 |

## Vanguard Trust Managers Ltd - Contd.

|                 |            |
|-----------------|------------|
| American & Gen. | 021-52 252 |
| Corporate       | 021-52 252 |

## Avis Insurance Plc

|                               |              |
|-------------------------------|--------------|
| Tidbinthorpe Rd, Stevenage    | 0709 204 011 |
| 100 New St, Birmingham B4 6BD | 0121-25 252  |
| 100 New St, Birmingham B4 6BD | 0121-25 252  |
| 100 New St, Birmingham B4 6BD | 0121-25 252  |
| 100 New St, Birmingham B4 6BD | 0121-25 252  |

## Colonial Mutual Group

|                                   |             |
|-----------------------------------|-------------|
| 240 Ludgate Hill, London EC4P 4BD | 01-240 5063 |
| 240 Ludgate Hill, London EC4P 4BD | 01-240 5063 |
| 240 Ludgate Hill, London EC4P 4BD | 01-240 5063 |
| 240 Ludgate Hill, London EC4P 4BD | 01-240 5063 |
| 240 Ludgate Hill, London EC4P 4BD | 01-240 5063 |

## Federated Mutual Resources Ltd

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| 500 E 33rd St, New York, NY 10016 | 01-400 5063 |
| 500 E 33rd St, New York, NY 10016 | 01-400 5063 |
| 500 E 33rd St, New York, NY 10016 | 01-400 5063 |
| 500 E 33rd St, New York, NY 10016 | 01-400 5063 |

## Handsome Administration - Contd.

|                               |             |
|-------------------------------|-------------|
| 100 New St, Birmingham B4 6BD | 01-400 5063 |
| 100 New St, Birmingham B4 6BD | 01-400 5063 |
| 100 New St, Birmingham B4 6BD | 01-400 5063 |
| 100 New St, Birmingham B4 6BD | 01-400 5063 |
| 100 New St, Birmingham B4 6BD | 01-400 5063 |

## Legal &amp; General (Unit Pensions) Ltd

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| 1 London Wall, London EC2Y 5AS | 01-400 5063 |
| 1 London Wall, London EC2Y 5AS | 01-400 5063 |
| 1 London Wall, London EC2Y 5AS | 01-400 5063 |
| 1 London Wall, London EC2Y 5AS | 01-400 5063 |

## Scottish Life Investments

|                                  |            |
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| 250 Aldersgate St, Chancery Lane | 031-25 252 |
| 250 Aldersgate St, Chancery Lane | 031-25 252 |
| 250 Aldersgate St, Chancery Lane | 031-25 252 |
| 250 Aldersgate St, Chancery Lane | 031-25 252 |

## Scottish Widows' Fund Managers

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| PO Box 912, Edinburgh EH1 2AS | 01-240 5063 |

## Westway Asset Management

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| 1 Holborn Hill, London EC1R 5RJ | 01-240 5063 |
| 1 Holborn Hill, London EC1R 5RJ | 01-240 5063 |
| 1 Holborn Hill, London EC1R 5RJ | 01-240 5063 |

## Whitbread Unit Trust Management

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|-------------------------------------|-------------|
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |

## Winton Fund Managers

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| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |
| 15 Holborn Viaduct, London EC1N 7AR | 01-240 5063 |

## Woolwich Mortg. Co. Ltd

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|-------------------------------|-------------|
| 100 New St, Birmingham B4 6BD | 01-240 5063 |
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## Woolwich Mortg. Co. Ltd

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## INSURANCES

## AA Friendly Society

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| PO Box 912, Edinburgh EH1 2AS | 01-240 5063 |
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## Avis Insurance Plc

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## FT UNIT TRUST INFORMATION SERVICE

| FOREIGN & COLONIAL MANAGEMENT Ltd. - Contd.                |  |  |  |  |  |  |  |  |  |
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## LONDON STOCK EXCHANGE

## Food shares ablaze with activity as market awaits Nestlé move in Rowntree bid

Account Dealing Dates  
Options  
Dealing  
Days  
Dealing  
Date  
May 5 May 19  
May 23 Jun 2  
Jun 6 Jun 15  
Jun 11 Jun 13  
Jun 15 Jun 17  
Jun 27 Jun 27  
New York dealings may take place from 9.00 am to 1.00 pm London time on these days earlier.

**THE LATEST DEVELOPMENTS** in the Rowntree bid situation dominated the London stock market yesterday as interest in the major international equities slackened ahead of publication today of the UK trade figures for April. Bonds eased cautiously after the announcement of the revised US Gross National Product figures but saw little selling pressure.

The equity arbitrage specialists were kept busy coping with US interest in Rowntree and Cadbury as well as domestic involvement in the record \$14.5bn bid for Texaco in the US.

The food share traders came near to melt down as speculative pressures continued to run through the sector. In addition to the mounting excitement in Rowntree, Cadbury Schweppes traded heavily (7.2m shares) as General Cinema stirred the pot by saying that after amending its credit agreements, it could spend up to \$1bn on Cadbury shares.

Jacobs Suchard's bid of \$50p or \$2.31bn for Rowntree sent shares in the UK chocolate firm racing up by 29 to 162.5p as the market waited for Nestlé to raise its \$80p a share terms, or for a new bidder to take a hand in what could prove to be the multinational contest of the decade. After dipping initially to 101.90, the shares turned sharply upwards towards the close. Since 45 per cent of Rowntree shares are now held by the bid rivals, turnover remained relatively restrained at 2.5m.

With the shares now well above both existing bids, speculators were guessing what price Nestlé is prepared to pay for Rowntree. Optimists, which include at least one of the major US houses, look for £1 a share, but some US arbitrageurs, believing the figure may be closer to £10, were switching into Cadbury yesterday.

However, the optimists were encouraged by suggestions that Allied Lyons might be about to join the fray – although an alternative scenario was that Allied themselves might be in the bid frame. Rumours that Hanson, or even Unilever, might enter the fight were not taken too seriously.

Cadbury Schweppes opened a shade easier but quickly rallied to close firmly at 37.9p, a net gain of 5p. The City doubts that Cadbury can long survive independently if Rowntree is taken over. But the huge turnover of 21.6m shares this week reflects heavy buying by bid arbitrageurs, who believe that yesterday's state-

ment from General Cinema was another attempt to force Cadbury to find a defensive partner, if not a fully fledged "white knight".

The rest of the market remained very thin, with the Seag turnover of 441.6m shares again boosted by the speculative sector.

The FT-SE 100 index closed 2.6 down at 1783.3 after spending virtually the entire session on the downside.

There was support for Reed International on its plan to sell the last of its paper manufacturing businesses. Hoare Govett, although a buyer of Reed, warned that the move may mean lower earnings in '89.

The Gilt sector, braced for news today of a deficit of around £400m on UK current trade account in April, traded quietly, shading off with the key US Treasury bond towards the close, to end with net losses of 1/4 in the long dates and 1/4 in the mediums. The newly-sold Treasury '93 stock traded at a small premium. Traders commented that books were being held square ahead of this week's extended weekend break in London.

Index-linked issues held firm although the 2020 tap stock at 95% remained below its anticipated selling level of around 96%.

Allied-Lyons continued its excellent run and was a strong market all day, closing up 15 at 440p on volume of 4.4m. Market-makers were encouraged by news that Bond Corporation is selling its property portfolio in Hong Kong and believe Alan Bond will soon announce an increase in his 7 per cent stake in Allied prior to a full bid.

Mr Tony Pratt of Allied said: "We have not heard from Mr Bond today, but he will have to notify us if his stake goes to 8 per cent." Asked about a possible Allied bid for Rowntree, he added: "We simply don't comment on such matters."

Plessey's record fourth quarter results, giving full-year pre-tax profits of £172.1m, against last year's £184.2m, were right in the middle of the market range of forecasts and failed to generate any major excitement in the share price.

Plessey moved up to 162p on the news before staging a strong rally and closing a net 8 off at 284p amid stories that another possible bidder for Rowntree could emerge.

Glaxo was sold lower again as the market realised that the company itself had encouraged City analysts to trim their profit forecasts. At 92.2p, the shares fell a further 18, making a loss of 31 over the past two trading sessions.

While the market was aware that increased marketing costs are putting pressure on trading margins in the Japanese and German associates, it was disturbed to hear that currency factors are now biting hard. However, Dr Arun Banerji of Nomura Securities said: "We have not seen any significant dip away from a close net 1/4 off at 158.4p with turnover coming out at 2.8m ahead of today's first quarter figures."

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

***Closing Prices May 26***

Continued on Page 4



## AMERICA

## Dow takes higher GNP growth figure in its stride

## Wall Street

EQUITIES proved more resilient than bonds in the face of news yesterday of a substantial upward revision in first quarter gross national product growth, writes Janet Bush in New York.

After an initially positive reaction to the figures in both markets because of an unexpected downward revision in the gross national product (GNP) price deflator, stocks and bonds started drifting lower as focus switched to the very high growth rate in the first quarter.

The stock market rose nearly 12 points during morning trading, helped partly by a surge in Texaco's share price following news that investor Mr Carl Icahn was prepared to offer \$6 a share to buy Texaco after talks aimed at preventing a proxy fight for the company broke down.

At one stage, Texaco's price was up more than 5%, accounting for nearly half the morning gain in the Dow. By the close, however, it had eased back to stand 34% higher at \$50 and the Dow index drifted back from its highs.

The Dow closed up 1.58 points higher at 1,968.75. Volume was substantially higher than the last four trading sessions with just under 165m shares changing hands as institutions and traders reacted to the news that first quarter GNP growth had been revised up to 3.9 per cent from the preliminary 2.3 per cent increase reported last month.

US Treasury bonds fared less well than equities in the wake of

the GNP revision, falling by as much as 3% point at one stage. Later in the session, losses in longer maturities were almost recouped with the Treasury's benchmark 30-year issue quoted only 1 point lower to yield 9.29 per cent. However, shorter-dated issues fell by as much as 3% point as speculation about higher interest rates pressured prices.

Although the revision in GNP growth was in line with expectations earlier this week, Tuesday had seen the bond market improve as forecasts drifted back to settle on growth of just over 3 per cent.

The GNP price deflator, a key indicator of inflation, was revised down to 1.7 per cent from 2.4 per cent in the Commerce Department's preliminary release.

Scepticism about the accuracy of the downward revision in the price deflator seemed to emerge, given the signs of higher inflation provided by consumer and producer price figures in the first three months of the year.

In addition, both markets are again focusing on whether the US Federal Reserve is tightening policy. The Fed's money market operations have hinted at a tightening for most of this week.

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US Treasury bonds fared less well than equities in the wake of

Chris Sherwell on why equities are at a seven-month high

## Australian stocks bounce back after mini-budget

AUSTRALIA'S stock markets soared to their highest level for seven months yesterday in a bullish response to Wednesday's mini-budget from Mr Paul Keating, the Federal Treasurer.

The widely-watched All Ordinaries index rose 23, pushing through the psychological barrier of 1,500 to finish at 1,513.8, the highest level since October 23, in the week of the global stock markets crash.

The trend was paralleled on the foreign exchange markets, where the Australian dollar rose a full point to 53.3 on a trade weighted basis.

This is the highest it has been since the currency plummeted two years ago, after Mr Keating warned that Australia was in danger of becoming a "banana republic."

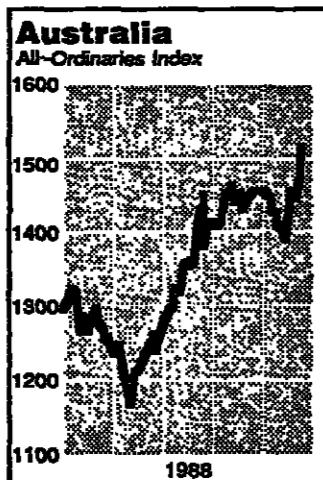
Equity gains came on the back of some of the heaviest trading of recent months, with 172m shares worth \$400m changing hands. Analysts said the rally showed no immediate sign of petering out.

The index has now risen 125 points since May 12, when it last dipped below the 1,400 mark. That was the day Mr Keating signalled his tight fiscal stance by slashing funds for Australia's state governments.

Subsequent judicious leaking of his anticipated mini-budget has given more help, and yesterday the markets, far from moving into profit-taking mode, decided that additional gains were to be made.

Several measures were significant for equities:

• The cut in corporate income



• Other measures include the crackdown on the use of tax havens by Australian multinational companies and a range of tariff cuts.

The changes were said yesterday to favour shares in companies with a high proportion of domestic earnings, high tax payments, relatively low levels of capital expenditure and little foreign competition.

The most marked price increase came from the Big Three commercial banks. Westpac gained 46 cents or 7.5 per cent, to A\$6.90, ANZ Bank 24 cents to A\$6.66 and National Australia Bank 26 cents to A\$5.56.

Retailer Coles Myer rose 34 cents to A\$9.10, Burns Philp increased 22 cents to A\$3.80 and trading group Brambles and Mayne Nickless - but not the more foreign-oriented TNT - showed strong gains.

Generally, industrial stocks surged. One broking firm forecast an 8 per cent rise in its preferred group of leading industrial stocks.

Resources stocks, on the other hand, barely moved. Gold companies are reckoned to be profitable in spite of their new tax, while commodity prices remain the key to other mining shares.

Western Mining was steady at A\$5.70, Remington Goldfields lost 20 cents to A\$5.50.

At the end of the day, however, the measures are only likely to alter investors' choices at the margin. As one analyst said: "Most people buy a stock because they think it is going to go up," in short, fundamentals still matter.

High-tech issues drew little

## FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

| NATIONAL AND REGIONAL MARKETS | THURSDAY MAY 26 1988 |                |                      |                      | WEDNESDAY MAY 25 1988 |                      |                      |           | DOLLAR INDEX |                   |
|-------------------------------|----------------------|----------------|----------------------|----------------------|-----------------------|----------------------|----------------------|-----------|--------------|-------------------|
|                               | US Dollar Index      | Day's Change % | Pound Sterling Index | Local Currency Index | US Dollar Index       | Pound Sterling Index | Local Currency Index | 1988 High | 1988 Low     | Year ago (approx) |
| Australia (886).....          | 136.11               | +3.5           | 108.31               | 113.52               | 3.92                  | 131.45               | 104.61               | 111.13    | 136.11       | 130.98            |
| Austria (16).....             | 87.89                | -0.4           | 69.94                | 77.95                | 2.63                  | 88.23                | 70.21                | 78.06     | 98.18        | 84.35             |
| Belgium (63).....             | 120.58               | -0.3           | 95.95                | 106.46               | 4.73                  | 120.59               | 96.20                | 106.43    | 139.89       | 99.14             |
| Canada (125).....             | 126.01               | +0.2           | 92.45                | 111.96               | 2.27                  | 125.76               | 92.12                | 104.24    | 125.49       | 125.44            |
| Denmark (39).....             | 121.20               | +1.1           | 101.45               | 112.45               | 2.58                  | 121.49               | 101.50               | 112.21    | 127.48       | 111.42            |
| Finland (21).....             | 123.20               | +0.4           | 104.00               | 112.97               | 2.86                  | 123.64               | 105.28               | 112.21    | 127.48       | 115.34            |
| France (121).....             | 92.23                | -0.2           | 73.40                | 83.22                | 3.87                  | 92.38                | 73.51                | 83.18     | 92.79        | 72.77             |
| West Germany (99).....        | 74.36                | +0.0           | 59.18                | 65.98                | 2.61                  | 74.38                | 59.20                | 65.95     | 80.79        | 67.78             |
| Hong Kong (46).....           | 100.15               | -0.1           | 79.70                | 100.48               | 4.55                  | 100.30               | 79.82                | 100.63    | 105.83       | 84.90             |
| Ireland (18).....             | 129.19               | -0.5           | 102.81               | 116.13               | 4.08                  | 129.59               | 103.37               | 116.62    | 129.89       | 104.60            |
| Italy (102).....              | 69.97                | -0.2           | 35.68                | 62.23                | 3.02                  | 70.14                | 55.81                | 66.26     | 81.74        | 62.99             |
| Japan (45).....               | 104.00               | +0.5           | 120.50               | 125.50               | 0.74                  | 104.50               | 126.50               | 134.77    | 177.27       | 133.61            |
| Malta (36).....               | 124.81               | +1.6           | 107.28               | 134.22               | 2.72                  | 124.50               | 107.50               | 124.72    | 177.27       | 150.48            |
| Mexico (14).....              | 151.15               | -0.1           | 120.29               | 377.95               | 3.32                  | 151.13               | 120.43               | 378.59    | 378.59       | 168.38            |
| Netherlands (38).....         | 103.08               | -0.1           | 82.03                | 89.91                | 5.14                  | 103.22               | 82.15                | 89.96     | 110.64       | 95.23             |
| New Zealand (21).....         | 80.91                | +0.0           | 64.39                | 61.60                | 5.88                  | 80.89                | 64.37                | 61.73     | 80.91        | 64.42             |
| Norway (25).....              | 117.81               | -0.2           | 93.75                | 99.18                | 3.05                  | 118.00               | 93.96                | 99.19     | 132.23       | 90.34             |
| Singapore (26).....           | 111.31               | +1.0           | 88.58                | 103.47               | 2.40                  | 110.18               | 87.68                | 102.38    | 114.93       | 97.99             |
| South Africa (60).....        | 130.52               | -1.7           | 103.87               | 84.22                | 5.08                  | 128.50               | 105.68               | 85.58     | 139.07       | 118.16            |
| Spain (42).....               | 147.92               | +0.2           | 110.00               | 128.11               | 3.57                  | 147.99               | 110.36               | 128.78    | 155.36       | 115.00            |
| Sweden (55).....              | 122.12               | -0.2           | 98.02                | 102.22               | 2.54                  | 122.12               | 98.02                | 102.12    | 124.78       | 96.92             |
| Switzerland (55).....         | 76.03                | -0.2           | 60.51                | 67.12                | 2.54                  | 76.15                | 60.40                | 67.25     | 76.75        | 75.60             |
| United Kingdom (327).....     | 138.35               | -0.1           | 110.10               | 110.10               | 4.40                  | 138.48               | 110.21               | 110.21    | 141.18       | 120.50            |
| USA (580).....                | 103.82               | +0.4           | 82.62                | 103.82               | 3.80                  | 103.46               | 82.33                | 103.46    | 110.51       | 99.19             |
| Europe (1006).....            | 107.34               | -0.1           | 85.42                | 90.93                | 3.90                  | 107.46               | 85.51                | 90.86     | 110.71       | 97.01             |
| Pacific Basin (673).....      | 146.57               | -0.4           | 132.56               | 131.99               | 0.72                  | 147.07               | 131.99               | 147.07    | 172.26       | 130.81            |
| Euro-Pacific (1679).....      | 142.89               | -0.3           | 113.71               | 115.63               | 1.69                  | 142.29               | 114.03               | 115.90    | 142.29       | 115.03            |
| North America (105).....      | 104.47               | +0.3           | 83.14                | 103.85               | 3.77                  | 104.11               | 82.85                | 103.52    | 111.26       | 99.78             |
| Europe Ex. UK (679).....      | 88.16                | -0.1           | 70.16                | 78.72                | 3.44                  | 88.26                | 70.24                | 78.70     | 92.81        | 60.27             |
| Pacific Ex. Japan (217).....  | 116.96               | -2.0           | 93.08                | 103.70               | 4.12                  | 116.63               | 91.22                | 102.43    | 116.96       | 87.51             |
| World Ex. US (1281).....      | 141.84               | -0.3           | 112.88               | 115.04               | 1.76                  | 142.24               | 113.19               | 115.33    | 146.49       | 120.26            |
| World Ex. UK (2131).....      | 126.09               | -0.1           | 100.35               | 111.30               | 2.18                  | 126.20               | 100.43               | 111.36    | 130.28       | 111.77            |
| World Ex. So. Af (2398).....  | 127.15               | -0.1           | 101.19               | 111.36               | 2.38                  | 127.24               | 101.26               | 111.42    | 130.96       | 113.26            |
| World Ex. Japan (2021).....   | 106.29               | -0.2           | 84.58                | 99.29                | 3.84                  | 106.04               | 84.39                | 99.08     | 110.99       | 100.00            |
| The World Index (2458).....   | 127.17               | 0.1            | 101.21               | 111.18               | 2.40                  | 127.28               | 101.29               | 111.25    | 130.92       | 119.32            |

Base dates: Dec 31 1987, Jan 31 1988. 100 Finland, Dec 31 1987. 115.037 US \$ Index. 90.791 Pound Sterling! and 94.94 (Local). Copyright: The Financial Times, Goldman Sachs & Co., Wood Mackenzie & Co. 1988. Amendments to indices for May 25 applied to Malaysia and the Regional Index.



## HERTFORDSHIRE 2

Alastair Guild on the interest generated by the A1 promotion campaign

## Joint action increases awareness

TOWNS ALONG the A1, from Hatfield in the south to Baldock in the north, are now attracting companies to their industrial estates, business parks and town centres. The bullish demand for sites and premises along the corridor has even tempted the more daring to draw comparisons with the M4.

But before the launch of the A1 promotion campaign in May last year - a joint initiative by Hertfordshire County Council, Welwyn Hatfield, North Herts and Stevenage district councils and the Letchworth Garden City Corporation, to pool their resources in promoting the corridor - sluggish was the only word to describe the level of interest in many areas. Each authority is this year contributing £7,000 to the campaign's £25,000 cost.

Whether the A1 corridor's changing fortunes can be entirely credited to the campaign is admittedly difficult to ascertain from the M25's ripple effect, felt along most of the radial routes out of London. But it was unlikely that individual authorities, acting in isolation, could have had such an impact on perceptions outside the county, with investment interest, previously focused almost exclusively on Hertfordshire's south-west corner now advancing eastwards.

The campaign, co-ordinated from a unit in the county council and aiming to create 10,000 jobs in the area, has raised awareness of the A1 corridor's potential first through advertising and literature and then by building on responses to the publicity. A1 brochures have been sent to more than 7,000 companies and over 3,000 registers of premises have been distributed to estate agents, individuals and firms.

The registers, issued quarterly, are financed by sponsors of the promotion campaign, the latest by Barclays. A direct mailing to 2,000 companies was followed up using a tele-marketing company, involving 600 calls. Mailshots have produced several hundred inquiries and open days have given those companies with positive relocation plans an opportunity to learn more about what the corridor has to offer.

Local property agents were invited to join the A1 promotions committee, providing up-to-date information on the availability, practicality, level of prices and values of properties in answering property inquiries.

It is noticeable how many people

are now talking about the A1 corridor and the amount of interest being shown in space is remarkable, says Mr Andrew Egerton Smith, chief executive of Letchworth Garden City Corporation. "While 18 months ago people were saying the Letchworth business park would never get off the ground, now the bulk of the sites are already taken or are under very active negotiation, and this in an area where there is said to be a skills shortage."

The Hatfield tunnel has made an enormous difference to the area's appeal, he says. It has reduced travelling time to London by half an hour. "Before you had to drive round the edge of Hatfield on the A1, and the freight traffic jams were a positive deterrent to investment in the area."

The business park's 56 acres were occupied by a 600 Group iron foundry until the late 1970s. The company has retained a small part of its premises to build cranes, while George Cohen Machinery, part of the group, will soon move into a new office block being built on the park.

The rest of the park, which is being developed partly by the corporation and partly by Poole, has attracted a wide range of firms, including an office relocation, a computer company, an out-of-town retail unit, a company making electronic switch gear, with an office village development, now under very active negotiation.

The village would comprise 40,000 sq ft of B1 space and four acres of owner-occupied units up to 5,000 sq ft.

The corporation has invested £12m in the park's development and will invest a further £5m in new buildings to be let on rack rent. Once complete, within three years, the park will contain 125m sq ft. The number of people working there could reach 2,000.

We have been so encouraged by the park's success that we are planning to bring forward a further eight acres of our land, half of it zoned for industry," says Mr Egerton Smith.

A 400,000 sq ft building being vacated by Bory Warner in the early 1980s has been split up, giving 250,000 sq ft in total with 150,000 sq ft unit, being sub-divided into owner-occupied units of 1,500 to 2,000 sq ft is already sold. Letchworth has witnessed a dramatic

reduction in unemployment levels. Bory Warner, the 600 Group and ICL either moved out or shed significant numbers of jobs. From virtual over-employment in the mid-1970s, unemployment reached 15 per cent in the early 1980s, but it is now down to 5.5 per cent.

"There are shortages of certain skills but we believe these can be met by retraining existing employees to take on greater responsibility and for vacancies created to be filled from within companies," says Mr Egerton Smith. A account manager, based between the LGCC and Letchworth businesses, is now talking to the local skills centre about ways in which such training might be provided.

"The A1 corridor campaign may need to change direction in the future because of the pace at which space is being taken up," says Mr Egerton Smith. "It may be necessary to concentrate on attracting quality rather than quantity, less manufacturing, more service-type employment. You see people commuting to London every day and wonder whether they shouldn't be working locally."

Stevenage, Britain's first new town, is already getting choicer about the types of firms it wants to set up in the area, with the town running low on both office and industrial accommodation.

Several electronic-based companies, currently located in the Ma corridor, are apparently in various stages of negotiation with the borough council, attracted by lower living costs, the availability of skilled labour and the

improved accessibility along the A1 corridor.

Early last year the Gunnel Wood industrial area had 200,000 sq ft of industrial, warehousing and office space available, while a year later only 14,000 sq ft remained vacant. British Aerospace space armaments and space and communications division, Marconi Instruments, ICL and Combustion Engineering were already among the companies on the estate.

All the space is now taken in the Meadow Technology Park at the estate's northern end. Companies already on the park or soon to occupy sites include Manulife's training centre, Elopak, making milk cartons, relocating from cramped premises in Stevenage, while Wiltron, currently based on the Gunnel Wood industrial estate, is taking the third main slice.

The commission for New Towns is currently marketing two sites, of 8.5 acres and 10 acres, in Stevenage's second major industrial area, the Pin Green industrial estate. The Eagle Centre, 11.5 acres formerly occupied by Kodak which Stevenage Borough Council would like to see developed for industrial and commercial use, is the only large area proving difficult to move. The land's owners have other ideas, preferring to sell for retailing, but the borough council's opposition has been upheld several times on appeal.

But elsewhere in the town, there has been a healthy level of retail developments. The Westgate, a fashion-oriented, covered shopping centre just to the west of the town centre, is already half occupied, while Tesco and Boots are two of the stores committed to Town Centre North, now under construction. Office space has also been in demand. Confederation Life moved its UK headquarters from Chancery Lane in central London to a 65,000 sq ft building, with blue reflective glass, adjacent to the station. It houses 370 employees and the insurance company says it had no difficulty attracting key workers to move. The town's Huntinggate office complex is almost fully let, while two refurbished office blocks in the town centre are now being let.

Unemployment in Stevenage, at 6.1 per cent, is at its lowest since the recession of the early 1980s, and just below the regional average. At the Stevenage Employment Advice and

Resources Centre in-depth job counselling is available while SITEC, the Stevenage Information Technology Centre, providing training in electronics, places 80 per cent of trainees in employment.

Unemployment levels in Welwyn and Hatfield have long since peaked and are now down to 3.7 per cent. Demand for sites and premises in the district has been as buoyant as elsewhere along the corridor. Consolidation, and in some cases contraction, of older industries has brought forward areas for redevelopment.

Shire Park, once occupied by ICI Plastics, is one example, with a quarter of the 61 acres already redeveloped. The whole site has outline approval for redevelopment of a mixed character, including offices, high tech, R&D and warehousing and light industry. Digital acquired 11.75 acres and now occupies 75,000 sq ft of offices with room for a further 75,000 sq ft required. Phase II, completed for completion next year, will bring forward eight buildings of the B1 business use class.

British Aerospace is expected to consolidate its civil aircraft division's operations on the existing site, and that is likely to produce some land for redevelopment. Mitsubishi recently moved its national headquarters to South Hatfield, occupying 50,000 sq ft of offices and 150,000 sq ft warehouse, while Xanadu has chosen Welwyn Garden City for its 45,000 sq ft research and development centre.

There have been a number of developments of smaller units for high tech companies. The district council has itself completed two schemes and a third with a local developer.

The district has also seen a high level of activity on the retail side, the most significant developments being the 225,000 sq ft of the Pin Green shopping centre south of Hatfield, the 180,000 sq ft covered shopping precinct being built next to Welwyn Garden City railway station and a Tesco supermarket on the outskirts of Hatfield.

Hertfordshire has experienced industry closures as elsewhere in the A1 corridor though perhaps on a lesser scale, and so offering fewer opportunities for redevelopment. Unemployment peaked at 10.2 per cent in the early 1980s and has dropped to 4.9 per cent. Cam Gears closed its 15,000 sq metres factory in Hitchin, employing 370 in the early 1980s. The site has been redeveloped to provide 11,500 sq metres, split into 33 units, all of them let, with total employment of 230.

Dent Publishers rationalised its land holding, leaving scope for a development of six warehouse units. Inquiries for land or premises which North Herts, or indeed any other district cannot itself satisfy are channelled through the A1 campaign unit to other districts in the corridor, a further advantage of the concerted approach. The campaign's momentum will continue into next year when further activities are planned.

Today, aerospace as a whole directly employs over 15,000 workers in Hertfordshire, with many more indirectly involved through sub-contractors, and equipment and component suppliers.

Civil aircraft manufacture in the Hatfield area alone employs about 4,500 workers. These are primarily involved on the twin-engined small business and executive jet, the Type 125, of which

North Herts has

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TESCO

One county is helping us change the way the whole country shops.

Tesco enjoys a very special relationship with Hertfordshire. For it was here, in Cheshunt, that Tesco established its national headquarters in 1959.

Today, no less than 2,000 local people are employed at our modern head office complex. Helped by their talents and

professional skills, we have grown into one of the largest and most innovative retail groups in the U.K.

We provide employment for over 70,000 people. Our nationwide chain of supermarkets produces an annual turnover in

excess of £4 billion and a pre-tax profit of over £230 million. Behind such remarkable success lies the unrelenting Tesco promise: to serve the shopping needs of each local community with the very best in quality, choice and value.

Today, the outlook from

Tesco House has never been brighter. The new generation of ultra-modern Tesco superstores, with their constantly growing choice of quality merchandise, are winning new customers all the time. The superstore at the Brookfield Centre, Cheshunt,

is a fine example.

Now, from our Hertfordshire base, we look forward with great confidence and optimism to an even more exciting future. Just as, all over Britain, people look to Tesco for the latest developments in shopping variety and convenience.

**Tesco. Changing the way Britain shops.**

## HERTFORDSHIRE 4

Alastair Guild on links between industry and the county's further education colleges

## Teaching with an eye on tomorrow

THE COUNTY'S schools and colleges of further education are working closely with industry to tailor courses to the requirements of the growing electronics-related and service sectors.

The benefits of such liaison are reflected in the low long-term unemployment rate for young people. Most school-leavers find employment or go on to further education by the autumn term.

The county council's labour market information officer works with companies to reach a better understanding of the labour market, plotting trends in the local economy and feeding information through to colleges so they can adjust their programmes. The technical vocational educational initiative, grant-aided by central government and running in Hertfordshire since the early 1980s, aims to make school curricula relevant to the world of work.

The 12 further education colleges spread across Hertfordshire each offer courses with a strong vocational bias, many with a high degree of specialisation.

Watford Technical College's programme, for example, is oriented towards printing technology and engineering. Stevenage runs courses in microwave technology, while North Herts College is strong in business studies.

The staffing requirements of Hertfordshire's increasingly buoyant financial services sector are now making themselves felt. Large companies relocating to the area may bring professional

and managerial staff or advertise nationally, but they still rely on local recruitment for administrative support. Those with legal expertise, a knowledge of personnel management or computer skills are at a special premium.

With 70,000 students taking day release or full-time courses, 1,500 full-time lecturers and many part-time specialists, Hertfordshire has one of the largest further education programmes in the UK. "We see the part-time course being of greater relevance to industry and that's the area we will be pushing," says Mr John Evans, the county council's principal assistant education officer for further education.

Each of the further education colleges is appointing a marketing person. The county council is investing £200,000 in the scheme, one of the largest in the country. Joint deals are now common place in Hertfordshire with industry and the Department of Trade and Industry matching money invested by the county council in the latest equipment.

"We're becoming bolder in that area, a bit more aggressive," says Mr Evans.

A recent example is the purchase of printing equipment for Watford Technical College, with the county putting in £20,000, printing employers £70,000 and the DTI also matching the county pound for pound.

When another John Evans, became principal of de Havilland College, four years ago, he found

the college in a sorry state. "I went round local companies, explaining my commitment to industry and suggesting we should have a partnership to rebuild the college," he says.

Every square metre of the college, on five sites in the county, was refurbished, much of the work carried out by teaching staff during the vacation.

"We then approached the DTI, explained the ready money we'd had from industry, and the department matched industrial funding." The local authority was impressed and put in substantial extra money. The college last year generated nearly £1m from external sources, with the local authority contributing £7m towards running costs.

GEC Avionics approached de Havilland two years ago with a requirement for training in software engineering. The college had no previous background in that discipline, but within two months an HNC course, with 30 places, was fully enrolled and running. Students spend one day in the classroom and four days in industry. Equipment was provided by GEC, Hawker Siddeley, British Aerospace and other companies, with much support funding for expensive real-time programming equipment directly from the DTI. Teaching staff came initially from industry, and the college's own lecturers have built up their own expertise by company visits.

The Department of Education

and Science, encouraged by the success of the software engineering initiative, is paying through the local collaborative project for two college staff to work full-time in industry for one year, focusing on advanced manufacturing technology. They will report back on industry's training needs.

Taking pride of place on John Evans' office wall is a thermal map of central Hertfordshire, taken from 450 miles up by Landsat 5. The college's National Centre for Cartography is linked up to the satellite, with the DTI acting as catalysts in providing pump-priming funds for the centre and industry funding nearly all necessary equipment. The centre takes 80 students a year, 20 per cent of them from overseas. Graduates, who receive a BTec diploma in cartography, find jobs in land surveying or go on to take degrees, many of them at Hatfield Polytechnic.

Training for the distribution sector is one area about which Mr Evans is concerned. Distribution firms are flocking to the county because of its strategic position. Last year 68 per cent of Hertfordshire's school-leavers went into distribution or retail employment. "But I haven't got one member of staff or one student in distribution," he admits.

Hatfield Polytechnic, with 5,000 students and six faculties, not only aims to reflect the needs of industry in its undergraduate course provision but sells its expertise to local companies, both in the form of consultancy and short courses.

"We go to industry to find what their training or retraining needs are, and customise short courses accordingly," says Kathleen Levine, the polytechnic's short courses manager. Some examples are stress engineering and CAD courses run for British Aerospace, software engineering and microprocessing courses for Marconi and a staff management programme for Tesco.

"We package courses for

smaller companies, identifying a company's needs and finding other companies with the same requirements, so making it more cost-effective," says Ms Levine.

The polytechnic recently opened a computer centre with eight DEC Vaxs. The enhanced computer power of 100 dumb terminals and 80 micros networked into the centre from offices and laboratories across the Hatfield campus benefits the polytechnic, with £2m earned each year from research and consultancy.

The move by Glaxo of its

research centre to Stevenage will

have major repercussions, both

in terms of collaboration and the

number of part-time students

says Dr Tom Hanefield, director of studies for biological sciences.

Biotechnology is an area where

the polytechnic is fast developing

a considerable reputation. It was

one of five institutions to bid suc-

cessfully for money under the

National Advisory Board's bio-

technology initiative, receiving

initially £44,000, increasing annu-

ally by small increments. The

polytechnic recently completed a

biotechnology suite for small

batch production, at a cost of

£100,000, next to its chemical pro-

cess laboratory.

It now offers a two-year day

release master's degree in bio-

technology, with places for over

15 students. The course concen-

trates on enzyme and fermenta-

tion technology, plant and cell

tissue culture, process technol-

ogy with at the end of the final

year a major research project.

Polyfield Services, a company

closely associated with the poly-

technic, helps small to medium-

sized companies within a 45-min-

ute radius of the campus to meet

quality assurance standards.

Though it has access to central

Polytechnic services, "it is a com-

pletely arm's length company and

entirely self-supporting," says Dr Alan Younger, its manag-

ing director.

Polyfield Electronics, a sister

company also based at Hatfield

Polytechnic, provides confiden-

tial consultancy, acting as the

contact point for industry want-

ing to tap expertise within the

division of electrical and elec-

tronics engineering.

The polytechnic expects to

hear next month whether it is

one of the 10 institutes of higher

education to receive funding

under the MSC's Enterprise In-

itiative. All polytechnics and uni-

versities are eligible to apply, and

Hatfield has made the last 20.



John Evans, head of de Havilland College, in its automation centre

## Stansted Airport

## Why planners are in a pickle

PRESSURE ON areas around Stansted will increase in the next 24 months, culminating in a number of crunch planning applications and appeals. That is the view of some analysts who believe that local authorities might well accept it and make preparations accordingly.

If councils take an intransigent view towards commercial development and lose on appeal, then that could open up the floodgates, says Mark Prisk, manager of the London office of Derrick, Wade and Waters, property and design consultants. The danger is that they will lose control of what is the eventual outcome.

Any vestige of strategic planning to accommodate the natural increase in population in the area (which could have occurred without Stansted) has been for "sake of a 'damage limitation' policy to keep newcomers and businesses away, says Andrew Noyes, a property analyst with Bidwells in Cambridge.

A different interpretation is put on events by local planning authorities. Essex and Hertfordshire county councils and East Hertfordshire and Uttlesford district councils reached agreement in May last year on how they wish to see development accommodated as the airport builds up to 8m passengers a year by the early 1990s.

Their aim is to limit the impact of the airport in this area of attractive undulating and productive countryside, most of which is Grade 2 agricultural land.

The local authorities' objective

is to direct all airport-related employment to the airport site; to channel spin-off economic activity to the area to towns, while spreading the economic benefits to Harlow and Braintree in particular; and to locate most of the additional housing related to Stansted's expansion near the airport, with Bishop's Stortford accommodating an additional 1,000 dwellings. Harlow, 1,100 and Uttlesford district 900.

They want to phase all airport-related housing, with Harlow providing the first phase starting before 1991. Brent Hall Park, a development of 3,500 houses in

Harlow was recently given the go-ahead by the Environment Secretary. Competing schemes have been drawn up for Bishop's Stortford's housing allocation. Elsewhere, new housing is not required until the 1990s and will be phased with the build-up of employment at the airport.

A further 1,000 airport-related houses will be needed within the Stansted catchment area, broadly defined at the public inquiry as within a 20-minute travel time from the airport but beyond the area defined as being close to Stansted, or within 15 minutes of what is the eventual outcome.

The growth of the airport site will generate economic activity, but there is no inevitability nor regional requirement of justifying a plan for further economic development in the immediate vicinity, continues the statement. Sites already exist for economic development outside the airport perimeter, including 54 hectares of land at Harlow, with a 17-hectare business park, and provision in the town for commercial office development, and further from the airport, 36 hectares of land at Braintree. Additional provision is being considered within the airport's catchment area.

But there is a question-mark in the minds of the property fraternity whether that will prove sufficient. The Stansted area is likely to be seen increasingly as a preferred location, particularly for high tech companies, as land prices soar at either end of the M11 corridor, in Cambridge and London Docklands.

Land values in Harlow for industrial use stand at £350,000 an acre, and for pure office schemes range from £240,000 to £500,000. The asking price in Cambridge for B1 uses ranges from £550,000 to £800,000 an acre, while in London Docklands, land for commercial development will fetch £1m upwards.

Harlow and Bishop's Stortford have been under the greatest pressure so far for commercial and industrial development, though Bishop's Stortford already suffers from considerable traffic congestion. But areas within the town centre are vacant or underused.

Saffron Walden may be the next town to feel the heat. There is still land waiting to be redeveloped and brought forward in towns like Stevenage, which also falls within the Stansted catchment area, but such opportunities are fast running out.

More and more companies are wanting to locate along the M11 corridor for reasons other than land prices. As 1992 approaches, the communications advantages of being near London's third airport will prove attractive.

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## HERTFORDSHIRE 5

AEROSPACE, DEFENCE and pharmaceuticals have long provided Hertfordshire's industrial base, with many small to medium-sized companies benefiting from sub-contract work for the major employers. But service industries are starting to provide a welcome diversity.

The number directly employed in aerospace and defence in the county approaches 25,000, according to estimates from the Herts Business Database at Hatfield Polytechnic. British Aerospace at Stevenage and Hatfield account for 15,000 jobs, with Rolls-Royce, Lucas Aerospace, GEC Avionics, Racal Acoustics, Hawker Siddeley Dynamics and Irvin (GB) being the other significant defence employers. Hertfordshire has the fourth highest concentration of defence industry sites of any county in the UK.

There are, in addition, many electronics companies involved to some extent in the defence industry, with Marconi Instruments, ICL and GEC Computers being among the more significant, and many smaller firms providing components or site-related support services.

There continues to be some concern about the county's dependence on companies which are themselves dependent on defence contracts and government procurement policies. British Aerospace is still the predominant employer in Stevenage, accounting for over 20 per cent of those in work.

Without British Aerospace, Stevenage would have become another Corby, said one study of its impact on the town. Of the top 10 companies in Stevenage 10 years ago, only BAE, ICI and Combustion Engineering of the private sector companies remain.

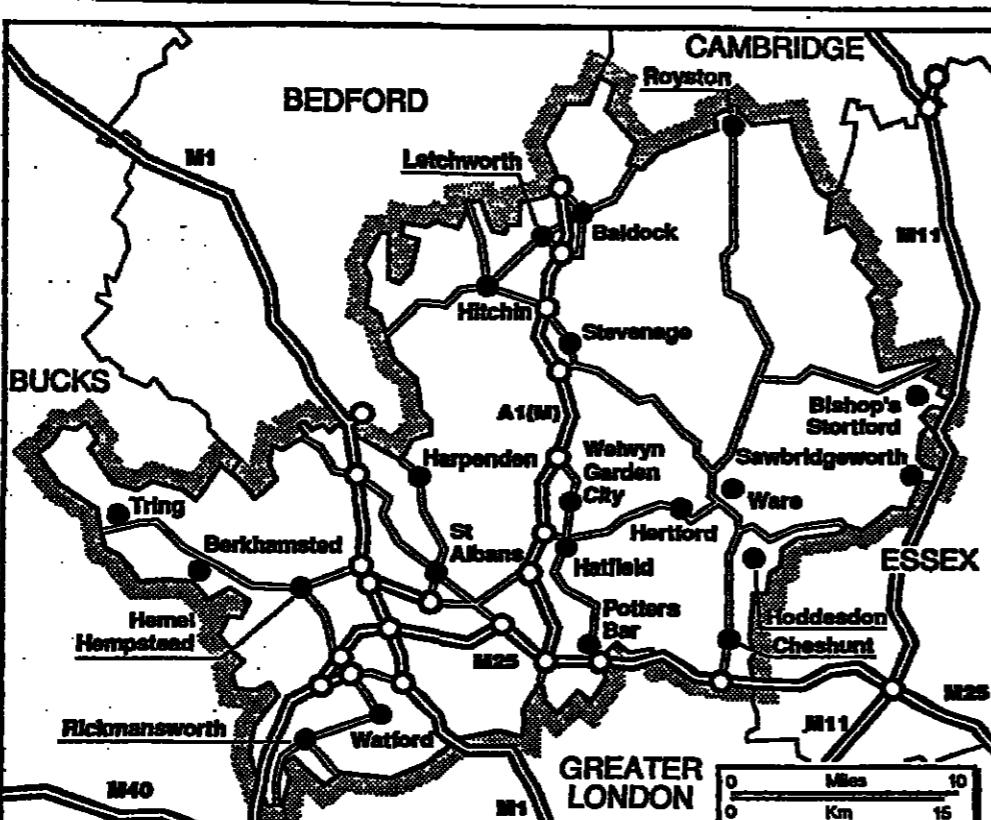
Kodak, ICI (Visqueen), Bowater Containers and CPT Data Peripherals pulled out of the town in the early 1980s. Many of the surviving large companies such as ICL, Platinum and Taylor Instruments laid off staff. Employment at BAE during this period was stable, though last year the total was 400 below its 1985 peak of 8,600, reflecting productivity and efficiency drives.

The presence of companies such as BAE must have been one of the factors influencing other high technology companies to move to Hertfordshire. There is a cumulative effect: one feeds off the other, says Iain Begg, a research officer in the department of applied economics at Cambridge University.

A study last year by Mr Begg and Gordon Cameron, professor of land economy at Cambridge found that Hertfordshire has the highest concentration of high tech of any county in the UK, or twice the national average.

The study also showed a statistically significant link between the share of defence expenditure in a region's total gross domestic product and its relative concentration of high tech jobs.

Pharmaceuticals, the other single most significant sector in the Hertfordshire economy, accounts for 5,600 jobs across 17 firms. It



Alastair Guild looks at the county's industrial base

## The beacon of BAe

has grown in importance consistently since the late 1920s, though some firms have moved production out of the county as industrial space becomes at a premium. Roche and Smith, Kline and French are two of the large companies to have kept manufacturing and distribution in the county, as well as research and administration, while Glaxo is consolidating its research activities in Stevenage.

The growth of the services sector is, by contrast, a new phenomenon in Hertfordshire, one of the most significant examples to date being Confederation Life which moved its UK headquarters

from Chancery Lane in central London to a new 55,000 sq ft building in Stevenage housing 50 staff. Many employees came with the company from London.

National Westminster has just announced that it is moving its south-east regional office from Lombard Street to Borehamwood. Watford already has a significant services sector. National Westminster International has located a regional banking centre in the town, while large insurance companies such as Sun Alliance, and the venture capital organisation, Investors in Industry, have also set up major regional centres there.

### Flat roofs are slightly sloping

IF YOU have any myths or prejudices about flat roofs, Peermont will try to dispel them. This member of the Tarmac Group even runs free training courses for designers and contractors at its Hatfield headquarters.

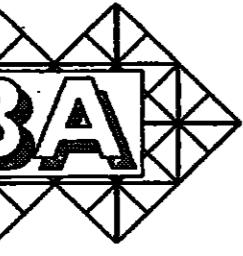
Of course, flat roofs should never actually be flat, says the company, but slightly sloping. It argues they offer major practical and economic benefits if the roof design is correct, the right materials are specified and good installation practice is followed.

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Despite its advantages, however, a flat roof can be damaged. Accidents, workmen installing or maintaining equipment on the roof, debris blocking rainwater outlets, birds, even wind-borne leaves are cited by Peermont as pitfalls from above.

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The representative might well suggest that the answer could be Gummist. That, if so happens, is Peermont's torch-on roofing system which embraces insurance cover, a comprehensive guarantee, design advisory service and installation by approved roofers.



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## Garden cities

## Taking to the tablets

THE NEXT time you brush your teeth or pick up a packet of pills from the chemist take a look at the packaging. There is more than an even chance that Hertfordshire will figure somewhere.

The county has had a strong pharmaceutical presence since the 1930s. It was the area's environment, as typified by its garden cities of Leitchworth and Welwyn, that originally provided the right sort of atmosphere for research scientists' creativity to flourish. A history of Roche puts it this way: Roche of the 1930s and Welwyn Garden City were, it would seem, made for each other.

The company was becoming increasingly successful in an innovative and expanding industry, the Garden City was the practical embodiment of a bold idealism, breaking away from the satanic factories and the sprawling slums spawned by the Industrial Revolution, and creating instead, a pleasant, modern setting, with plenty of space, light and air, for people to live in and to work. Welwyn also had easy access to London and good road and rail links with the rest of the country.

Roche acquired a 999-year lease on a six-acre site, the heart of the company in Britain today. Some 90,000 sq ft are now devoted to the manufacture and packaging of drugs and medicines, with 150 employed in production. Every year 1,300m tablets, 350m capsules, 15m ampoules and 10m packs of one sort or other leave the Welwyn plant, accounting for 95 per cent of the drugs sold by Roche in Britain today.

The company has also invested heavily in research facilities on the site, building in 1982 a £4m extension to its research unit, providing 110,000 sq ft in total. This has provided the 300 scientists with, among other benefits, instant access, from computer terminals, to information stored both in Welwyn and at the group headquarters in Basle, as well as to other medical and scientific data banks. Current expenditure

on research and development at Welwyn is £1m a year.

Welwyn is also the location for Roche's vitamin and chemical warehousing and distribution centre. Communications are good for both products distribution and employee travel and visitors to the site, says Roche. The company has a major vitamin and chemicals production facility at Dalry in Ayrshire, as well as in Basle. Heathrow is reasonably accessible, while Luton Airport is used increasingly for trips to Roche's subsidiary in Dublin.

Stafford Miller set up in Hertfordshire also in the 1930s, though it transferred production to Wales and Plymouth 10 years ago for lack of land on which to expand its factory. The company then employed 120. Its staff now totals 350, of whom 70 are marketing and headquarters staff, with the rest in production. Stafford Miller is soon to move from 12,000 sq ft of offices in Hatfield to 30,000 sq ft in Welwyn Garden City.

Block Drug New Jersey, Stafford Miller's parent, has its main research centre in the US, where it has developed such products as Sensodyne toothpaste and other oral hygiene aids bearing that brand name, denture products and prescription drugs. But Stafford Miller exports from the UK to 52 countries in 22 languages and dialects. UK turnover is £30m, about 40 per cent accounted for by exports.

"We are a very marketing-oriented company and most of the facilities we need, such as advertising agencies, are London-based," says Mr Tom Kelly, Stafford Miller's managing director. "We have contacts with London and Cambridge universities, and



Tom Kelly, managing director of Hatfield-based Stafford Miller

Plymouth, we would spend a lot of time commuting."

All staff, including computer operators, clerical grades and those with accountancy skills, are recruited locally, but senior management tends to come from outside the county.

Glaxo, with its main research and development site at Ware, is building a new centre on 70 acres in Stevenage, where research activities, currently split between Ware and Greenford in London, will be consolidated. This is intended to increase productivity and efficiency from research.

There will be 600 chemists and 800 biologists working at Stevenage. Some staff will transfer from Ware, but 600 support employees will be recruited locally.

At Ware, up to 200 staff are recruited each year, in the ratio of three technicians to two gradu-

ates, and about 100 of those are local. The minimum requirements are four or five Ordinary levels, including English and Maths. A few of these entrants have progressed to doctorates while working at Glaxo, some time.

Development work at present carried out in Greenford is to move to Ware. The term development covers quality control, pharmacy, or in what form the drug will eventually be delivered, toxicological testing and clinical evaluation.

The bulk of Glaxo's full-scale production takes place in the north of England and Scotland. Research has to be based in the South because "we need the dialogue with academics," says Dr Roy Britain, principal research director, Glaxo Group Research.

"We have contacts with London and Cambridge universities, and

undertake joint collaborative

research, though we do that with universities elsewhere in the country. It is the ease with which you can attend evening symposia or society meetings in London that is so convenient."

Glaxo also makes use of the contract research facilities at the Huntingdon Research Centre, 35 miles from Ware, while it sends staff to Hatfield Polytechnic for further education, providing chemistry graduates, for example, with a basic course in biology.

US-owned Smith, Kline and French makes up the quartet of large pharmaceutical companies based in Hertfordshire, moving to the county from south London in the late 1950s. Welwyn Garden City is now the site for all production for the UK and overseas markets, pharmaceutical development, analytical and quality control, and UK and overseas administration, with a total of 1,650 employees. Vaccines are the only products which the company supplies in the UK that are made overseas, in Belgium.

The company's research centre moved from Welwyn Garden City to a 35-acre site nearby at Frythe in 1977 with an investment of £45m, while warehousing and distribution is based not far away at The Ridgeway. Research is also carried out in Philadelphia and Belgium. The majority of SKF's production and administration staff are recruited locally. The company says communications are good for distribution of its products, transported by van to wholesalers throughout the UK. But it does have to cast its net quite widely for some materials required.

There are companies which, if they set up in Hertfordshire, could supply a significant proportion of their products to the county's pharmaceutical industry, though whether such companies could depend entirely on such business is another matter.

Alastair Guild

## Retail, office and high tech developments

## A property boom

HERTFORDSHIRE is experiencing a countywide property boom. Interest is no longer focused exclusively on established centres such as St Albans and Watford, but is moving steadily eastwards and northwards, writes Alastair Guild.

The completion of the M25 provided the initial impetus, at least in the south-west of the county. Improvements to communications elsewhere in Hertfordshire have added to its attractions for firms spurred to look outside central London and Docklands by rents pushed sharply upwards because of high rates of take-up.

But Hertfordshire is itself not without constraints. The county council has expressed its concern about the amount of industrial land already lost to residential development, particularly in the north and east of the county.

It is also monitoring proposals for office schemes on industrial sites. These are thought likely to become more common because the new B1 Business Use Class, for planning purposes, no longer distinguishes between offices and light industrial.

The loss of industrial land is likely to continue as light industrial users find themselves unable to compete with office users for land and premises.

The county council has sought to encourage improvements to the fabric of some of the older industrial areas because the new B1 Business Use Class, for planning purposes, no longer distinguishes between offices and light industrial.

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"We have contacts with London and Cambridge universities, and

industrial land in Letchworth is £250,000 an acre, compared with £750,000 in Hatfield, yet the two towns are only 15 minutes away by car.

The full impact on property of the decision to expand Stansted airport has yet to be felt, but a small indicator is the rise in office rents in Bishop's Stortford over the past two years, from £5.50 a sq ft to £11.50 a sq ft.

Perhaps the greatest turnaround in property terms is being enacted along the A1 corridor. "We are looking at a band of business park possibilities in Welwyn and Hatfield which developers have not yet seriously considered," says Howard Wootton of Knight, Frank and Rutley. "These will provide properly designed offices in a business park setting, in effect office parks and for that we will get top

Access point

GRANADA LEISURE relocated from London to its head office in St Albans in 1974. The site was chosen for its ease of access to Granada's sites operating in the north and south, and with the opening of the M25 travelling east and west is now much simplified.

At its St Albans headquarters, the company, part of the Granada Group, houses its accounts department, which is linked by computer to sites around the country. Also there are its building and publicity department as well as central administrative sections.

Rents of £20 a sq ft and upwards for fully fitted space. "Most business parks in Hertfordshire so far have been piecemeal developments tacked on to existing industrial estates. He expects the 100-acre site "will open up a totally new market for companies to relocate from central London."

Meanwhile, demand for office space in St Albans, which has benefited from improved rail links to London, and Watford, just off the M25, continues unabated.

Rents in St Albans could well follow the trend of Maidenhead in Berkshire and break the £25 a sq ft barrier once a 10,000 sq metre scheme on a three-acre site by the Abbey station comes through, says Mr Woolston.

Office rents in Watford, which already rank it as the fifth most expensive town in the south-east region, are now rumoured to have risen above £20 a sq ft.

The south-west of Hertfordshire is also the area to have experienced most pressure so far for large, out-of-town retail schemes, though development activity has also been healthy in town centres throughout the county. An indication of just how healthy is the £100m figure for investment by Tesco in Hertfordshire over the past three years.

Tesco has also chosen Hertfordshire as the location for its first joint development with Marks and Spencer. The com-

pany, based in Hertfordshire, is one of its two main south-east distribution depots at Welwyn and, next year, opens two further depots in the region, one of them at Hatfield.

The M25 has also opened up massive catchment areas for superstores, and Hertfordshire has more intersections than any other county. It is at one of these intersections, the Golden Triangle at Brickwood, that the county council's policy on both green belt and out-of-town shopping will be put to the test. The inquiry into the 750,000 sq ft scheme was completed in March.

The county council has also contested a smaller-scale proposal for a Save-a-Centre at another M25 intersection at London Colney. This was for an area of land zoned for industrial use. The council wants to maintain the county's pool of industrial land and the application will go to appeal.

Stevenage, Watford and Welwyn Garden City are three of the towns to benefit from major retail schemes in or adjoining their centres, while Park Plaza, being built on the roof of the A1 Hatfield tunnel, is among the large out-of-town retail developments going ahead on non green belt land.

Green belt policy is also having an important bearing on housing developments. Consortia have been eyeing the county's potential for new settlements on the scale of Tillington Hall for some years, though planning applications would be strenuously resisted by many in the county, not just the council.

Various modifications to green belt have been proposed, nevertheless, to allow for more housing. A county council suggestion that green belt boundaries be redrawn to provide for 1,300 homes at Hemel Hempstead was turned down by the Secretary of State. A planning application was submitted recently for a housing development to the north-east of Stevenage. However, the council's proposal that green belt boundaries be amended to allow for 2,000 dwellings was scaled down to 1,600 houses by the Secretary of State.

Given to the use of land at present occupied by hospitals, closed or due for closure. Some of these, the county council suggested, should be taken out of the green belt and used for housing. The Secretary of State says that the scope for other institutional uses must first be explored and that redevelopment should be limited to the existing built-up area.

Hertfordshire is likely to face increasing demands on its housing stock. Most district councils are now examining alternatives to council homes, such as housing associations.

The county council has been conducting a study of Hertfordshire's housing problems and what opportunities there are for tackling its housing needs. These suggestions will be contained in a draft paper, due next month.

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## SECTION IV

# FINANCIAL TIMES SURVEY

**It is an enabling technology capable of enhancing many industrial activities. For many investors, however, biotechnology is simply a new way of inventing miraculous cures, which helps account for the volatility of the market. A survey by David Fishlock, Science Editor**

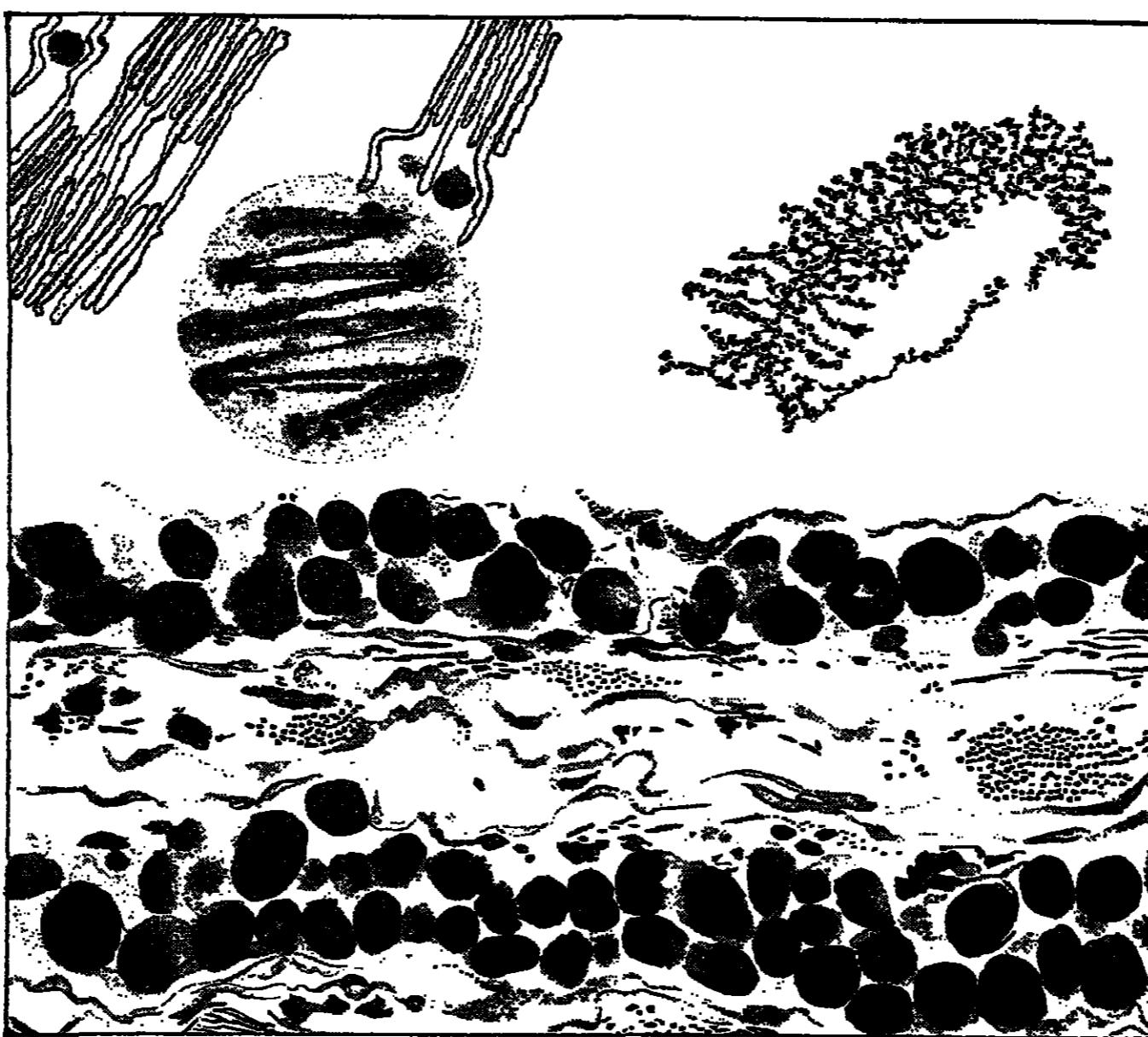
## Investors and enthusiasts

BIOTECHNOLOGY'S potential is undiminished - only the investor's perception has changed, a banker assured a conference in London recently, arranged by Swiss Bank to update European investors, analysts and fund managers on some of the progress and changes. He estimated that over \$2bn had been raised in the capital markets in support of biotechnology companies.

By any absolute standards, the pace of biotechnology has been breakneck since the mid-1970s, when the subject shed its old image of industrial microbiology and re-emerged in a glamorous new guise. Where previously it had been restricted to the microorganisms that nature provided, now the bioscience could begin to design organisms to do the job required.

The changes promised ranged all the way from making microbes more in tune with the climate and pace of the production line, to mimicking and even improving upon nature, by augmenting the flow of a host of complex chemicals used normally by our bodies. Some of the names of these chemicals - interferons, interleukins, insulin - became household words.

At the same time a more subtle change occurred in the industrial practice of microbiology, the forerunner of biotechnology, the for-



## Biotechnology

logy (AABB), trying to cater for such diversity.

For many investors, however, biotechnology remains simply the prospect of inventing a drug for what has been thought an incurable affliction. For them a biotechnology company is a bioscience research team with a prodigious appetite for cash, and a portfolio of ideas called from a demimonde for fashioning drugs to overcome such diseases as cancers, heart disease, rheumatism, arthritis, Aids and other virus infections, and inborn metabolic disorders. The widespread yearning to defeat some of these ills - especially cancer - is already plain from the generosity with which research charities are minded.

Collectively, the biotechnology investor can have little cause for complaint with these "biotechnology boutiques." True, it usually took longer and cost more than the scientist said, but no-one should have been fooled by that. True, too, there have been disappointments such as interferon, which has not yet proved the panacea once predicted.

But the boutiques, led by Genentech whose formula has been widely - if not always carefully - copied, are certainly achieving their targets. A popular one in the early-1980s was tissue plasminogen activator (t-PA) for dissolving blood clots. Several research teams have succeeded here and t-PA reached the market in the US late last year.

More surprisingly, most of the boutiques launched in the late 1970s and early 1980s survive and can still raise cash for their research. Few have folded or been bought out. The biotechnology trusts report that invitations to fund new biotechnology ventures are coming in at an accelerating rate, currently three or four a week, mostly from the US.

The technologies in which such ventures specialise is steadily widening. Recombinant DNA or "gene-splicing", the original technique to which the term genetic engineering was applied, remains the dominant one. It has proved a very powerful and versatile way of modifying microbes to make them more useful workhorses. The hybridoma technique of

making monoclonal antibodies has also proved powerful and increasingly versatile, and will become more so following its successful fusion with gene-splicing to "humanise" animal antibodies.

These two techniques have stimulated a host of associated opportunities for biotechnology machines which can imitate the skills of the molecular biologist in unravelling genetic structure or synthesising a gene, membranes crafted with the exacting precision of a living cell wall, devices for example to remove alcohol from a beverage without changing its flavour, a way of cultivating a patient's own skin cells to grow pieces of living skin for grafting. The beauty of many of these

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peripheral opportunities for biotechnology is that, while promising to solve real and widespread problems, they may avoid the expense and delay inevitable nowadays in demonstrating efficacy and safety in a new drug. If the bio-enthusiast has misled the investor at all, it is in underplaying both the time and the cost of convincing regulatory authorities. The established drug industry recognises this from the start. Moreover, the painful experiences of such companies as British Petroleum, ICI, Nestle and Rank Hovis McDougall in the 1970s provided ample evidence that biotechnology applied to new foods and animal feeds would also face formidable regulatory hurdles.

If further evidence is needed in 1988 that biotechnology has won a place in our society, it can perhaps be found in the pages of Private Eye this month, which mocks the pretensions of the Cambridge company Plant Breed International in trying to convey its message by means of what it calls a "crisply contemporary" logo representing "the union of science and nature."

Graver problems, however, face biotechnology as it emerges from a decade of frenetic research and development into a world which has sometimes treated the elitism of high technology very harshly. A major concern of the trade association ABB, representing about 80 firms out of a catchment of perhaps 100 in Britain, is regulation as it affects manufacture and testing of genetically engineered products.

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Manpower - the risk of specific skill shortages - is another factor which could crimp progress. Evidence comes from the Institute of Manpower Studies at Sussex University. Mr Richard Pearson, deputy director, says it is still an emerging technology "for which the boundaries, priorities and skill needs are changing."

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## BIOTECHNOLOGY 2

Two specialist trusts and a number of funds have been set up to invest in the sector

## Ventures that may appeal to the heart of the City

THE PAST year has been turbulent for biotechnology shares, for three reasons at least.

First, just a year ago came the bad news for Genentech that it had failed to win the approval of the US Food and Drug Administration for its genetically engineered tissue plasminogen activator (t-PA). This setback for the undisputed market leader among the new research biotechnology companies adversely affected a large number of bio-shares.

The other two reasons were not specific to biotechnology. They were the Wall Street crash

Leathers, fund manager. Both funds rank evidence of management skill more highly than evidence of an original idea in deciding where to invest.

The October crash which caused the Rothschild portfolio to plummet (see chart) proved a boon to the new fund. Abingworth raised \$50m in August and was "very fortunate in having an instant bear market in October," says Mr Leathers.

There was much distress selling in biotechnology and at this time he made investments in such quoted US shares as Amgen,

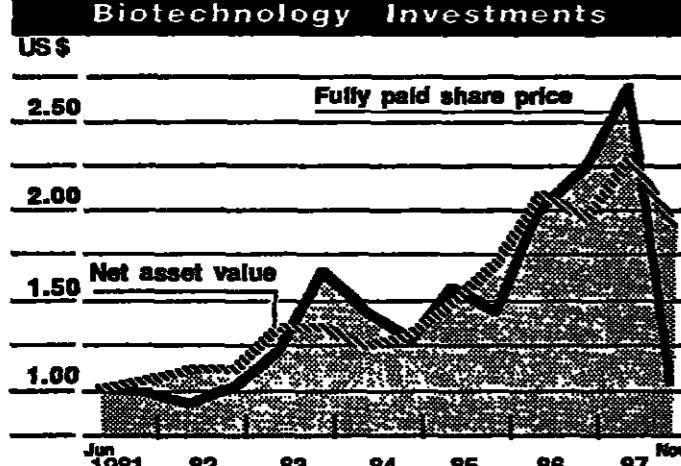
Both of the biotechnology funds report that there has been a healthy flow of fresh invitations to invest in unquoted companies, particularly from the US, but also, to a lesser extent, from the UK

in October and its consequences for stock markets worldwide; and what Lord Rothschild, chairman of Biotechnology Investments, the N.M. Rothschild biotechnology trust, calls the "disequilibrating gyrations in exchange rates, particularly involving the US dollar."

Biotechnology Investments, touchstone of investors by virtue of the sheer professionalism it has brought to bio-investment through the team of managers and scientific advisers built up by Lord Rothschild since 1981, suffered a more personal setback last year. Two fund managers left to form a new bio-investment trust for Abingworth Management.

They paid their former employer the tribute of launching Biotechnology Venture Fund with "exactly the same investment policy as Biotechnology Investments," says Mr David

Biotechnology Investments



Lord Rothschild, chairman of Biotechnology Investments

now has a portfolio of 48 unquoted investments, 38 in the US, 12 in Britain, one in Ireland and two elsewhere in Europe. The fund has recovered, says Mr Cook. What began in 1981 as a \$50m trust is valued today at about \$140m.

But there is other evidence besides these two specialist trusts that the City is taking biotechnology seriously as a potential source of money-spinning new products, especially therapeutic drugs.

Two new venture capital funds, launched in London this year, have stressed healthcare and biotechnology as targets. They also express confidence that Europe will try to match US enthusiasm for launching new bi-ventures.

Guinness Mahon, the merchant bank, has set up Medpro, a trust to launch medical and surgical companies with a common theme of improving the efficiency and

productivity of medical practice. It takes its cue from the rising costs of medical care and a belief among its fund managers that biotechnology in its manifold forms can make an important contribution to cost control, for example by shortening the time spent by patients in hospital beds.

They believe it means spending more money closer to the patient, to enhance efficiency, says Dr Brian Burroughs.

Since the Medpro trust has a lifespan of only eight years, it will not be venturing into drug development. Its managers – all claiming considerable industrial experience – want to see clear evidence of an exit route for its new ventures; a point also stressed by the new management at Biotechnology Investments.

Medpro hopes to raise enough funds – up to \$25m – to help launch 20-30 new ventures, mainly in Britain.

Charterhouse Bank has launched a \$40m European venture capital fund with a strong emphasis on biotechnology and healthcare. In particular, it is seeking new British ventures and co-operation with European venture capital sources.

The Charterhouse managers see the sector as very suitable for venture capital – "large, rapidly growing, international and not normally susceptible to economic cycles."

Their fund is rooted in a smaller fund launched for Charterhouse in 1984, by Dr John Walker, which has invested about \$4m in six biotechnology and healthcare start-ups. Dr

Peter Rodgers (left), chairman and Ed Trewella, secretary of the Association for the Advancement of British Biotechnology

Trevor Humphries

Walker expects half of his new fund to be invested in these two sectors.

Charterhouse Venture Fund and Guinness Mahon collaborated in one start-up earlier this year, when they helped launch Bioprocessing Associates, a company with a new way of processing blood. Its technology meets the Medpro criteria for it promises to reduce dramatically the cost of fractionating blood.

Before joining Charterhouse Dr Walker had launched 3i Ventures into biotechnology with such investments as Celltech, Imperial Biotechnology and Plant Science. The 3i portfolio, managed today by Mr Philip Morgan and Dr Sheila Kapadia, now numbers six investments, all based on university or teaching hospital ideas. Celltech has been sold, but new ventures include Biocompatibles, involving the Royal Free Hospital, London, and Brunel University in a venture to exploit new medical materials, coatings and devices.

The "enterprise cheque" scheme is a new initiative to finance developments which are past the basic research stage and seem to have reasonable commercial potential. Dr Kapadia says. It was launched last year by 3i in response to a demand it perceived for small sums of cash to allow down to prove feasibility or collect extra data for ideas that are past the proof-of-principle stage.

Under the scheme, 3i buys a minority stake in the idea for a payment averaging \$25,000, in the form of seed money – not a loan, it stresses – that can be made available with minimal delay. "We see this as a risk investment which could give us a deal start by being close to the deal should it materialise." Four cheques

have been signed so far.

In March, the Association for the Advancement of British Biotechnology published a brief survey of the attitudes of venture capitalists towards investing in biotechnology, which it had commissioned from Venture Link Investors. Ms Hilary Marsh, an association council member, interviewed managers from 14 British funds, with the aim of establishing their level of enthusiasm and the characteristics most likely to help a proposal succeed or fail with the banker. The 14 funds had all made biotechnology investments – in total, more than \$26m in British

- over-valuation;
- need for large investment in pharmaceuticals only;
- uncertainty about product protection.

Asked how many years they would consider it reasonable to wait for first profits from a biotechnology investment, all said they would be satisfied with profits inside four years. Some said their patience would extend to seven years. Only four said they were willing to wait more than seven years to realize their investment.

Nearly all fund managers were interested in pharmaceuticals and bio-process equipment, followed by diagnostics and plant agriculture. Fewer were looking for opportunities in food and drink or environmental control.

The association's report ends with a warning for would-be biotechnology entrepreneurs. An overriding theme in the responses of the fund managers is that although biotechnology offers many opportunities for venture capital, they are often not presented in a

useful form. "Coaxing them into shape simply requires too much hard work. Competing investment opportunities can be taken up more easily."

\* Attitudes of UK venture capitalists to biotechnology investment. By Hilary Marsh. The Association for the Advancement of British Biotechnology, 1 Queen Anne's Gate, London SW1H 9BT.

ventures – and were interested in investing more.

Nearly all favoured pharmaceuticals and bio-process equipment as the sectors of greatest interest, followed by diagnostics and plant agriculture. Fewer were looking for opportunities in animal agriculture, food and drink, or environmental control.

The most discouraging characteristic of the biotechnology proposals they received were identi-

fied as:

• lack of commercial management (although half of the fund managers thought this was equally prevalent in other subjects seeking venture capital);

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## Announcing the kind of British business success that gets into you-know-who's good books.

Imagine a company whose management technique is strictly get up and go.

Whose business is rooted in a new and dynamic technology. And whose achievements so far are not only putting money in the bank but Britain on the map.

It would be hard to imagine a more likely contender for the PM's good books.

Yet this describes British Bio-technology to a T.

In the two years or so since the company set up shop, it has grown ten-fold.

So successful has it been that bio-pharmaceutical corporations the world over have been queuing up to do business.

BBL are, for instance, developing new treatments for

heart attacks and for arthritis with SmithKline Beckman. Working on cholesterol-lowering drugs with Johnson & Johnson.

Investigating new ways to combat vascular disease in co-operation with Pfizer.

And developing new diagnostic tests together with Abbott Laboratories.

BBL has also brought Britain to the forefront in the race to find an AIDS vaccine. Working in close co-operation with British Universities and the Medical Research Council, the company is testing a revolutionary new approach.

And all this from the company which only last year was first in the world to market synthetic human genes which are

helping other companies make innovative medicines of their own.

Small wonder, then, that thirteen large British and American investor groups have been only too keen to have a stake in the company.

They realise that British Bio-technology is poised to join the top league of the world's bio-pharmaceutical businesses.

Which is not only good news for investment but good news for Britain.

And, of course, for you-know-who.

**British Bio-technology Limited**  
Brook House, Watlington Road,  
Cowley, Oxford OX4 5LY.  
Telephone (0865) 718817  
Contact: Dr. K. McCullagh, CEO.

## BIOTECHNOLOGY 4

The challenge of international recognition

## More patent battles likely to limit the marketplace

IN CAMBRIDGE, Massachusetts, they tell of the boisterous British businessman who rang from the house he had rented on the New England shore and invited them over to discuss a joint venture in biotechnology.

From the barbecue Mr Bill Castell organised emerged Welgen Manufacturing, a £2m joint venture between Wellcome and Genetics Institute, a thriving US biotechnology research company with a cluster of novel drugs nearing the market.

The two partners announced their new biotechnology production plant would come on stream in 1988. It has been designed in Britain and combines Wellcome's renowned skills in large-scale fermentation with its partner's impressive portfolio of at least

eight new products invented since 1981, and its location in the world's biggest market for therapeutic drugs.

Mr Castell, chief executive of Wellcome Biotechnology, has already secured a bridgehead in the world's second-biggest market, Japan. Early last year Sumitomo Pharmaceuticals opened its Sumitomo factory, based on Wellcome interferon technology, derived in turn from the company's traditional skills in vaccine development and manufacture.

The £20m Sumitomo facility, said to be the world's biggest deep cell culture plant making alpha-interferon from mammalian cells, Wellcome receives a royalty on its sales.

Few British pharmaceutical companies so far have been as keen as Wellcome to forge partnerships with the new biotechnology research companies. ICI has created its own "autonomous" biotechnology company in-house. Glaxo has acquired the Geneva laboratories of Biogen, once the fountainhead of that company's big portfolio of biotechnology targets.

But the leading British biotechnology research companies, including Celitech and British Biotechnology, have had to seek overseas partners for development of their new drugs.

However, Shell International Research embarked on a joint venture in research with Gist-brocades, the Dutch biotechnology company in 1983.

International Bio-Synthetics (this) is a 50-50 commercial venture, incorporating the industrial enzymes business of Gist-brocades and Ward Birkenshaw, Shell's fine chemicals business. It operates "at arm's length" from the two parent businesses.

Its initial target is pure intermediates for the pharmaceutical industry. Dr Herman Kooiman, director of New Business Development, told a meeting of the European Industrial Research

Management Association in Madrid last week.

More than 25 per cent of the drugs used today contain a therapeutic agent that is contaminated - up to 50 per cent - by a chemically closely related isomer. Often the isomer can have aberrant interactions with metabolic systems, he maintained. The same holds true of synthetic agro-chemicals and their interactions with ecosystems.

This is just one of the versions of the chemical, free from the undesired isomer, can often be produced by biotechnology. Since 1983 it has filed 10 patent applications.

The company is after a share of the market for finished pharmaceuticals which it puts at \$800m in total worldwide, with a growth last year of about 4 per cent.

Although much of this has been kept "in house" by the industry, a multi-billion business-to-business market remains open to competition.

The challenge as it sees it, is to persuade the pharmaceutical companies to pay for pure chemicals even though bio-synthetics tends to be more expensive than chemical synthesis.

In the longer term, it sees opportunities for bio-synthesis in creating new high-purity chemi-

cal complexes for the electronics industry, for example in liquid crystal displays.

Patents are still a major area of uncertainty for the inventive biotechnology boutique. Genetics Institute and Amgen each has a US patent on erythropoietin (EPO) made by different methods, the first by purifying a natural source, the second by genetic engineering. The two boutiques have filed infringement suits against each other and the legal squabble could continue for a couple of years.

Another major patent battle concerns tissue plasminogen activator (t-PA). A British patent awarded to Genentech in 1986 was revoked last year, when challenged by Wellcome on the grounds that its claims were too broad and threatened to hobble further research.

Genentech's appeal is expected to be heard this summer. The outcome could affect a score of companies working on t-PA.

A recent report from Eberstadt Fleming in New York, reviewing problems facing biotechnology, forecasts that patent battles will continue, even though investors would prefer to see disputes settled quietly and inexpensively.

out of court.

With potential markets for drugs like EPO and t-PA put at hundreds of millions of dollars, companies "appear willing to spend \$5-10m on legal battles in the hope of excluding others from the marketplace." The report concludes that uncertainty about the outcome will continue to pose a risk to investors.

A leading US patent lawyer has endorsed this view. Addressing the recent Swiss Bank biotechnology conference in London, Mr S. Leslie Misrock, a partner in Pennie and Edmonds of New York, said his experience was that companies believed the important thing was not whether they were first, but what defences they could mount to their patent position. He argued that the scale of the potential profits encouraged a "winner takes all" attitude and discouraged cross-licensing agreements.

Primarily a healthcare company these days, Amersham International, with a world market for research reagents and medical diagnostics, has taken a different path altogether. It has been seeking a new product line of tests

to sustain its high rate of growth from radioactive products into the 1990s. It believes it has found one in microbiology - biotechnology applied to the purity of food, drink and water supplies.

Amersham aims to apply the powerful bio-science behind its American medical diagnostics systems based on bioluminescence to the development of new tests for microbial toxins such as salmonella in food.

Dr Maynard believes that, given simpler tests, far more testing would be done than today when it may take several days to culture the sample and produce a result. The company is working on tests that will take only hours, even minutes, he says.

The company claims it could save the British food industry alone about £100m a year by cutting the inventories of food being stored while awaiting the result of tests.



Derived from a tiny plant that is distantly related to the mushroom, Quorn has been developed by Marlow Foods, a joint ICI venture and is being used in a new range of Sainsbury's savoury pies and at British Home Stores restaurants (see story below)

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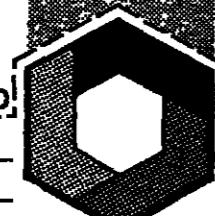
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## ICI research

### That elusive cash flywheel



Sir Roger Bannister, Master of Pembroke, Oxford (right), receiving a cheque for £250,000 to support a college fellowship in microbiology from Frank Buckley, chairman and chief executive of BTI, the chemicals group

tonnes a year Pruteen fermenter, the pilot fermenter of 1,000 tonnes a year capacity which preceded the big one, and all the biotechnology R&D support. They add up to a replacement value of perhaps £50m, he says.

Dr Russell's latest acquisition is a £2.5m multi-purpose fermentation plant designed by the company and built by John Brown. It is based on a 20,000-litre fermenter. It draws heavily on the experience of making the Pruteen fermenter run continuously under sterile conditions, Dr Russell says.

Biological Products is earning upwards of £10m a year, partly from Pruteen sales, partly from a diversity of other bio-inventions now being made in "campaigns" on the new fermenter. They include an enzyme which accelerates the conversion of grass into silage, having a sales potential of millions of pounds a year. Another is an enzyme which destroys cyanide safely, with potential sales put at tens of millions of pounds a year.

In 1983, a fortuitous meeting between executives of ICI and Rank Hovis McDougall, the food company, produced another partnership for what, in the view of

ions of pounds a year.

A third is a biodegradable plastic called polyhydroxy butyric acid (PHB), made by force-feeding bacteria with sugar. PHB is a good example of how Biological Products plans to progress in biotechnology, through partnerships either with other companies or in-house with specific divisions.

No single application for PHB

has emerged that yet justifies a fermenter of its own. But through a subsidiary, Marborough Biopolymers, ICI has elicited commercial interest in a host of different medical, pharmaceutical, food and packaging applications. The polymer is not only biodegradable but non-toxic and "bio-compatible," meaning it stimulates no foreign-body reaction when buried as splints of spare parts in living tissues. It simply biodegrades and dissolves away.

In 1983, a fortuitous meeting between executives of ICI and Rank Hovis McDougall, the food company, produced another partnership for what, in the view of

Dr Rees, could yet prove to be the cash flywheel they failed to find in Pruteen.

Through the joint venture, known as Marlow Foods, ICI has scaled up the manufacture of an edible fungus called mycoprotein with which RHM had been experimenting for nearly two decades. There were even suggestions at one stage that mycoprotein might be made in the big Pruteen fermenter.

It took much longer than the biotechnologists expected for the two partners to scale up RHM's technology from the 50-tonne plant at its High Wycombe research centre. Here were two very different companies, one 10 times the size of the other, in quite different industrial sectors and bringing very different technological and marketing experience to the project, says Dr Jack Edelman, chairman of Marlow Foods and former technical director of RHM.

A tenacious hold on the market, through Sainsbury and its pioneering "savoury pie" - which has mycoprotein instead of meat - had to be courted assiduously while the partners learned to make it in quantities that satisfied just this one customer.

For the past 18 months, however, Marlow Foods has been making it in the Pruteen pilot plant on Teesside, in continuous runs, at the rate of about 1,000 tonnes a year. It is made in sheets two metres wide, looking rather like chamois leather. The sheets are flash-frozen and stored until ready to be processed into "hites" of the size, shape and texture ordered by the food processor.

Today, the partners are confident the big technical problems have been overcome, not least in the "downstream" processing of mycoprotein. Marlow Foods is selling about 150 tonnes a year, mainly to Sainsbury and British Home Stores. But other potentially big consumers are expected to launch products soon. The customers seem to be people who like the taste and flavour of meat and other traditional sources of high-grade protein, but believe some mycoprotein could give them a healthier diet, Dr Edelman says.

The irony is that it has taken even longer than the pharmaceutical industry allows to bring a major new product to the market.

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## Biotechnology and the law

It is thought that the growth in the biotechnology sector in the USA will be as great as that experienced by the computer industry in recent decades. It has been estimated that biotechnology will account for 11 per cent of Japan's GNP by the year 2000. It is clear that biotechnology is increasingly important to a growing number of companies and is likely to become even more so.

As the impact of biotechnology and the biotechnology sector grow, so does the need for legal advice given with experience of the problems peculiar to biotechnology and with understanding of the technology.

An extract from *Biotechnology and The Law*, a copy of which may be obtained from:

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THIS SPRING the world's biggest micro-fermenter for cultivating mammalian cells is being commissioned in Britain by Celltech, the Slough-based biotechnology company. The lofty 2,000-litre culture system has been designed and assembled by company engineers at a cost of £1m.

From a brew of 2,000 litres the fermenter will culture a few hundred grams of pure protein. Sold as the kernel of a new drug or medical diagnostic, such material can fetch up to £500,000 per kilogram.

Celltech's past experience of scaling up such activities suggests that the productivity of its latest fermenter will exceed that of the pair of 1,000-litre units it last installed. The new unit brings its cell culture capacity to a total of 4,000 litres.

So far, it says, cell culture has followed the laws of scale-up familiar for more conventional kinds of process engineering, in terms of the economies it brings. They are already discussing the next stage, the fermenter for the next 10,000 litres, of 5,000 or even 10,000 litres capacity, to stand alongside the latest leveller.

The technology has come a long way since Mr Gerard Fairlough and his colleagues, while putting together the company which was to become Celltech, discovered its origins in the Laboratory of Molecular Biology (LMB) in Cambridge.

Early in 1980, they found Dr Ed Lennox working there on ways of scaling up some of his own monoclonal antibodies, which were capable of discriminating between the different blood groups.

These monoclonal antibodies promised to simplify the tricky diagnostic procedure of blood typing for doctors. But Dr Lennox knew that they would be useful in medicine only if they could be cultured in substantial amounts — something no-one in 1980 knew how to do.

Mr Fairlough, previously managing director of Shell Chemicals, recognised from the start the importance of process technology to his embryonic biotech company. He wooed Mr John Burch from the LMB to work on the scale-up of Dr Lennox's antibodies.

By 1982 Celltech was making them for Ortho Diagnostics, the brand leaders in blood typing reagents. Celltech also supplies the UK Central Blood Laboratory Authority.

"This provided the drive to get to the kilogram scale," says Mr Fairlough. The same process technology underpins most of Celltech's present and prospective products.

A bio-reactor of a very different kind is under development by

## Spotlight on recent - and future - advances

# New ways to get into blood



Gerard Fairlough, chief executive of Celltech

Photo Bioreactors, a new company based at Sonning near Reading, which is scaling up the inventions of a team at King's College, London, formerly led by Professor John Pirt. The company, to which Prof Pirt is now a consultant, raised venture capital from 8-1 Ventures and others to launch into pilot-scale manufacture of high-value materials derived from algae.

The reactor currently takes the

form of "walls" of polythene piping, assembled into modules and interconnected into a system that continuously exposes algae to sunlight. The algae — rootless, single-cell plants — are suspended in a nutrient stream. Simple analogue controls regulate nutrient flow according to the energy that the organisms are absorbing from the sun through the reactor wall.

in only a year Photo Bioreac-

tors' two demonstration systems is rated at about 100 square metres of exposed surface. The company thinks of a commercial plant at about 10,000 sq metres.

However, executives believe such a plant could be built from modules of the size it is already demonstrating, for a cost of about £2m. They say it could be an attractive way of harnessing barren but sunlit land.

A micro-filter developed originally for the nuclear industry in France, to separate isotopes of uranium, will find a role in a new biotechnology operation in Scotland later this year, when Bioseparation Associates begins to commission its blood fractionating process.

Mr John Watt, inventor and founder, is using rods of the ceramic filter to replace the customary centrifuges used in separating blood products.

The filter is not only robust and well controlled in pore size, but resists "blinding" which previously has hampered attempts to filter blood, he says. A micron-size ripple on the filter creates enough micro-turbulence to keep the filter from clogging and permits continuous processing.

Mr Watt has designed a process which he expects to cut to only 2½ hours a process that normally is a five-day fractionation by high-speed centrifuges. APV Baker is building a scaled unit to his design, incorporating the Ceraver ceramic filter. It will start work on animal blood.

Initially, its two main products are expected to be tissue culture medium for the biotechnology industry, and feed supplements for animal husbandry. But Bioseparation Associates and APV Baker also have hopes of a third market emerging early, for turn-key construction of blood pro-

cessing plants using the new technology.

An American technology expected to make an appearance in Britain this summer promises to have a dramatic impact on the speed with which genetic engineers can unravel the chemical structure of their DNA "targets".

Dr Pont, the US chemicals group, has brought its chemical and engineering research together to invent a new high-speed system for sequencing DNA, called Genesis 2000.

According to its inventors, it is ten to 100 times faster than current sequencing methods, as well as more accurate. They believe it will open the way to routine use of sequencing in pathology and forensic testing, such as medical diagnoses and DNA fingerprinting.

The first system for Britain will go to the Medical Research Council's new Molecular Genetics Unit in Cambridge, headed by Dr Sydney Brenner. Dr Bernard Mann, a consultant to Dr Pont's central research and development laboratories on the science behind Genesis 2000.

Its concept originated with Mr Rudy Dam and Mr James Prober in Dr Pont's engineering physics laboratory. But Dr George Traylor led the design and synthesis of the fluorescent dyes used instead of the customary radioactive labels for sequencing. These labels, and the "terminators" to which they are attached, are key to the sequencing speed.

The chemistry underpinning the sequencer requires a 67-stage synthesis — the most complicated chemical product Du Pont has ever sold. It encouraged the company to take what for Du Pont is the unusual step of making and marketing a complete system, costing \$102,500, as well as the reagents.

Mr Prober says the company has brought research, design and marketing of the system together and, with a degree of openness for which it is not generally renowned, is allowing prospective customers to see the whole operation in Wilmington, Delaware. It is already using about a dozen prototype systems itself.

The physicists believe there is still plenty of development potential in their automated machine. Their first goal is to optimise its performance, which may increase its speed a further 50 per cent. But the next big target is a further 10-fold increase in speed.

Sequencing speeds of this order will be needed if the molecular biologists are to achieve their goal of mapping the entire human genome — some 3m DNA fragments — in the next couple of decades.

## Antibody engineering

# The therapeutic rat

A NEW spirit of enthusiasm to see inventions adopted and exploited commercially to yield returns for their laboratory has been kindled in the Medical Research Council's Laboratory of Molecular Biology (LMB) in Cambridge.

In March it announced another important advance in the science of biotechnology, and simultaneously disclosed what arrangements had already been made for its exploitation.

The LMB reported that a human antibody had been refined into a therapeutic drug by transplanting snippets of a rat

antibody had already begun.bridge scientists. They see antibody engineering having great potential in some difficult areas of disease, and as a major step on the road to more rational design of pharmaceuticals, targeted more specifically, and less subject to side-effects.

Celltech, the LMB's closest commercial collaborator, is already using antibody engineering to develop treatments for cancer, toxic shock, cardio-vascular disease and AIDS, using a patent applied for by the LMB.

But according to Dr Gordon Koch, part-time industrial liaison officer for the laboratory, antibody engineering is too big an invention for any one company and even for Britain — to try to exploit exclusively. Dr Koch says the Medical Research Council is preparing to give its licensees assurances that the council will defend any patent infringement should this arise.

Mr Gerard Fairlough, Celltech's chief executive, says he believes his company has moved faster and further than any other in the world with the new technology. But he himself thinks "humanised" antibodies could have a much wider application in drug design than his small company could hope to cope with.

Several other companies are already negotiating for licences, among them Unilever for cancer diagnosis and treatment, and Behringwerke in West Germany, for the control of toxic shock syndrome. Scigen, a new Scottish biotechnology company, is interested in the technology for tackling infectious diseases.

The MRC is also encouraging technology transfer from its Cambridge laboratory into industry, mainly through direct consultations involving the scientists. It also plans to use a new facility at its research centre at Mill Hill, north London, called the MRC Collaborative Centre, to facilitate technology transfer by undertaking confidential contracts for industry.

All this is a far cry from the acrimony of the 1970s when it came to light that a US laboratory had applied for the first patent relating to monoclonal antibodies. It transpired that the MRC had secured no protection of its rights to the discovery of the hybridoma technology. In contrast, the LMB today is an enthusiastic partner of the biotechnology industry at every level.

Continued on Page 6

A computer-generated model of Interon-A (alpha-interferon), one of the first genetically engineered drugs produced by biotechnology, based on research done for Schering Plough by Biogen

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